Thursday November 19 1987

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#### World News

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#### Italian coalition re-formed by Goria

reforming the five-party coalithe recent market turbulence tion after the Liberals indicated and expects after-tax results for

they were willing to rejoin.

Mr Goria reported the success to President Francesco Cossign to President Francesco Cossign TOKYO. Steels, high-technology issues and utilities underpinned

#### London underground fire claims 10

Ten people died when a fire broke out in a London Under-ground station last night. As many as 50 were taken to hospitals, many in a serious condition.
The blaze at King's Cross broke
out at about 8nm when it was
still crowded with commuters.

#### **EC summit blow**

Preparations for next month's summit of EC heads of state received a major setback in Brussels when farm ministers unexpectedly adjourned their negotiations on new ways to control farm spending Page 20; Hormone ban delayed, Page 4

WALL STREET: The Dow Jones

#### Yugoslav pay rises

#### Missionaries ousted Kenya asked nine foreign mis-

#### New post for Yeitsin

Sacked Moscow Communist Party leader Boris Yeltsin was appointed First Deputy Chairman of the State Construction Committee with the rank of min-

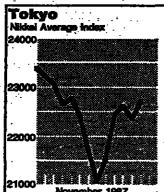
#### 300 die in desert battle Moroccan troops killed 245 Poli-

Greenpeace plea
Environmentalist group Greenpeace said it, would urge European ministers next week to stop Britain dumping industrial waste in the North Sea by the end of the decade. Other countries were

#### **Business Summary** Turbulence in markets benefits US bank

No. 30,393

Mr Giovanni Goria, who resigned BANKERS THUST, eighth-lar-as Italy's prime minister last Sat-gest US commercial bank, said it urday, succeeded last night in had benefited dramatically from



WALL STREET: The Dow Jones industrial average closed at 1939.16 up 16.91. Page 43

More street protests broke out in Skopje, southern Yugoslavia, and strikes by workers challenging the Government's austerity measures were reported around the country.

Aluminium workers were and the FT Ordinary index fell 1.3 to 1,309.3. Details Page 38

Aluminium workers were granted a pay increase after they marched on the regional parliament building following similar action by steel foundry workers after protests on Tuesday.

Pornanians protest
Thousands of Romanian workers demonstrated in Brasov demandary bread and an end to the state of the state of the same against 96.8 Page 30

ing bread and "an end to the dictator" in what was seen as growing discontent with government policies. Page 2

Missile tells stell (\$1.7645); DM2.9875; Y239.75

Wissile tells stell (\$1.7645); DM2.9875; Y239.75

US and Soviet respications on a and FFr10.1225 (FFr10.1150).

Tready shellships inclinate stell (\$1.7645); DM2.9875; Y239.75

Missile talks stall

US and Sover districtions on a treaty shellishing the Birk sand for the Washington semmit meeting at which it was scheduled to be signed Page 2

Benk secrecy lifted

Switzerland's Federal Court lifted Swiss banking secrecy to let the US examine bank documents relating to illegal US helicopter exports to communist

ments relating to illegal US heli-copter exports to communist troubled Dome Petroleum, after raising its bid C\$400m to C\$5.5hn (US\$4.18bn), Page 21

RENAULT, French state owner motor group, said consolidated revenue for the first six months Kenya asked nine foreign missionaries to leave the country in of this year amounted to addition to seven deported last Friday in connection with an alleged plot to overthrow the figure of FFr66.55bn. Page 22

BELL GROUP, the master com pany in the empire controlled by Robert Holmes a Court, had its debt downgraded by Australian Ratings, the credit agency, as a result of the worldwide share market collapse. Page 25

italian flights strike

Dozens of flights were cancelled at Rome and Milan airports, when ground staff went on strike to back demands for a new contract.

NESTLE, Swiss foods group, will at least repeat last year's net earnings of SFr1.8bn (\$1.3bn) in 1987, despite setback from this year's fluctuations in currency and coffee prices. Page 22

SONY of Japan showed a marked recovery in operating profits for the second quarter and predicted continued increase sario guerrillas; and lost 72 dead in profitability despite the in fighting in the Western impact of the appreciation of the Sahara, military headquarters in yen. Page 25

# Reagan held to blame for Iran-Contra arms scandal

PRESIDENT RONALD Reagan bears the "ultimate responsibil-ity" for the Iran-Contra scandal in which his senior aides broke laws, ran a bungled secret for-eign policy, and then tried to cover up their misdeeds, the Congressional report into the affair said yesterday.

In a heavy indictment of Mr Reagan's leadership, the 690 page majority report blamed the 75-year-old President for creat-ing an environment in which established codes of government were ignored. It recommended tighter contents on the conduct

Rear Admiral John Poindexter, the former national security man of the Senate Select comadviser, engaged in criminal activities. The two men are among several targets in a separate criminal investigation lead by a special prosecutor.



by a special prosecutor. concerted campaign of dishon-But the report makes clear esty and deception. The report suggested through-

Sarney gives up battle

to win five-year term

report recommends tighter con- gressional front against the exec-

trols.

These include restrictions on

the use and duration of Find-ings", the formal legal provision which a president must sign to authorise covert actions, defined as undercover operations against foreign governments hostile to the US. The National Security Council would also be barred from involvement. In future, the National Security adviser should not be an active military officer. National Security adviser should not be an active military officer. (This has been waived in the case of the most recent appointee, Lt General Colin Powell.)

The report also criticises Mr Ed Meese, the US Attorney General and a close friend of Mr Reagan, for conducting a sloppy investigation of the affair when the first arms sales to Iran became public a year ago. It says Mr

gation of the affair when the first arms sales to Iran became public a year ago. It says Mr Reagan made several public statements denying the arms for hostages deals at the time which were untrue.

But it largely accepted the marine's testimony that he was guided by his mentor Mr William Casey, the former director of the summer.

Because of the way Mr Casey allegedly used Col North and the National Security Staff at the Shift Covert operations abroad, in place of the CIA, the majority report recommends tighter control against the executive and Mr Reagans to Iran became public a year ago. It says Mr Reagan made several public as terms sales to Iran became public a year ago. It says Mr Reagan made several public as terms sales to Iran became public a year ago. It says Mr Reagan made several public as terms sales to Iran became public as year ago. It says Mr Reagan made several public as terms sales to Iran became public as year ago. It says Mr Reagan made several public statements denying the arms sales to Iran became public as year ago. It says Mr Reagan made several public statements denying the arms sales to Iran became public as year ago. It says Mr Reagan made several public statements denying the arms for hostages deals at the time which were untrue.

"He (Mr Reagan) told the public that the US had not condoned the arms sales by Israel to Iran, when in fact he had approved them and signed a Finding, later destroyed by Poindexter, recording his approval."

The report is a further political blow to Mr Reagan as he prepares for his summit meeting with Mr Gorbachev, the Soviet leader, in Washington on December 7. It also weakens his authority and prestige as he tries to conclude an agreement with Congress on cutting the record \$148bn Federal budget deficit.

However, partisant became

#### talks aim for lower target

BUDGET negotiators BUBGET negotiators appeared to be edging-towards an agreement to reduce the 1988 Federal deficit by \$28bn yesterday. However, even before the accord could be finalised it was coming under fire from members of the negotiating teams as inadequate.

As the "budget summit" resumed in Washington yesterday morning it was clear that White House and Con-gressional leaders were

PRESIDENT Jose Sarney of Brazili has formally given up the fight for a five year term of office. Instead he pledged to act as an independent arbitrator in presidential elections in November next year.

His decision ends widespread speculation that he might continue to fight against the vote diast Sunday by the committee diast Sunday by the committee of diafting the country's new constitution which reduced his term to four years.

A plenary session of the 559-member Constitutional Assembly is now certain to endorse the key it was made clear yesterday that ministers who did not subneat November, and the inauguabandoning the target of a more ambitious attack on the deficit and siming at the minimum 1988 deficit Continued on Page 20

# utive and Mr Reagan. Background, Page 3 **US** deficit

By Stawart Fleming in Washington and Simon Holberton in London

# EC report on steel urges end to quotas

be scrapped by April 1989, according to an independent report on the future of the Euroreport on the future of the European Community steel industry.

The study, by "three wise men" chosen by the European Commission, confirms that the industry has falled to produce enough promises of closures to justify continuing quotas.

The panel says European steel-makers' prices have been so protected by the seven-year-old system of production controls that

tem of production controls that they are not ready to make sacrithey are not ready to make sacrifices to bring supply in line with
demand. It does, however, say
the industry will come forward
with extra voluntary closures
within months.
Eurofer, the club of big integrated steelmakers, has offered
to close just over half of the the
EC's 30m tonnes surplus capacity.

ity.

The study records deep scepticism among major EC steelmakers over the Commission's ideas for the industry's future, notably a system of production levies to a system of production levies to help finance the sale of quotas at favourable rates as the industry returns to a free market over the next three years. The authors, an atomic physicist and two bankers, pass no personal judgment on the levy proposal, which has been criticised as an unfair tax on efficient steel companies.

Mr Karl-Heinz Narjes, the European Industry Commissioner, gave the study a guarded

STEEL OUTPUT controls should welcome yesterday. He said the be scrapped by April 1989, Commission would try to adopt a final position on the report at its full meeting next week, in time for industry ministers to decide at their meeting on December 8 on whether to continue quotas.

The three wise men suggest a rise in EC steel production limits of 2.5 percentage point steps each quarter of next year, leading to a 10 per cent overall increase by early the following year and an end to quota limits by April 1 1989

by April 1 1989.

The panel puts forward two other options. If the industry guarantees by March 15 to close three-quarters of the 20m tonnes three-quarters of the 20m tonnes overcapacity in hot-rolled coils, heavy plate and heavy sections identified by Brussels, quotas should be run down more gradually until the end of 1990.

The third option would be to end quotas from January, if the Commission failed to secure a

end quotas from January, if the Commission failed to secure a promise of adequate closures from the industry by December 15 - the position Brussels has already taken in its own discussions with the industry.

#### FT announces plan to print in France THE FINANCIAL TIMES will in Roubaix, near Lille, including

many, and in New Jersey in the
US.

Mr Frank Barlow, the FT's
chief executive, said following
yesterday's announcement that
the move was part of a "considered and steady programme of
international expansion".

The next likely step was for
the FT to print a Far East Edition.

"It was always our intention to
that threefold in continental
Europe, where it now sells 48,000
copies. Worldwide sales of the
international Edition have risen
to 73,000, or nearly 25 per cent
of the newspaper's total circulation.

Mr Terry Damer, the FT's
Sales Development Director, said
yesterday: "The rapid rise in
demand for the FT has meant
than threefold in continental
Europe, where it now sells 48,000
copies.
Worldwide sales of the
international Edition have risen
to 73,000, or nearly 25 per cent
of the newspaper's total circulation.

THE FINANCIAL TIMES will in Roubaix, near Lille, including print its International Edition in northern France from the middle of next year, the newspaper announced yesterday.

The new plant will service the FT's readership in France, Belgium and the Netheriands. The International Edition is already printed in Frankfurt, West Germany, and in New Jersey in the Europe, where it now sells 48,000

"It was always our intention to that we were no longer able to include a second printing centre in continental Europe to improve from our Frankfurt printing our distribution before expanding in the Far East," he said. ing in the Far East," he said.

The new French contractor Nord Eclair - already prints a should. This will improve matrange of newspapers at its plant ters greatly."

# March 15 1989. In a newspaper interview, Mr sarney implicitly attributed his use his new political circumstances to opinion polls showing a large majority of Brazilians favouring presidential elections next year. He was quoted as saying. "An election in 1988 is irreversible, The people want elections." A senior official in the president's dependence on supveteran leader of the majority port from the political parties, it Democratic Movement Party also seriously reduces the possi-dential palace in Brazilia confirmed the decision. He added that Mr Sarney would not prominent member of the conservative Liberal Front (PFL). Kuwaiti Government builds up 10 per cent holding in BP

clause that triggers elections that ministers who did not sub-next November, and the inaugu-ration of the new president on strategy on key issues would be switch back to a presidential sys-forced to resign. Some commenter the traditional Brazilian

THE KUWAITI Government has acquired more than 10 per cent the development. It said it had for the shares in British Petro- often made clear its desire to often made clear its desire to ing in BP is a genuine investment in turnover terms, it emerged yesterdsy.

The shares have been bought of an institutional nature.

The shares have been bought of an institutional nature.

The klo is a notoriously secretive organisation which invests indication of whether or not it intends to stop buying at this error of the kluwaiti Government's Ministry of Finance. It is thought to have paid about \$2500m (\$882m) for the stake.

At the end of the third successive day in which a mystery investments aimed at increasing weapon to any other single

Britain dumping industrial waste in the North Sea by the end of the decade. Other countries were switching to alternative disposal methods.

HOOGOVENS, Dutch steel group, plans to raise FI 200m (\$104.9m) through the Amsterdam bond market. Page 22

Bhopai case adjourned An Indian judge adjourned hearings on the Bhopal gas dissister after the Government and Union Carbide failed to agree on a multiplication dollar settlement.

Talks finel opposition, Page 4

Year. Page 25

At the end of the third successive with the stake.

At the end of the third successive with the successive day in which a mystery buyer had raided the London stock market for massive volumes of BP shares. BP shares. BP announced that the KIO had accumulated 10.06 per cent of its ordinary capital.

Shortly afterwards, the KIO issued a statement saying. The office does not normally become involved in the management of the companies in which issued a statement saying. The office does not normally became involved in the management of the companies in which issued a statement saying. The office considers at the present price and bearing in mind the availability of large amounts of shares, this is a good long-term investment.

Most stock market smallers are left to make in price and some and garden operations from an undisclosed sum. Page 22

Insurance the KIO decides to sell, such a lits policy is to make long-term investments simed at incressing investments simed at incressing the capital value of its funds, but the kIO decides to sell, such a lits policy is to make long-term investments simed at incressing the capital value of its funds, but the kIO decides to sell, such a lits policy is to make it or make it most of market its fire does not normally become involved in the management of the companies in which is the short-term profits accumulated 10.06 per cent of its companies in which is the short-term profits accumulated 10.06 per cent of its funds the KIO decides to sell, such a line stake in the capital value of its funds in investments simed

Section III

# SEALUDIAS VIVEAU MAUJOLAIS NOUVEAR MELATION BEAUTOLAS CONTROLE GEISWEILER 850 BRANCHES NATIONWIDE INCLUDING BOTTOMS UP WINE SUPERSTORES

Europe -Companies .. America -Companies Overseas ..... Companies **World Trade** . ...7-12 Britain

Men and Matters Money Markets . Raw Materials ... ..... 14 .. \$2-85



VINTAGE YEAR FOR **BONN'S VETERAN** POLITICIAN

Japan: The Japanese make a change for foreign cars ... Management: Thomson's master-stroke or a declaration of war? .... Technology: Where the backroom boys are leading IBM \_\_\_\_\_\_\_\_14 Economic viewpoint: Undoing conven-Editorial comment: Egypt's central role; Competition in electricity ... Joe Rogaly: Australian calm after the:

Lex: Storehouse; Boots; Guinness takeover

Mr Hans-Dietrich Genscher, West Germany's Foreign Minister. balancing coalition politics, Page 18 Tasmania: Survey ...

## Geneva missiles talks stall over inspection issue

US AND Soviet negotiations on a treaty abolishing medium-range nuclear missiles are stalled less than three weeks before the summit meeting in Washington at which President Ronald Reagan and Mr Mikhail Gorbachev are scheduled to sign it.

One sticking point is understood to be Soviet insistence that the US demand for inspection on one side will honour their commitment in double that Nato foreign ministers and there was "no double that Nato foreign ministers and there was speaking against the background of recent indications with the US and Britain in particular that the US and Britain in particular were in no hurry to begin talks over the shorter-range weapons after the conclusion of a superpower accord to be soviet insistence that the US demand for inspection on challenge of "suspected sites", weapons of between 500km and other way he producing or stor-One sticking point is under-stood to be Soviet insistence that

it be allowed to continue inspect-ing European bases on which US missiles are currently deployed after the weapons have been destroyed.

Mr Yuli Vorontsov, the Soviet.

Mr Yuli Vorontsov, the Soviet Deputy Foreign Minister, and Mr Max Kampelman, the chief US negotiator, left here yesterday morning after failing in three days of talks to remove the remaining obstacles.

The outcome belies the assurances that the treaty would be completed on time given by both after their first meetings on Sunday and Monday.

day and Monday. Neither made a statement after their final encounter late on Tuesday but, asked before going into that meeting whether he has still optimistic, Mr Kampel-man replied: "I am more realis-

Diplomats in Geneva now believe that a further meeting between Mr George Shultz, the US Secretary of State, and Mr Eduard Shevardnadze, his Soviet

Eduard Shevardnadze, his Soviet counterpart, will be needed. Earlier this week the US State Department said no such meeting was scheduled.

US officials say that 95-98 percent of a 150-page treaty banning nuclear missiles with ranges of 500-5,000km has been agreed by the two sides. The outstanding problems centre on the crucial issue of verification, deciding how to make sure that nobody cheats.

Each side has agreed to on-site inspection of its intermediaterange nuclear facilities, initially intermediate range nuclear facilities, initially intermediate inspection of its intermediate-range nuclear facilities, initially in the warheads and guidance systems intact, are seen as less serious and as being raised publicly for tactical reasons.

The same applies to a US demand to monitor fabrication of Soviet strategic SS25 missiles not covered by the INF treaty because they use the same first agree as the medium-range S20s.

The verification is used to monitor fabrication of soviet strategic SS25 missiles not covered by the INF treaty because they use the same first agree as the medium-range S20s.

The verification is used to monitor fabrication of soviet strategic SS25 missiles not covered by the INF treaty because they use the same first agreed by the inspection is used to monitor fabrication of soviet strategic SS25 missiles not covered by the INF treaty because they use the same applies to a US demand to monitor fabrication of soviet strategic SS25 missiles not covered by the INF treaty because they use the same applies to a US demand to monitor fabrication of soviet strategic SS25 missiles not covered by the INF treaty because they use the same applies to a US demand to monitor fabrication of soviet strategic SS25 missiles not covered by the INF treaty because they use the sam

range nuclear facilities, initially in a full inventory inspection and subsequently at intervals over three years.

other may be producing or stor-ing weapons banned by the treaty. No definition of a sus-pected site has been agreed.

Moscow is also demanding that bases in Europe, including the UK, at which US missiles are now deployed should be subjected to the 10-year inspection rule.
The US argues, as it did in the

earlier dispute over the West German Pershing 1A missiles, that it cannot negotiate for third countries. Another problem is understood

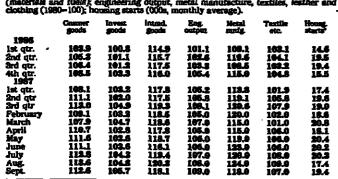
to concern the exchange of data on the missiles covered by the treaty. US officials have claimed that the Soviet Union has not yet proved ready to provide all the details the US considers nec-

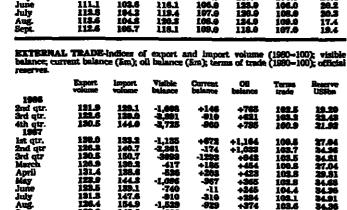
comment that the US wanted to comment that the US wanted to destroy only the casing and wings of its cruise missiles, leav-ing the warheads and guidance systems intact, are seen as less serious and as being raised pub-licly for tactical reasons.

previous arms pacts. Three major arms control trea-ties from the 1970s remain unra-tified by the Senate.

#### **UK ECONOMIC INDICATORS**

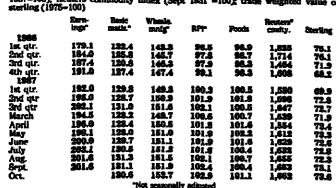






PINANCIAL-Money supply M0, M1 and M3 (three months' growth at an bank sterling lending to private sector; building societies' net inflow; creditf; all seasonally adjusted. Clearing Bank base rate (end period).





# Genscher warns Nato on arms control talks

for fresh arms control negotiations to reduce the Soviet Union's superiority in short-range nuclear missiles aimed at the Federal Republic.

Con the short-range missiles issue, on the short-r

The June Nato agreement in Reykjavík laid down a post-INF disarmament "concept" which would include moves to establish conventional force balance, eliminate chemical weapons and reduce to equal ceilings US and Seviet landbased shorter-range missiles.
Pointing to the Soviet short-range Scud-B missiles based in eastern

that this superiority be reduced."

The West German anxieties have led to a split within the Bonn Government, with the Foreign Ministry privately blaming Mr Manired Wo-erner, the Defence Minister, for not taking a more active line to oppose plans for tactical missile reinforce ment at the Monterey meeting.

Mr Woemer made clear last half of next year.

MR HANS-DIETRICH Genscher, 5,000km (Intermediate Nuclear Forman Foreign Minister, case or INF).

There was an agreement in other Natio countries on the need for fresh arms control negotiations of the need to reduce the Soviet Union's superiority in short-range missiles and this will be honority in short-range missiles in the countries on the left and size in the left and in the said. To can make it clear that further reductions in metal month, both countries on the left and size in the left and in the said. To can make it clear that further reductions in metal month in the said. To can make it clear that further reductions in metal month in the said. To can make it clear that further reductions in metal month in the said in the said. To can make it clear that further reductions in metal month in the said in the said. To can make it clear that further reductions in metal month in the weapons without establishment or conventional balance would be the end of our security."

Mr Genscher also stressed the importance of moves to solve the EC's financial crisis at next month's Copenhagen summit. This comes just before Bonn takes over the Community presidency in the first

#### Poland's reform plan

By Christopher Bobinski in

A POLISH Communist party central committee meeting due next Wednesday is to be asked to approve poli-cies sanctioning more free-dom for public debate but falling short of opening the falling short of opening the way to overt political oppo-sition activity.

spelled out

This emerges from the keynote speech for the meeting published yesterday in an unprecedented gesture designed to make it more difficult for conservatives in the party to whittle away the proposals.

away the proposals.
The central committee plenum comes a few days before a national referendam on economic reform at which people will also be asked to decide whether they want further democratisation. The party propos-als are designed to encour-

age a good turnout.
The policies unveiled yesterday stress devolution of decision-making down to decision-making down to local government and include a liberalisation of regulations on local elec-tions. They also hold out the possibility of recognis-ing opposition discussion clabs as well as liberalising

clubs as well as liberalising the law on associations. Solidarity, however, is expressly excluded from the new deal and the breaking up by police last weekend of an attempt to found a Polish Socialist Party suggests that any overt political activity must recognise the existing political order. The policies laid out in the speech are a logical conthe speech are a logical con-sequence of the freeing of political prisoners last autumn and are intended to split the opposition by giv-ing moderates a legal plat-form for expressing their

Among other suggestions are the establishment of a second parliamentary cham-ber and an autonomous human rights committee to back up an official ombuds-man due to be appointed

On the economic front the party leadership is propos-ing sanctioning equal treat-ment for the private co-op-

#### French trade gap widens

By Our Peris Staff

France's political parties and their election spending, President Francois Mitterrand has achieved a nest political coup. The has underlined the divisions consumer spending, intensified by in the centre-right coalition Gov-September's cut in VAT on cars. September's cut in VAT on cars.

The news, which was described as "worrying" by Mr Jacques Chirac's RPR Gaullists, on to the defensive.

The Prime Minister, provoked a downturn in the Paris stock market.

The seasonally adjusted deficit for October of FFr4.9bn (\$855m), of regulation and transparency to govern the party system. Mr

marked a sharp deterioration on September (FFr24hn) and Angust (FFr1.1bn), and brings the total for the first 10 months of 1987 to FFr31.2bn.

The balance of trade in industrial goods showed a deficit of FFr3bn, compared with FFr800m in September and a surphus of FFr1.2bn.

compared with FFr800m in September and a surplus of FFr1.2m in Angust. The boom in car sales chalked up a deficit in this sector of FFr500m, compared with an average surplus of FFr600m during the first 10 months of the year. first 10 months of the year. The French current account defifirst 10 months of the year.

The French current account deficit for the first 10 months reached
FFr:17.2bn, compared with a surphs
of FFr:16.1bn for the same period of
1987.

# MEPs back tougher curbs on agriculture THE European Parliament yesterday voted by a large majority for even tougher controls on farm spending in the European Community than currently personal controls on the plans tabled by the Composed by the Commission - including a special tax on agriculture to finance any budget overrun. The hardline plan for reform of the Common Agricultural Policity, with strong support for the include a new system for calculture to the common Agricultural Policity, with strong support for the first member states where consumption forms a relatively high proportion of national once. It also means that lially with a large black economy, gets to the EC budget. The plans also to the EC budget. The plans also to the EC budget. The plans also to the the Common Agricultural Policity, with strong support for the new system to specific production controls in each farm sector, confirmed the Parliament's conversion from its spending in economically-back ward regions. They voted by 286-37, with 30 shift the burden spending in the European of the Common Agricultural Policity, with strong support for the new system to be specific production controls as a fervent farm lobby, it was adopted as part of a whole package of parliaments's conversion from its spending in the common call reforms due to be decided on the common VAT base, which there consumites on these coporary member states where consumption forms a relatively high proportion of national income, it also means that lady, with a large black economy, gets to the EC budget. The plans also to the EC budget. The plans also to the EC budget. The plans also to the EC budget contributions agricultural project of the new system to be a fairer burden of budget contributions and the plans to impose the fer of the new system to be a fairer burden of budget contributions. The Parliament wants it all put the Parliament wants it all put the plans to impose the fer of the new system to be a fairer burden of budget contributions. The present system calculates on the Parliament's contenties on the

#### William Dawkins on a landmark verdict by the European Court

#### EC sets merger control precedent ing the Commission had failed to 40 per cent share of EC telecom- decision is not completely

legal judgment that significantly reinforces their scope to control EC-wide mergers.

The judgment came a day earlier from the European Court of Justice in Luxembourg, the top legal authority in the Community. It ruled that the Community. It ruled that the Community in setting conditions on a link-up between Philip Morris, the major US cigarette group, and Roth-US cigarette group, and Roth-mans International, its main

WITH HIS call for immediate leg-islation to control the finances of

disadvantage. merger control regulation, which The Commission must be able to show that the agreement has the judgment is the first ever between national officials since the competitive behaviours of

The impact of the decision is wide-ranging, both for the cigarette industry and for Brussels' campaign for general EC-wide merger control

Mitterrand's party funds card

trumps right's Iran ace

The impact of that decision is wide-ranging both for the cigarette industry and - more importantly - for the Brussels authorities' controversial campaign to push through a general EC-wide agreement with the Commission of the Com

rette industry and more importantly - for the Brussels authoritions between competing companies' controversial campaign to push through a general EC wide agreement likely to distort free competition.

The immediate interests at stake are those of BAT and R.I. Reynolds (renamed R.IR Nabisco since the case started) which mounted this legal action against the Commission in 1984, claiming Brussels had not been stringent enough in setting conditions. The share transactions trade ministers agree to the could only use Article 86, which merger control policy at their merger control policy ance because Philip Morris has no board representation and 86 against potentially anti-competition policy.

The cigarette deal gets clear-missioner for competition policy, ance because Philip Morris has no board representation at Roth-case action under Articles 85 and mans and has kept its sharehold. 86 against potentially anti-competitive acquisitions, unless EC trade ministers agree to the read outlines of a general merger control policy.

The immediate interests at Until this week, legal preceditive acquisitions, unless EC trade ministers agree to the read merger control policy at their merger control policy at

EUROPEAN Commission competition officials yesterday congratulated themselves on a landmark legal judgment that significantly reinforces their scope to control EC-wide mergers.

In the Commission had failed to do its homework properly in setting conditions to ensure Philip munications equipment sales.

More immediately, the judg-caveats. The broad thrust is that ment gives real credibility to the act of buying shares in a major competitor is not automatically an anti-competitive sin.

The Commission competitive sin.

In the Commission had failed to do its homework properly in setting conditions to ensure Philip munications equipment sales.

More immediately, the judg-caveats. The broad thrust is that the act of buying shares in a major competitor is not automatically an anti-competitive sin.

The Commission competitive and contains important caveats. The broad thrust is that the act of buying shares in a major competitor is not automatically an anti-competitive sin.

The Commission competitions are control regulation, which the agreement has ing the competitive behaviour of the companies on the relevant market, said the Court. That includes situations where

the buyer gets control of the commercial conduct of its competitor, where the pair agree to co-operate, or where the pur-chaser has the chance to take effective control later.

The cigarette deal gets clear-ance because Philip Morris has

ing irrusses had not been stringed in setting conditions on Philip Morris' much weaker weapon than the scentifical about the need for a increase its stake. All these constitutions of a large minority stake in Rothmans.

Clearly, the judgment is bad news for BAT, which with its 10 per cent share of a stagnant EC tobacco market wanted to see the toughest possible restriction imposed on an accord between its arch-rivals, Rothmans and Philip Morris, which between them hold just under 30 per cent of its powers. Where the companies concerned are multiplicated in accord between them hold just under 30 per cent of its according to the first powers. Where the companies concerned are multiplicated in according to the produced a report in March say.

It is also one of the very few cocasions when the Luxembourg Court's final judgment has run counter to the preliminary opinion of its Advocate-General. He wide say is the interests of CGE of France produced a report in March say.

Austrian party

chief quits over

Jewish jibe

#### Romanians in mass display of discontent

THOUSANDS OF Romanian workers demonstrated in the city of Brasov demanding bread and of Brasov demanding bread and "an end to the dictator" in what is seen as growing discontent with government policies.

On Sunday morning, several thousand workers marched out of the Steajul Rosu factory, the flagship of Romanian industry which makes tractors and trucks, and walked tractors and trucks. and walked towards the mayor's office in the centre of Brasov. office in the centre of Brasov.

According to reports from Romania, as the workers marched down one of the main streets leading from the factory into the centre of the city, they were joined by thousands of other people. Together they chanted an old mationalist song.

Romanians, Romanians, awake.

They also chanted: "We want bread," "Down with the dictator" into the mayor's office, and threw pictures, files and official papers out of the windows. They then lit a bonfire in the square,

burning pictures, flags and offi-cial slogans.

After three hours, the crowds dispersed when militia and spe-cial riot police were called in. There were reports of arrests but sources did not say how many people were detained in what is seen as an unprecedented mass demonstration against the policies of Mr Nicolae Ceausescu, the

Romanian President and Communist Party leader.
So far, it is not clear whether the demonstration was spontaneous or organised. But either way, it indicates growing discontent with the political and economic situation in the country.

Last week, new restrictions were imposed on the use of electricity. tricity, lighting and heating. Romanians will be fined or have

By Judy Dempacy

THE head of Austria's conservative People's Party (OEVP) resigned yesterday following controversial and insensitive remarks he made in a French magazine.

Mr Michael Graff, who openly supported Mr Kurt Waldheim in his presidential campaign, said last week in L'Express magazine that 'as long as it had not been proven that he (Mr Waldheim) strangled six Jews with his own hands, (there was) no problem.

Romanians will be fined or have their aiready meagre energy supplies cut off if they exceed their rations. The norms restrict the use of domestic appliances, heaters and lighting bulbs.

Apart from these restrictions, which become tighter each year, Romanians face food shortages over the coming winter months. Fresh fruit, meat, milk and cheese are unavailable in the shops and certain goods have been rationed since the early 1980s as part of the authorities' drive to cut its external debt by increasing exports, including increasing exports, including food and meat products.

food and meat products.

Over the past two years, there have been unconfirmed reports of strikes as well as student demonstrations against the harsh policies of the authorities, but this is the biggest confirmed demonstration of its kind for several years.

The last serious strike took place in 1977 in the Jui Valley minefields in which thousands of workers downed tools and called for better working conditions.

Parliament has no intention of working under the pressure of a political party. It has no intention of giving in to orders, even as were they to be those of the President of the Republic.

He said that the Government wanted the legal committees of the Senate and National Assembly to the committees of the Senate and National Assembly to the Senate and N FINANCIAL TIMES

# that legislation be passed before the end of the current parliamentary session in December to regulate party finances and election spending, and to put a ceiling on expenses. If time were too short, he was prepared to convene a special parliamentary session in January. Everyone knows that his pro-Beaujolais Nouveau launched on a tide of hype

TIPPLERS around the world the world at the stroke of mid-

annual launch of Beaujolais Nouveau, intrigued by the prospect the Beaujolais Union, said the that the popular French red 1987 wine was likely to be of a wine will this year taste of bananas, Reuter reports. Connoisseurs promised a treat for imbibers as preparations went ahead for the traditional race to lake thousands of bottles around was and launch of the Beaujolais Union, said the bananas, Reuter reports. Connoisseurs promised a treat for imbient and June A later beaugiolais Union, said the Beaujolais Union, said the Beaujol

again that human dignity must be the highest criterion for all our words and deeds."

dinary fruitiness," with the taste of fresh grapes and bananas.

Teams of drivers prepared to Lyon. With half the annual outrace \$50 cars packed with wine put of Beaujolais going for from the Beaujolais district to Britain, while Air France planned three special flights today to carry the wine to Japan.

Marketing agencies have ensured the wordlwide success of Beaujolais Nouveau, which was product.

Marketing agencies have ensured the wordlwide success of Beaujolais Nouveau, which was product.

Britain, while Air France as an innocuous drink favoured workers has become the region's most important be drunk after Christmas, as it goes sour quickly unlike most per cent of the region's sales.

Last year the new wine made up 55 per cent of total Beaujolais sales.

The grapes are picked at the end of September and drunk product.

In 1970, new or "primeur" goes sour quickly unlike most other wines which benefit from per cent of the region's sales.

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# Iran-Contra affair showed confusion at the highest level

The following is an edited version of the executive summary of the 690-page congressional report on the fran-Contra affair Starting in 1983 Congress imposed increasingly restrictive laws on US aid to the Contra rebels in Nicaragua.

The President felt strongly about the Contras, and he ordered his staff, in the words of his National Security Advisor, to find a way to keep the Contras "body and soul together." Thus began the story of how the staff of the White House advisory body, the National Security Council became an operational cil, became an operational entity that secretly ran the Con-tra assistance effort, and later the Iran initiative.

The action officer placed in charge of both operations was Lt Col Oliver L North.

Between June 1984 and the eginning of 1986, the President, beginning of 1986, the President, his National Security Adviser and the NSC secretly raised \$34m for the Contras from other countries. An additional \$2.7m was provided for the Contras during 1985 and 1986 from pri-vate contributors.

The first contributions were sent by the donors to bank accounts controlled and used by the Contras. However, in July 1985, North took control of the 1985, North took control of the fund and - with the support of two National Security Advisers (Robert McFarlane and John Poindexter) and, according to North, CIA director William Casey - used those funds to run the covert operation to support the Contras

At the suggestion of William about each covert action.

Casey, North recruited Richard
V. Secord, a retired Air Force
major-general with experience in approved by the President in special operations. Secord set up writing. Congress must be notified about it. And the funds to steered future donations into support it were never accounted these accounts. Using these for. these accounts. Using these funds, and funds later generated by the Iran arms sales, Second and his associate, Albert Hakim, created what they called the Enterprise, a private organisation designed to engage in covert activities on behalf of the US.

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lay of

Onten



The Enterprise, functioning largely at North's direction, had its own aircraft, pilots, airfield, operatives, ship, secure communications devices, and secret Swiss bank accounts.

For 16 months it served as a secret sum of the NSC staff on a



John Poindexter: shredded and



Robert McFarlane: gave false





summer of 1985, the government of Israel proposed that missiles be sold to Iran in return for the release of seven American host tages held in Lebanon.

In the summer of 1985 the President authorised Israel to proceed with the sales. The NSC staff began negotiating with a new group of Iran proceed with the sales. The NSC staff conducting the Contral Act, and the "cover story" had been agreed on if these arms sales were ever exposed. After North had three conversations on November 18 1986 about the legal problems with the 1985 israeli shipments, in part, through promises of interview by the Attorney General these arms sales were ever diversion memorandum that the example on it is the example of the discovery of the discove

ous and improper.

The confusion, deception and privatisation which marked the affair were the inevitable

disregarded. The NSC staff was created to give the President policy advice on major national security and foreign policy issues. Here it was used to gather

 The solicitation of foreign funds by an Administration to pursue foreign policy goals rejected by Congress is danger-

products of an attempt to avoid accountability. Congress, the Cabinet, and the Joint Chiefs of Staff were denied information and excluded from the decision-

committees that the NSC staff should never again engage in covert operations.

• Administration officials

holding no elected office repeat-edly showed disrespect for Con-gress's efforts to perform its constitutional oversight role in

foreign policy.

Who was responsible? The central figure was Lt Col North, who co-ordinated all of the activities and was involved in all aspects of the secret operations.

But he had the express approval of Admiral John Poindexter and at least the tacit sup-port of Robert McFarlane. In addition we believe that the Wil-liam Casey encouraged North, gave him direction, and pro-moted the concept of an extra legal covert organisation.

Nevertheless, the ultimate responsibility for the events in responsibility for the events in the affair must rest with the President. If the President did not know what his National Security Advisers were doing, he should have.

It was the President's policy not an isolated decision by North or Poindexter - to sell arms secretly to Iran and to maintain the Contras.

the Contras.

Several of the President's advisers lied, shredded documents and covered up their actions. These facts have been on the public record for months, but the President has yet to con demn their conduct.

The President created or at least tolerated an environment where those who did know of the diversion believed with certainty they were carrying out the President's policies.

the Fresident's policies.

In a constitutional democracy it is not true, as one official maintained that 'when you take the king's shilling, you do the king's bidding.' The idea of monarchy was rejected here 200 years ago and since then the law has been paramount. For not instilling this precept in his staff, for failing to take care that the law reigned supreme, the Presi

## secret arm of the NSC staff, carrying out with private and nonappropriated money, and with-out accountability or restriction

out accountability or restriction imposed by law on the CIA, a covert Contra aid programme.

By executive order and, National Security decision directive issued by President Reagan, all covert operations must be approved by the President personally and in writing. By statute, Congress must be notified about each covert action.

The covert action directed by

Greenspan rejects charges of

Treasury takeover of the Fed

the President's decision on arms sales to Iran.

The President did not sign a "finding" for this covert operation, nor did he notify Congress. There followed a series of arms-for-hostages swaps between the US and Iran in late 1985 to September 1986, using unidentified intermediaries in Tehran.

In February 1986, the US acts.

In February 1986, the US, acting through the Enterprise, sold 1,000 TOW missiles to the Irani-1,000 TOW missiles to the Iranians. The US also provided the Iranians with military intelligence about Iraq. All the remaining American hostages were supposed to be released upon Iran's receipt of the first 500 TOWs. None was. The difference between what the Enterprise paid the US for the missiles and The NSC staff was already paid the US for the missiles and ngaged in covert operations what it received from Iran was

tras and Iran, and a contribution directed to it by North.

#### The cover-up

The Administration went to considerable lengths to avoid notifying Congress.
While the President was denying any illegality, his subordinates were engaging in a cover up. Several of his advisers had expressed concern that the 1985

ment in the shipments.
On learning that the President had authorised Attorney General Ed Meese to gather the relevant facts, North and Poindexter shredded and altered official documents on November 21 1986, and later that weekend. On November 25 1986, North's secretary concealed classified documents in her clothing and, with North's knowledge, removed them from the White House.

According to North, a "fall for the law.

on November 22 1986, when a Justice Department official, Justice Department official, flawed policy-making process.
assisting the Attorney General's .There was confusion and disar-

## ments in her clothing and, with North's knowledge, removed them from the White House. According to North, a "fall guy" plan was proposed by Gasey in which North and, if necessary, Poindexter, would take the responsibility for the covert Contras support operation and the diversion. The common ingredients of Iran and Contra policies were secrety, deception and disdain for the law. The common ingredients of Iran and Contra policies were secrety, deception and disdain for the law. The common ingredients of Iran and Contra policies were secrety, deception and disdain for the law. The common ingredients of Iran and Contra policies were secrety, deception and disdain for the law. The common ingredients of Iran and Contra policies were secrety, deception and disdain for the law. ture from democratic processes created the conditions for policy failure, and led to contradictions

which undermined the credibil-ity of the US. The record of the Iran Contra affairs shows a seriously

# THE chairman of the US Federal Reserve Board, Mr Alan Greenspan, yesterday vigorously rejected charges that the Fed was losing its independence to the Treasury. Challenged at a Congressional hearing into bank regulation reform to quash suggestions that the ES Treasury was controlling monetary folicy, Mr Greenspan and the White Hose has not colicit the Treasury. The Central Bank does not colicit the Treasury's views on policy actions but it does try to co-ordinate with the department to prevent policy conflicts to the greatest extent possible." Recent comments on monetary policy by Mr James Baker, the Treasury Secretary, and the close relationship between Mr Greenspan will go too far in trying to head off the threat of the core bank regulatory contents inflation. The Fed chairman also listed other desirable regulations content desirable regulations of the resirable regulations other desirable regulations of the resirable regulations of the resirable regulations of the resirable regulations of the resirable regulations of the desirable regulations of the resirable regulations are regulatory banks not to lend in the securities at the 1933, affiliate for the purpose of paying flatas from the solicit the resirable re Mr Greenspan will go too far in ance sheet or income statement trying to head off the threat of of the core bank. **Brazil agrees conversion**

of foreign debt to equity

THE BRAZILIAN government has agreed outline terms for foreign creditors to convert their loans into equity, through a system of auctions to be administered by the Central Bank.

The BRAZILIAN government can absorb a maximum of some \$2bn in conversions a year with-action out unduly fuelling the money supply. The Central Bank intends to regulate the system with a variable monthly continuous for some \$2bn in conversions a year with-action.

Foreign bankers guardedly welcomed the proposals, as they were more flexible and transparent than expected. But the scheme ran into immediate opposition from some Brazilian politicians, who oppose all such politicians, who oppose all such projects in principle.

Debt-to-equity conversions had been continuing under an earlier system until April. Since then creditors have sought Central Bank approval for some \$500m of conversions, but only one small deal has been publicised as approved. The new proposals are intended as the framework for a

#### US official in attack on Asian trade policies By Nancy Durine in Washing

regulations are actually written they will not be tough enough.

THE US has faunched a fierce attack on the major trading nations of the Pacific rim for predatory behaviour in falling to revalue their currency or open their markets.

In a speech in San Francisco, the assistant treasury secretary, Mr David Mulford, expressed growing US frustration with the Asians failure to act on trade imbalances. He directed his fire particularly at Korea and Tai-

Korea, Taiwan, Hong Kong and Singapore now account for the fastest-growing component of the US trade deficit. Taiwan's current account surplus is likely to top \$19bn this year, 20 per cent of its GNP, and its \$70bn reserves are unjustifiable, he said.

Korsa will achieve, through dramatic increases in exports of cars and electronics, a current account surplus of about \$10bn, he said.

The treasury official seemed to endorse a study which concluded that a 10 to 15 per cent currency revaluation was required by the Asian countries.

He called on Korea and Tai-wan to reduce quickly their tar-iffs, eliminate licensing require-ments and abolish import barriers. It is not good enough, he said, to send special buying, missions to the US or arrange. financing to induce importers to buy US goods because these were only short-term palliatives.

#### Housing starts fall

US housing starts, apparently responding to higher interest rates in October, fell by 8 per cent from the previous month to 2 seasonally adjusted rate of 1.5m units, the Commerce, Department said yesterday, Nancy Preparate from Nancy Dunne reports from Washington.

## Guess who's showing the world a thing or two about shearing?

Yes, it's the British, thanks to a small Gloucestershire firm. Their ingenious cutting blades are designed to raise

farming efficiency. And when it comes to markets abroad, the company are far from sheepish. Business is booming, and they are now regularly exporting to more than 40 countries - in Europe, North and South America, and even Australasia.

In fact, British goods are more competitive abroad now than for many years.

Whatever your industry, if you've got the right product and the price is right, you'll find customers ready and waiting, all over the world.

Perhaps your company is already exporting in a small

Position\_

way. Or maybe you've been tempted to try, but are worried about the pitfalls. The British Overseas Trade Board can

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get more information. NOWS THE TIME TO Ask for your pack now, because there's rarely been a better time to export.

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The BOTB's services for exporters are part of the support offered to industry and commerce by the Department of Trade and Industry.

#### permanent system alongside other measures to reduce Brazil's demanding applicants to first subscribe to the soon-to-be-created Brazilian conversion bonds. Embraer starts fight to avert trade war with US

get for American retaliation. It fears that even a 5 per cent against Brazil's protected market increase in tariffs would render for information technology and this business unviable, thereby software.

The measures proposed, chief executive, has warned that including a ban on profit, divertible row over Brazil's refusal to dend and interest remittances. dend and interest remittances, abroad, would all but paralyse microcomputer software, which triggered the retaliation threat, Last year, Brazil exported would have wide ranging implisable for the country.

US. Brasilis, in the US, dominating.
The company claims that its the market with sales of 100 sales and investments in the US, units to regional airlines with valued at \$10n, are a prime terpoptions for 109 more.

Despite the warning, politic company. Competition in the cians in the Senate were preparation is ferocious with four ing yesterday to push forward other foreign aircraft makers legislation that would escalate De Haviland, Saab, ATR and trade tensions.

Mr Oxilio Silva, Embrace's

keep converted minds within the imbalances. He directed his line country for 12 years, not 15 as particularly at Korea and Taisome had feared. All existing wan. They have yet to demondeposits with the Central Bank—strate that they are responsible as well as loans falling due—may trading partners, he said. enter the programme, even if ownership of credits has been transferred from the original creditor, though with slightly different treatment in each case. Bankers are likely to want clarified the exact criteria for

BY OUR RIO DE JANEIRO CORRESPONDENT EMBRAER, the Brazilian state- the US - by far its largest trading owned aircraft manufacturer, pariner, yesterday launched a campaign to persuade the government to success with its 30-seater conact to avert a trade war with the muter turbo-prop plane, the US.

Brasilia, in the US dominating

BY JOAN WUCHER KING IN LONDON

THE International Atomic Energy with an official of the Iranian Atom-Agency (IAEA) yesterday conditionic Energy Agency. Their presence ally agreed to Iran's request that it at the site, and the maintenance send inspectors to the damaged muant testing work carried out, sugclear power plant at Bushehr, gest that the Iranians are moving bombed by Ireq on Tuesday. The plant, partially completed when work stopped in 1979, suffered two direct strikes which destroyed a The West German Foreign Ministry said that the West German states and the strike was the strike with the strike was given by the strike was

The IAEA received three telexes from the Iranian Government after the bombing, informing the agency of the attacks and requesting a visit by safeguards inspectors and an expert mission on nuclear safety and radiological protection.

Mr Hans Blix, the IAEA director-

general, yesterday expressed regret for the loss of life in the attack. While the IAEA was ready to offer assistance, it needed more information to provide appropriate help. But it was stressed that the agency's preliminary opinion, based on isting information on the amount and nature of nuclear material at plant as being far from operational, Bushehr, was that there is no signitive Iranians transferred an undisficant radiological hazard to the closed additional amount of nuclear

The company now plans to send its

Although the IAEA rates the material to the plant in February. It A West German engineer employ—was stressed by the IAEA yester-ed by West Germany's Technische day that even if a missile scored a en by west dermany's ferminate day that even it a material, the re-Inspection Association), Mr Jurgen sultant spread of potentially radi-Friedrichs, was among 11 people oactive material would be very killed in the Iraqi air raids, along small.

neutral caretaker government under which mid-term polls would be held to elect a new

parliament

#### Dhaka hopes for early end to political crisis

THE BANGLADESH government Ershad and the installation of a yesterday appeared hopeful that the political crisis could be resolved soon in spite of a nega-tive response from one of the two main opposition parties to reaching a negotiated settlement.

two main opposition parties to reaching a negotiated settlement. The government is basing its hopes on divisions between the two main opposition groupings. The Bangladesh Nationalist. Party (BNP) has apparently or rejected government approaches, but the Awami League appears to be prepared to discuss terms. The alliance of opposition parties launched a series of strikes and demonstrations earlier this month which have claimed at the proposition accused President English accused President English and president English accused Presiden month which have claimed at least a dozen lives and caused rease a cozen rives and caused examination in reason to cover a lundred peo-ple. These were simed at bring-ing about the resignation of to have agreed to discuss the President Hussain Mohammed terms.

try said that the West German supervisory company had been warned of the danger of working at Bushehr. However, the company claims it received assurances that Ireq had pledged not to attack nuclear plants for peaceful purposes

Work on the Bushehr site began in the mid-1970s, under contract to the West German company, Kraftwerk Union: Construction was suspended at the time of the revolu-

> Mr Toure said in April that his country's global foreign debt, excluding short-term commercial debt, amounted to CFAfr800bn

agrees to

Senegal

debt plan

six-year grace period, the French Finance Ministry

riedth ri

It said in a statement that

t said in a statement that seven creditors took part in negotiations in Paris on Tuesday with a delegation from Senegal led by Mr Mamoudou Tonre, the Finance Minister.

It gave no details of the amount rescheduled. The ministry said credi-tors noted with satisfaction

Senegal's implementation of an economic and finan-

of an economic and finan-cial programme supported

by a stand-by arrangement with the International Mon-etary Fund (IMF) approved

"They took note of the very heavy debt service obligations, in conjunction with very low per capita income, which in the Republic of Senegal's case, taking seconds of its wary vicesome.

account of its very rigorous structural adjustment pol-

icy, were deemed to call for exceptional treatment of

the debt." the statement

for the budgetary year end-ing mid-1987, debt servicing absorbed 50 per cent of Senegal's budgetary reserves and 27 per cent of

The 16-year repayment period is longer than that traditionally granted by the Paris Club but corresponds to the more flexible condi-tions urged for some Afri-can debtors by Mr Edouard Balladur, the French Finance Minister, earlier this year.

administration headed by Mr Ershad. The Awami League, the Countries taking part in the rescheduling talks were France, Italy, Norway, Spain, Switzerland, West Germany and the US.

#### Tony Walker reports on an uncomfortable anniversary **Paris Club** Decade of bitter peace

NOTHING illustrates better the gap in attitudes towards the 1979 peace treaty between Israel and Egypt than the two countries' differing approaches towards the 10th anniversary of late President Anwar Sadat's dramatic THE Paris Club of creditor nations has agreed to reschedule Senegal's official debt by allowing repayments to be stretched over 16 years, Reuter reports from

visit to Jerusalem. In Israel, it has been marked by conferences on peace, fresh calls for a dialogue with the Arabs and well-publicised memoirs of participants in the Camp oirs of participants in the Camp David peace treaty process. Israeli journalists have been des-patched to Cairo to test the mood 10 years after Mr Sadat, defying many advisers including his For-eign Minister, flew to Jerusalem on November 19, 1977 to see on November 19, 1917 to see
Prime Minister Menachem Begin,
breaking for ever the mould of
Middle East politics. The reporters have had a hard time finding

lem, breaking ranks with the rest Jewish settlements that have of the Arab world, which wanted changed the face of the West a united front demanding Israel Bank and Gaza. The lack of US vacate occupied territory in the restraint on Israel, encouraged Sinai, West Bank, Gaza Strip and by Camp David's fierible terms, the Golan Heights. Ismail Fahmy, former Foreign Minister with a divided Arab world. Who resigned over the Sadat visit, said "nothing has been on Iraq's nuclear reactor, the achieved" in the past decade to 1982 invasion of Lebanon and occupation of Beirut, and the 1985 air strike against the Palestien Gains, such as the return of Tunis headquarters as examples

been gains, such as the return of Tunis headquarters as examples the Sinai and 10 years of peace of Israeli "adventurism" encourbetween Egypt and Israel, but aged by the Camp David regime. Said the price for the Arabs had been too high. If Mr Sadat had results of last week's emergency resisted the temptation of a sepa- Arab summit in Amman, clear-rate peace with Israel progress ing the way for Arab states to resisted the temptation of a sepa- Arab summit in Amman, clearrate peace with Israel, progress ing the way for Arab states to
would have been made towards resume relations with Egypt
solving the Palestinian problem. suspended over Cairo's signing of
Instead, the situation had the 1979 peace treaty. He praised
"changed completely" and the Egyptian President Hosni MubarJewish settlement drive in the
West Bank and Gaza had placed
additional obstacles to peace.

Mr Mohammed Ibrahim Kamal
- who succeeded Mr Fahmy as to US and Israeli pressure to conForeign Minister and subse-

ers have had a hard time finding much Egyptian response.

Those in government circles quently resigned in protest at Arab world). Those in government circles quently resigned in protest at Arab world). Those in government circles quently resigned in protest at Arab world). Egyptian F draw attention to what remains David agreement, whose second an uncomfortable fact, for a stage should have led to auton-country striving to refurbish its omy for Palestinians under occupation blamed Mr Sadat for headed first pation blamed Mr Sadat for headed first nent figures who fell out with and Israelis, thus putting no made it had lem, breaking ranks with the rest Jewish settlements that have of the Arab world. Which wanted changed the face of the West Israel pushi

Egyptian Foreign Ministry offi-cials are more circumspect, only saying Israel's own behaviour and its rightist governments -headed first by Mr Begin and now by Mr Yitzhak Shamir - had made it hard for Egypt to broaden peace.
"If you have a government (in

"If you have a government (in Israel) pushing towards extremism and against any kind of dialogue such as an international conference, how can you have an exchange?" said one highly placed official. He added: "We have done our best to keep the maximum of our commitments to Israel...We have adhered to the spirit and letter (of the treaty) more than the other partner."

ner."

Egypt's one gesture to the anniversary was to despatch former Prime Minister Mustapha Khalil - who accompanied Mr Sadat to Israel in 1977 - on a private mission to Israel Mr Khalil said: "I think the peace agreement...has proved itself as something here to say."

## Bhopal talks fuel opposition

POLITICAL opposition is beginning to build up against the Indian Government reaching an out of court settlement with Union Carbide over the lethal gas leak at its Bhopal plant nearly three years ago when more than 2,500 people were killed, John Elliott reports from New Belli.

killed, John Elliott reports
from New Delhi.

A year ago the Indian Government said its compensation
resterday a judge in the Bhopal District Court summoned the
ations for an out of court settle-

government and company to a ment may envisage figures as hearing on November 27 to agree low as \$600m.

on a "time bound programme" for hearing the applications.

These reports have sparked the

MPs said that the government should obtain urgent interim relief.

Lawyers for both parties said concern about such a settlement, that negotiations on a settlement and this week there have been were in progress and that they demonstrations in Delhi and favoured setting time limits.

Bhopal. Yesterday in Parliament

## Japan's shipyards 'retire' employees

BY HIROKO ASAMI IN TOKYO

earlier this year. After 25 years of typically dedicated service with Hi-tachi Zosen, one of Japan's major shipbuilders, he was voluntarily force have left, and the remainder retired." For Westerners, this translates as redundancy.

Mr Murakami, who lives on the small island of Innoshima, near Hiroshima, is one of thousands of shipyard workers who have been substantly retired this year as ja-ban slashes its spibpingging cabeci-amplant workers and more regar

Like many others, he was taken by surprise. I believed our work was different from oil or coalmining. I thought we would always have a job for as long as the sea ex-

However, the reality is that in shipbuilding, at least, the concept of tures of Japanese industrial culture, is a thing of the past.

The seven major shipbuilders Mitsubishi Kawasaki IHI, Mitsui, Sumitomo, Nippon Kokan and Hitachi Zosen – have made 14,000 workers redundant, 38 per cent of the workforce, in an attempt to cope with a prolonged shipbuilding re-cession exacerbated by the increasingly strong yen.

The redundancy programme has had the broad support of the Japan Confederation of Shipbuilding and Engineering Workers Unions, which has maintained its traditionally close relationship with manage-

dancies has placed the unions in an awkward position, and this may explain the innovative technique adopted by shipyard managements to handle the redundancy pro-There have been few protests.

When the company proposed its mammoth personnel rationalisation in October 1965, few opposed it; almost everyone agreed the company had to come first," said Mr Yasuo Aisaka, head of the Hitachi Zos-

Hitachi Zosen is the worst hit of the major builders. Heavily geared to exports, it has been badly affected by the climbing yen.

Even after disposing of property (\$920m) Hitachi reported a loss of Y38bn for the 1986 financial year, and decided to concentrate new

HIROSHI Murakami lost his job Kumamoto prevince and the Maizuru plant in Kyoto prefecture on the

will handle only ship-repairing business. However, the redundan workers appear to have accepted their fate calmly.

Union activists planned some protest meetings, but they were cancelled because of lack of support Takashi Sakagami, a 52-year old navel architect, says: "Given the singgish business climate in world shipbuilding, job cuts were inevi-table, especially when you consider

Others are grateful to the company for providing high living stan-dards in the past. Every family on the island owns a car, and about 70 a job for life, one of the central fea- per cent of the 12,000 houses are owner-occupied, thanks to a hous-ing loan scheme started by Hitachi in the 1950s. Some have now been asked to pay back outstanding loans in advance from their retire

> The closure of the shipperd will have a major effect on the island's economy. Hitachi accounted for 82 per cent of manufacturing output in 1985, and the company's employees made up 65 per cent of the total

> Municipal leaders accept that there is little chance, at least in the short term of replacing all the jobs which have been lost. So far, around 450 younger people have found jobs elsewhere, and Hitachi has set up 12 new companies to absorb about 800 workers (albeit at salaries about 20 per cent lower than in the shipperd).

The imemployed workers appear to be spathetic in the face of scarce jobs and low rates of pay. Some have taken jobs as cleaners or salesmen, earning only about half their previous salaries of some Y240,000 a month. Others are still receiving unemployment compen-sation, available for seven months, and, on average, higher than local

Mr Murakami is taking driving lessons as a result of discovering that this is demanded by most potential employers,

"I was happy working at Hitachi," he says thoughtfully. Now, without the security, I realise my lack of qualifications." There are plenty of

#### **WORLD TRADE NEWS**

## EC to delay effect of beef hormone ban

head off the threat of a new

TWO years ago Austin Rover, the struggling UK car group, predicted it could triple its sales of cars to Japan within three to five years.

Many analysts, knowing of the group's severa marketing prob-

group's severe marketing prob-lems in the UK, must have raised

their eyebrows at this star-ry-eyed optimism about the notoriously difficult Japanese

Carla Rapoport

reports on the

Japan's car

imports

However, Austin Rover's Japa-lesse distribution subsidiary has Officially, the company conservell outstripped its goal. Sales vatively projects sales of around

nese distribution subsidiary has well outstripped its goal. Sales watively projects sales of around will be five times their 1985 level next year and Austin Rover so, says Mr Peter Wood, president of ARJ: "If we'd said that 18

Japan (ARJ) is now making an even more outrageous prediction. Within five years, it says, it will be into volume sales of cars.

Others have similar ambitions. Last week, GM signed a marketing deal with Suzuki to sell its cars through the Japanese company's dealer network. Only a few weeks earlier, Missubishi has gone in the importers' favour, and the image of foreign cars in Japan has improved, vehicles through its sales network. It seems possible that the days of complaining about cracking the Japanese market might be numbered.

be numbered.

"We're facing a turning point corral 5 per cent of the market in the Japanese motor industry," within three years, and 10 per said Mr Takanori lida, marketing cent by 1935.

growing success of

• The European Commission , in the forum of the beef manage-

of medium-priced cars in Japan.
"The big volume growth is not at
the luxury end but at the middle
part of the market. BMW led the

part of the market. BMW led the way, but they are an expensive product," says Mr David Blume, ARI's marketing director.

He argues that the biggest growth in the Japanese automobile sector will come in the range of cars priced from Y1.5m (\$6,200) to Y2.5m (\$10,400). ARJ is well-placed, offering five Austin Rover models, from the cheapest Mini at Y1.59m to the Rover at as much as Y4.3m, plus two models from the French Peugeot group, the 309 and the 205.

"We have a very unusual opportunity in Japan because no one else is here in all sectors. We are in the vanguard and we are leading the way in importing a

leading the way in importing a whole range of cars, not just the most expensive, said Mr Wood.

Austin Rover's view of the

predicts sales this year of 20,000 units and 30,000 units by 1990.

Austin Rover Japan, however, believes it can succeed at something BMW cannot: volume sales

Thousand Units

Japanese take to the foreign car

FARM ministers yesterday agreed at their meeting in Brussels to delay the effect of a ban on meat produced with hormones so that US imports of beef can continue to enter the Community officials many observers confused. Diplomates and Community officials markets under existing bilateral later confirmed the following prints:

The 12-months transitional period was accepted by a qualified majority of member states after West Germany and the Netherlands had dropped objections to the plan, apparently to head off the threat of a new terms of the dead off the threat of a new terms of the dead off the threat of a new terms of the following agreements up to January 1, will decide countries like the US where hormones will continue to be widely used will enjoy access to EC markets under existing bilateral trade agreements up to January 1, will be continued to be widely used will enjoy access to EC markets under existing bilateral trade agreements up to January 1, in 1989. This means that an estimated \$130m of US meat exports to the EC (mostly in the form of artificial and natural hormones offal) will be safeguarded for another year, as well as smaller quantities from countries like Argentina and Australia.

\*\*Meant which has been the US where hormones will continue to be widely used will enjoy access to EC markets under existing bilateral trade agreements up to January 1, will used with hormones before January 1 will used will enjoy access to EC markets under existing bilateral trade agreements up to January 1, 1, 1989. This means that an estimated \$130m of US meat exports to the EC (mostly in the form of artificial and natural hormones offal) will be safeguarded for another year, as well as smaller quantities from countries like Argentina and Australia.

\*\*Meant which has been the Community officials to the US markets under existing bilateral trade agreements up to January 1, 1, 1989. This means that an estimate \$130m of US meat exports to the EC (mostly in the form of artificial and natural hormones of a producing trade major concern to France, the only country yet to come into line with EC legislation and which is still producing meat with the help of hormones. Yesterday's discussion was complicated by French concern that a continuation of the status and the content of the status of

head off the threat of a new transatiantic trade war with the U.S. Belgium, Spain, Greece and Ireland, however, voted against.

The decision was taken after

Meat which has been in the European Commission, in the forum of the beef management committee, which community before the January 1

The European Commission, in the forum of the beef management committee, which comprises representatives of the status of the statu

1982 84 86 88 90 % of total car market 1.281.241.51.76 2.272.92 4.0 6.4

microscope anymore. The atti-

tude used to be obstructive. If you spelled a word wrong, you were out. Now, they are helpful. Japan's policy now is to encourage importers," says Mr Blume.

A further help to the company is its deal with Honda, under which Honda produces the Rover in Japan, rendering it a Japanese car.

The group has been investing about \$10m a year in Japan over the last two years. The profits

culture Minister, promised that French meat would be hormone free by April 1 next year and is assurances from West Germany and Italy that French beef exports to those countries there-after would benefit from easier

The EC hormone ban, agree in December 1985 after stron consumer pressure, is seen by the US as politically motivated and without scientific justifica-tion. Washington had been hoping for an 18 month transition period but seems likely to accept yesterday's compromise

#### New guide for borrowers set by World Bank

applied by borrowers in the pre-qualification stage of the bidding process. They emphasise only technical and financial compe-

tectinical and financial compe-tence as basic yardsticks.
Bank officials say they hope this will make pre-qualification procedures more transparent. It should put an end to the unnec-essary effort previously incurred by companies who put in a pre-qualification bid for a given proj-ect only to discover they are dis-qualified for apparently arbi-trary reasons that are not applied elsewhere.

Among the practices which they hope to cutlaw are that of requiring previous experience in

# factories which merely, partially or totally, assembled parts made in Ja-

Trade Editor

Trade Editor

The WORLD BANK has issued new guidelines to its borrower members in an effort to stream: bline procedures for screening companies interested in bidding for major projects which it finances in the developing world.

The guidelines are intended to standardise the eligibility criteria applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers in the pre-qualification stage of the past decade applied by borrowers and model, the "Cosa, to re-place the content of the European sale.

The Piaggio group also includes the Spanish Motovespa and holds 30 per cent of the European sale properties to re-place the familiar Vespans and production for 40 years.

Piaggio stage of the past decade the same place of the past decade applied by borrowers and model the "Cosa, to re-place the content of the European sale and the cosa, to re-place the call success of the past decade applied by borrowers and model to the company of the past decade applied by borrowers and model to the company of the past

#### Piaggio chief urges EC laws on Japan's motorcycle makers

BY DAVID LANE IN MILAN

motor-scooter manufacturer Piag- against 3m in 1976. gio, has called for tougher rules to Piageio's chairm govern the activities of Japanese his concern about the increasing companies in Europe.

Mr Agnelli wants the BC to introness makers. This has doubled duce regulations to compel Japa-nese motorcycle makers to manu-cent facture in Europe to sell in Comsaid Japanese makers should not be allowed to continue operations at

pan.
"It is a fundamental measure to keep the European industry alive and to prevent it from becoming a sales network for foreign products,

UMBERTO Agnelli, chairman of to be 15m in the current year.

Piaggio's chairman emphasised

Mr Agnelli said the European in dustry was in a worrying condition. He pointed to the death of the Brit ish industry, and drew attention to France, where Motobecane belongs to Yamaha while Peugeot uses its name on Honda scooters. Only Piaggio, which this year acquired the Austrian maker Puch, offers competiton to the Japanese.

#### offer on food row By lan Rodger

Tokyo in

JAPAN has made an offer to the US aimed at settling the dispute over Japan's restrictions on imports of 12 food and agricultural products, according to the office of Mr Clayton Yest-ter, US Trade Representa-

ter, US Trade Representative,
Mr Takaski Sato, Japan's
Minister of Agriculture,
confirmed that Japan was
"working seriously" on a
proposal to lift partially
the import restrictions
The US took its complaint
to Gatt carlier this year and

The US took its complaint to Gatt earlier this year and a disputes panel was set up to study it. There have been reports recently that the panel has concluded that Japan's quotas are unjustified in 10 of the 12 cases.

According to Gatt proce-dure, the report is intended to remain confidential for

several few weeks to enable the two sides to try to reach a settlement privately.

The 12 products include evaporated milk, processed cheese, prepared beef and pork, fruit puree-paste, caused in the processed and pork, fruit puree-paste, caused in the paste of the canned pineapples, non-cit-rus fruit juice, tomato ketchup, tomato sance and grape sugar.

## Gatt caution on services urged

cautious approach in negotiating away barriers to international trade in services and concentrate for the time being on developing an institutional and struct

applied elsewhere.

Among the practices which they hope to outlaw are that of requiring previous experience in the borrower's own market.

Transparency will create further credibility in the pre-qualification process. We feel that a more open system is a better system because it creates more confidence and will enhance competition," a senior procurement official said.

The new guidelines take the form of a technical note to borrowers by the World Bank; which finances some \$1850 of the University of Michigan.

The study is one of the first detailed assessments of procedures that might be adopted for incorporating services into the Gatt system. Its author warms that "it appears dangerous and probably impractical, to try to design sweeping rules, such as broad national treatment obligation, which apply to all services

on US government proposals services may take decades. Even month which sought to establish though there is a risk of disappointment to specific firms of the general principle of national treatment (under which foreign and domestic suppliers have the same rights in national markets) as the cornerstone of its liberalisation effect.

gation on service trade generally, including unnamed or unknown service sectors. National leaders objectives, the umbrella agree-would be understandably heatant to enter into such 'blank cheque' type obligation,' he ment on services, including the

overall umbrella agreement on obligation on members to proservices as a goal or objective. vide information so that barriers Such an umbrella agreement, to trade in services would from which rules on specific services sectors could follow, should be relatively non-threatening so as to encourage as broad a participation as possible, Prof Jack-

son says.

Establishing detailed rules for outset.

on US government proposals services may take decades. Even

as the cornerstone of its liberalisation effort.

"It is politically unlikely and probably unwise for nations to impose a national treatment obligation on service trade concentration on service trade concentration on service trade concentration.

Besides a broad statement of argues.

instead the concept of national treatment could be built into an settlement procedures and an

five such codes negotiated at the

#### Austin Rover's view of the market shift towards imports has been backed up by Ford. Mr Donald Petersen, chairman of Ford, recently told journalists in Tokyo that the company would be marketing its popular family car, Taurus, in Japan beginning next February. With the competition breathing down its neck, Austin Rover is moving quickly to expand its dealership network around Japan, From 48 dealers with zero exclusivity in 1985. manager of Jaguar Japan, a subsidiary of the UK luxury car group. "There are so many new West European car market tie-ups between Japan and other automakers," he said, "and in North America 20.7 per cent importers are now making real Both figures exclude cars proadvances. Five years ago, no one could have imagined this would happen in Japan." To put that in context, however, Japanese penetration of the already stands at 11 per cent and in North America 20.7 per cent importers are now making real duced at Japanese plants in the West. HMW of West Germany has led made by the subsidiary are ploughed back into its own busiwith zero exclusivity in 1985, Austin Rover now has about 80 dealers of whom about half are ness. Mr Wood predicts that the profit flow from Japan to the UK head office will be "significant" by the early 1990s. "We aim to BMW of West Germany has led Appen in Japan. For Austin Rover, the turnround in the world's second larround in the world's second largest car market is particularly dealership network, set up innoapparent. The company's sales vative financing packages for its wholly devoted to selling the ARJ line of vehicles. The company says that government regulations still add about 5 to 7 per cent to the cost which finances some \$18bn of tion, which apply to all services projects a year, but infringement to make the projects a year, but infringement to project a year, but infringement to project a year, but infringement to project a year but in the project and project the idea. become the number one sales point outside the UK by 1995," he apparent. The company's sales vative financing packages for its had been ticking over at about customers and heavily promoted about 5 to 7 per cent to the cost about 5 to 7 per

6969696969£\$£\$7%7%7%7\$£\$£969697%7%7%7%7\$\$£\$969696969696967%7%7%7\$\$696969696969696969696969696969696 969696969696\$£\$£%7%7%£\$£9696969\$%7%7%\$£\$\$6969696969696967%7%7%7%7\$£\$969696969696969696969696969696 69696969696969£\$7%7%7%£\$£969696%7%7%7\$\$96969696969696969%7%7%7%7%\$\$\$6969696969696969696969696969696 9696969696969696%7%7%7%£\$69696%7%7%7%£\$696969696969696967%7%7%7%7\$£\$969696969696969696969696969696 69696969696969\$%7%7%7%7%7%7%7%7%7%\$\$696967%7%7\$9696969%7%7%7%7%\$\$\$696967%7%\$696969696969696969 96969696969696\$£\$£\$69696969696969696\$\$£\$\$£\$\$£\$X7X7X7X7\$£\$£\$£\$£\$£\$£\$£\$£\$£\$7X7X7X£\$£\$96969696969696 69696969696969£\$69696969696969696969%7%7%7%7%7%7%7\$£\$£\$£\$£69696969\$£\$£\$7%7%7%7%7%7%7\$96969696969 969696969696969696969696969696987%7%7%7%7%7%7%2%£\$£\$£6969696969696£\$£%7%7%7%7%7%7%7%7\$96969696 969696969696969696969696969696969\$£\$7%7%7%7%7%7%2\$£\$96969696969696969%7%7%7%7%7%7%\$£\$£\$£969696 6969696969696969696969696969696969695£\$£\$£\$£\$?%7%7%?%£\$£\$£69696969696969%7%7%7%7£\$£\$£\$£\$£\$£\$£\$696969 

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MARKETING EXECUTIVES at Thomson Holidays, Britain's biggest package tour operator, have un anxious few weeks ahead of them. Having last week slashed the brochure prices for next summer's holidays by \$18m. they now have to wait and see if consumers respond and book with Thomson rather than rival

operators.

If successful, the Thomson price-cutting strategy will be seen as yet another marketing master-stroke from a company which has dominated the travel

But if it fails, or sparks off retaliatory price cuts from competitors, then Thomson could be forced to discount its holidays further and push it and the industry into losses which could see many smaller tour operators go under

go under.

The response so far from consumers to the Thomson price cuts, according to some sources in the travel trade, has been only lukewarm, although Thomson says it has been "quite encouraging"

while neither Thomson's marketing team nor the travel trade will really know the success or failure of the strategy for some weeks yet, the fact that price cuts were made at all came as a shock to the 3,000 delegates meeting in Innsbruck last week for the Association of British Travel Agents annual confer-

ence.
"I was very surprised at the move," says Richard Gapper, managing director of Pickfords Travel, one of the largest travel

agency chains.
We are so accustomed to

"We are so accustomed to Thomson getting its marketing right that when they are forced into making a U-turn it raises questions all round."

Only six weeks earlier, Thomson had launched its holiday brochures for summer 1988 with

a clear message that price wars
were now a thing of the past.
The impact of two summers of
heavy price discounting on holidays - in which Thomson had
been in the forefront - had sharply reduced tour operators' profit margins. Thomson's new profit margins. Included to strategy, therefore, was to move prices up and to switch emphasis to the quality of its holidays rather than their cheapness. A S5m advertising campaign was launched to bolster this theme.

But Thomson got its marketing But Thomson got its marketing strategy wrong, it misread both the market for early bookings as well as underestimating its com-

Early bookings are very impor-tant to the travel trade. Not only do they account for at least a third of all holidays sold but they also give the travel trade confidence that they will sell the rest in the first few months of

Holidays are very perishable the commodities hence the tendency to discount prices at the

**SELLING HOLIDAYS** 



Prices in Thomson's original brochure, launched in September, were superceded last week by "Discount '88" in an effort to win back lost market share

## Has Thomson precipitated another price war?

David Churchill queries the UK group's switch in market strategy

These holidaymakers, therefore, are very aware of prices for children and for flying from regional airports and eagerly scan all the brochures as soon as they are launched to find the local the significant raise difference.

Thomson, which is the market, ences for them.

last minute to at least cover the leader with a 30 per cent share cost of flights and hotel accommodation.

Many early bookers, moreover, tional Leisure Group, Thomson's are those who have to book early closest competitor with about a either because they want to guarantee the holiday of their did not.

choice during school holidays or their choice during school holidays or litts un, the main holiday because their employers set the brand of ILG, launched its broweeks in which holidays must be chure a few days before Thomtaken while factories are shut son with a clever combination of down. This especially applies to prices which offered good deals customers in the Midlands and both for children and holiday-North.

This especially applies to prices which offered good deals customers in the Midlands and both for children and holiday-makers who want to fly from

Thomson's early season sales were reported to be between 20 and 60 per cent down on the same time last year. (Thomson says 20 per cent, while others go as high as 60 per cent.)
The galling fact for Thomson. moreover, was that all these "lost" sales were going straight to

Intasun.

Not surprisingly, Thomson was in a dilemma. Should it keep to its original strategy of no price-cutting in the hope that sales would pick up after Christmas? Or should it respond immediately.

ately?
"We did not lose our nerve,"
insists Charles Newbold, managing director of Thomson Holidays. "But as market leader we
had to react to stay in that posiion"

Yet many agents and operators feel that Thomson did lose its nerve. They feel that this could cause severe problems for the travel trade in the months

alread.

Their criticisms centre around the "Discount '88" slogan adopted by Thomson. "It creates the impression that prices will be tumbling all next year," said a number of agents at the ABTA conference.

Thomson's well-publicised price cuts will have signalled to many consumers that the price war of the last two years is far from over.
Last summer, those consumer

who had the nerve to book late were rewarded with very cheap holiday deals. (Return flights only to most Mediterranean des-

only to most medicershear des-tinations were being sold for as little as \$40.)

While package holidaymakers from France or West Germany, who share the same beaches as Britons in Spain and Greece, are Britons in Spain and Greece, are prepared to pay realistic prices for the same kind of holiday which surveys have shown are "significantly" higher than those in the UK - many British holidaymakers now come to expect to get two weeks in the sun for a virtual song.

Where does this leave Thomson's marketing strategy? At the moment, it is pressing ahead with its generic advertising campaign emphasising the reliability and popularity of Thomson holidays while at the same time using press advertisements to

using press advertisements to stress the tactical price cuts it

Thomson clearly hopes that its discounts may do enough to win back the market share lost to Intasun but not so much as to hurt Intasun or other operator and force them to respond with their own price campaigns.

Thomson and the other lead-ing tour operators will know by Christmas Eve - when most of the current brochure prices expire - whether or not a real fight is on the cards.

The holiday commercials on

After the crash

## A bullish view of bear markets

Feona McEwan on the advertising industry's general reaction to recent turmoil

IS THIS YOUR 'POST-CRASH

WHAT DOES THE stock market crash mean for the advertising community? Will advertisers hold their nerve and continue to promote their products through any economic downturn or will they draw in their horns, revert to a policy of caution, and slash budgets as many did in the severe recession of the 1970s and some did in the diws of 1981?

Such questions are currently concentrating the minds of industry thinkers and their clients. In the UK, one agency chairman comments: "It's a case of watching all the indicators and trying to work out the knock-on effects. I keep wondering when the whole thing is going to blow up in my face."

Many are taking the "wait and see" approach. Without exception, ad agency chiefs, who are never ones to let the gloom show even when it is there, insist that there is no sign yet of clients panicking or reassessing their marketing approach. Indeed, most are agreed that, even in a repeat of the mass defections out of advertising by companies in

recession, there would not ue a repeat of the mass defections out of advertising by companies in the 1970s; most found the cost of clawing back market share exortisty in many immediate senses, would inevitably bring in the train a major loss of business in the senses.

is mixed. One major marketing is mixed. One major marketing company is toning down its budget forecasts by about 4 per cent when normally it would be adjusting them the other way.

Interpublic, meanwhile, the holding company for McCann-Erickson and Lintas worldwide, Erickson and Lintas worldwide, admits to making what it calls "contingency plans for cost containment," in the event of hitting rough water. According to Gene Beard, chief financial officer of the group, this is a fallback position if things don't work out. Such an event would not imply staff layoffs so much as an end to the hiring of new staff.

Meantime, George Schweitzer, vice president, corporate relations of Young and Rubicam in New York, comments that while "everyone is studying consumer markets carefully, there are very few indicators that there is anything to be disturbed about." He points out that auto sales, often one of the first signals of a recestions of the first signals of a recestion of the first signal of the first signal of a recestion of the first signal of a rec

points out that auto sales, often one of the first signals of a recession, are buoyant and doing better than analysts predicted.

Mike Waterson, research director of the Advertising Assocation in the UK, pointed out the possibility of a crash in September's AA Forecast of Advertising Expenditure to mid-1989.

He predicted that a massive fall in stock market prices, although not necessarily affect-

WAITAND SEE' MODE ADVERTISING OR YOUR 'OH WELL IT'S ALL GONE DOWN THE PAN BUT NO CAUSE FOR PANIC' MODE?

its train a major loss of business confidence, making it increas-ingly difficult for companies to raise capital and would, of course, create big problems for the government by making rais-ing cash much more difficult. Such effects could spill over into the 'real' world and cause a

booming as never before.

Latest published figures for regional newspaper classified recruitment advertising in the

per cent a year is comparatively high, according to Waterson, though it cannot be expected to continue unabated.

It is widely agreed that the first sector to be hit by the crash is the huxury end of the market. Major "lifestyle" purchases, like huxury cars and house fail into this ceregory. Porsche has this category. Porsche has already announced a cutback in

production.
There is also widespread agreement in the ad industry that if companies find it more difficult to raise finance, the longer term impact will be a reduction in new product development and pethaps less capital investment in new factories.

In new factories.

Nevertheless, maintains Waterson, unless consumer spending
seizes up, there is no reason to
expect business spending to alter
dramatically. So, while companies may be tempted to be more
cautious, they will at the same
time be facing a very real consumer demand. r demand

Analysts in general believe the advertising industry is unlikely to find itself in a repeat of the recession-caused cutbacks of the 1980s or 1970s.

Many consumer packaged goods producers then learnt the lesson of the "Leaky Bucket" theory. This is that a company's customer pool is constantly dropping out of the bottom of the bucket and in need of marketing effort to keep it topped un Companies which failed to advartise watched their consumer audiences sink dramatically and found that clawing them back again was an extremely expensive business. During this period, says Neil Blackley of James Capel, the emphasis was on price-off promotional advertising "sellmanship rather than show-manship."

Main, in 1981, the economic downturn was a different story. This time it was not so much ad budgets that were cut as staff.
And these cuts were in the capital goods companies which tended not to be advertisers any-

way.

Today the effects of a recession would be different again. As Blackley explains. "The spread of advertising is much wider now and this spreads the risk. Where once consumer goods accounted for the bulk of revenues, now sectors such as office equipment pharmaceutical, corporate, and government, have grown and expanded their share of the total expanded their state of the total cake. Marketing executives are also more sophisticated in their view of how advertising works." The Advertising Association is

underlying its confidence in the future by adjusting down its forecasts only fractionally. For the year 1988, it is shaving one the year 1988, it is shaving one quarter of a percentage point off the forecast of 4.5 per cent growth in real terms. In the US media expenditure has been growing by around 3 to 4 per cent a year and industry watchers are now looking for an acceleration of this rate for next year. Whatever the impact of the crash on the advertising industry, few expect it to surface

try, few expect it to surface before the spring and summer

budgets next year.

Meantime, many of the major international advertising agencies retain a remarkably bullish outlook. An agency chairman reports that a major packaged goods company is increasing its investment in Europe as well as recruitment advertising in the second quarter of this year show that there was a 37 per cent increase on the same quarter last year. The third quarter is expected to show an even higher rise.

Consumer expenditure which, along with company profits is regarded as one of the twin pillars of advertising health, is also expanding. Its growth rate of 5 of them all media, fell sharply.

Treession-caused cutbacks of the extending its product lines and brands in the US. Elsewhere, there is talk of substantial increases in budgets. Hanson 1970s when revenues fell by 24 per cent in current terms. Hundred advertising business, and TV revenues, traditionally the firmest company in which we work, and the company in which we work.

Canada



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each coin's minimum weight. Because of its large numbers sold, its unquestioned reputation, and the government guarantee of weight and purity control, the Gold Maple Leaf has achieved the status of the standard by which all other gold coins are

When you buy Gold Maple Leaf coins, you can be sure that you can easily and discretely obtain cash for them wherever gold is traded. There is no time-consuming and costly assay, usually required with other forms of gold that do not enjoy universal

recognition. No other physical bullion product can offer all the advantages of the Gold Maple Leaf all of which add up to make it. with over 10 million ounces sold. the best-selling investment coin in the world today.

And, just maybe worth even more to you than its weight in gold...



Gold Maple Leaf. The world's gold coin standard

**Bremner** 

chairman

faces call

for removal

he is facing a call for his

removal at an extraordinary general meeting.

Ironically, it is Carswell

Carswell also disagrees

## Channel 4 chief opposed Grade as his successor

MR JEREMY ISAACS, chief executive of Channel 4, spoke and television, was the unanimous choice against the appointment of the choice of the selection committee.

Mr Michael Grade of the BBC as the successor and for a time on Monday even considered an immediate resignation from the channel he founded.

Mr Isaacs argued against the decided to remain as a non-executive director and on Tuesday congratulated Mr Grade on his appointment on the ground that channel he founded.

Mr Grade's record as a television, was the unanimous choice of the selection commit the counter of the selection commit television, was the unanimous choice of the sele

immediate resignation from the channel he founded.

Mr Isaacs, speaking for the first time since Mr Grade's record as populist ran counter to the values of Channel 4.

All also opposed it because of the possibility that he might lead the channel in the wrong direction," Mr Isaacs added.

At Thesday's press conference,

At Thesday's press conference,

Channel's existing programming on

with sharp rise in output

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT.

MR James Rowland-Jones, chairman of Bremner, the Glasgow-based financial services group, is in a boardroom battle again. Just months after seeing off a challenge from City and Westminster,

minuted. The founding chief executive of Channel 4, who leaves in the new year to run the Royal Opera House Covent Garden, is also disappointed about the manner of appointed about the manner of Mr Grade's appointment.

The only impertant thing to salve that I would be consulted on the short list when it was compiled. I am not happy about that," said Mr Isaacs just before making a speech to the Marketing Society in London.

Mr Isaacs says he was first consulted at 2,30pm on Monday, a few hours before the evening board meeting that was to make the choice. He was told that Mr Isaacs realised that the board the choice. He was told that Mr Isaacs realised that the board the choice. He was told that Mr Isaacs realised that the board the choice. He was told that Mr Isaacs realised that the board the choice. He was told that Mr Isaacs realised that the board the choice. He was told that Mr Isaacs realised that the board the choice in the conditions and managing interviewed and he then television from outside.

At Tuesday's press conference, Crade had to agree to protect the deal was struck Mr Grade had to agree to protect the channel's existing programming remit and accept obtaint and accept on the channel structure of the channel sexisting programming remit and accept obtaint and accept on the structure of the channel sexisting programming remit and accept object the channel's existing programming remit and accept object the that the status que should endure for the next five years unless the Government overthant thing to that the status que should endure for the next five years unless the Government overthant thing to the choice advocated the separation of the channel form the ITV system.

At the Edinburgh Television At the Edinburgh Television of the channel form the ITV system.

The only impertant thing to the structure of the channel of the channel of the channel of the channel's existing programming remit and accept object the channel of the channel's existing programming remit and accept object the structure of

with some of the terms in the purchase of Robson Cotterell, another stockbroking group. But Mr Rowland-Jones Until 1985, Bremner was a sleepy Glasgow department store. However, that year Mr Michael Black joined the board and in an attempt at diversification acquired Phillips Patent, a rubber company with property interests, controlled by Mr Rowland-Jones. Economy shows its strength

guiet moment. Mr Black and Mr Rowland-Jones fell out. In April last year Mr Black was ousted and Mr Rowland-Jones

Then Mr Rowland-Jones was ousted at an annual general meeting, only to be coopted back by fellow directors. Mr Rowland-Jones looked for outside interests to join him what has her

Initial talks with City and Westminster Financial, a private company headed by ex-Slater Walker executive Mr Andrew Greystoke, broke down. Another boardroom battle ensued during which Mr Rowland-Jones successfully called for a DTI investigation into the group's share dealings and outmanouvered Mr Correction to the state of the deal of the state o dealings and outmanouvered Mr Greystoke, twice disen-franchising City and West-minster's shares. Shortly after the acquisition of Car-swell, Mr Greystoke gave up the fight and-City and West-minster sold its shares.

#### Staff at Crown **Suppliers** oppose sell-off

By Devid Brindle

EMPLOYEES OF Crown Suppliers, the central purchasing agency for government departments, are heavily opposed to its privatisation, the Government has been told in an official report.

The heard of Crown Suppliers

The board of Crown Suppliers has submitted the report to Mr Christopher Chope, the junior environment minister responsible for the agency, who is thought to be keen on early privatisation and is expected to make an announcement mext month.

ment next month.

The report says: "There is no doubt that many staff both fear and recoil from the prospect of privatisation and will press their unions strongly to resist the manages!" the proposal."
The board was asked to compile the report on the views of the 1,900 employ-

#### Alice Rawsthorn on reports of setbacks at Marks and Spencer

## Clothing problems for retail giant

Marks and Spencer

Share of

clothing sales

Verdict, the retail consultancy, estimates that M and S's share of the clothing market fell from 15.2 per cent between April and September in 1986 to 14.2 per cent in the same period this year. This suggests that it "lost" \$68m of sales in a market worth \$6.8bn.

Marks and Spencer blamed the

weather. Few analysts accepted that the wet and windy summer was the sole cause of the problem, but M and S was fortunate

in that it announced its interim results in the thick of the stock

market crisis. Given that it is market crisis. Given that it is perceived as one of the safest of the blue-chip stocks the market preferred to assume that the problems of the summer - tradi-

tionally its weakest period - were

a temporary phenomenon.

THREE YEARS ago Marks and Spencer should have been enjoy-ing the celebrations for its centenary year. Instead it spent the autumn fending off rumours of sluggish sales and dwindling

market share. M and S fought back. Within a year it had not only won back lost ground but increased its share of clothing sales. Yet this share of clothing sales. Yet this autumn the rumours that Britain's biggest retailer has lost its grip on the clothing market have begun again.

Earlier this week S. R. Gent, one of Marks's largest suppliers of women's wear, gave the first formal indication that M and S may be conforming accepts this

the Glasgow stockbroking firm that Mr Rowland-Jones brought into Bremner in July, which is calling for him and two other directors to go. Mr Denis McGuinness of Carmay be performing poorly this autumn, when it announced that its own trading in the past four months had been "disappointswell said yesterday that the group's expansion into finan-cial services required people on the board with more expe-rience of the area.

Gent derives 90 per cent of its turnover from M and S and it was one of the first suppliers to suffer when fashion sales falsurfer when lashion sales lat-tered three years ago. Its announcement confirmed unoffi-cial reports that after a poor spring Marks may be losing ground in the women's wear market for a second successive

Overall clothing sales are believed to be fairly buoyant. But M and S is thought to be experiencing difficulty in women's wear, especially in outerwear - that is dresses, separates and suits - where sales may have fallen compared with last

Marks and Spencer refuses, as is its custom, to comment on mid-term trading. It admits that clothing sales fell below expectations in September, but says they recovered in October and have performed well so far in Novem-

Sympathetic analysts suggest that the speed of the structural changes which have swept through M and S in the past three years - an ambitious expansion programme, product development the opening of est. ber.

The company has only just emerged from a dreadful spring and summer. Its clothing sales rose by just 2 per cent between April and September, a period in which the market grew by 9.6 per cent. If the contribution from new floorspace is excluded, clothing sales declined by 5 to 6 per cent. Women's wear was development, the opening of sat-ellite stores and the introduction of information technology - has distracted the management per cent. Women's wear was identified as a particular prob-

without attracting a new, younger generation.
Thus Marks may be finding it

2.3% Marks, and Spencer

Market Share,

(1986 total - £16.4bn)

clothing &

footwear

difficult to compete against businesses like BhS, C&A, Richards, Next and Debenhams in the increasingly crowded and competitive High Street.

If M and S falters for one season its difficulties may be dis-

missed as a short-term problem, but a poor performance in two successive seasons is much more

successive seasons is much more worrying: not least for the British clothing industry.

Marks, or "Baker Street" as its suppliers call it, towers over the clothing industry as something of a benign tyrant. In the dark days of the early 1980s its commitment to buy British was the industry's salvation. Today it is the biggest single customer buythe biggest single customer buy-ing a fifth of all clothing output. M and S provides its customers

M and S provides its customers with huge contracts: in return it insists on scrupulous standards and wafer-thin profit margins. It also demands exclusivity: on different designs, different fabrics and even differently coloured threads from its competitors.

Whenever Marks and Spencer has been in trouble before it has returned to its traditional emphasis on "value". Whether it does not waite the seen in the seen

industry. In reality it needs the suppliers as much as they need it. After all Marks must have access to high-volume produc-tion and would find it difficult to replace many of its longstanding manufacturers. Yet it tends to have the upper hand. It is munificent to favoured suppliers -rewarding them with generous contracts - and merciless with

.0% Sears

.1%∵Burton

7% Storehouse

1.6% Clarks

1.3% Next

3,4% C & A

The biggest M and S supplier is Courtaulds, followed by compa-nies like Nottingham Manufacturing, a subsidiary of Coats Viyella, and Slimma, part of Too-tal. Should women's wear sales suffer these groups would be protected by the diversity of their interests: as would smaller companies like Dewhirst, which recently diversified into women's wear, and Alexon, a Marks sup-plier through its Claremont subsidiary. The smaller manufacturers, especially those like Gent which specialise in women's outerwear, would be most vulnera-

But more critical observers
suspect that M and S's response
to the problems of three years
ago - the introduction of more
stylish and expensive merchandise - is floundering. The new

threads from its competitors.
When manufacturers talk about does so again remains to be seen.
But one thing is certain, if M and S is in difficulty its suppliers, large and small, will be expected to rally round. Watch those mar-

announces

vote results

Lloyd's

By Eric Short

#### FURTHER evidence of the 1987, output was 4.4 per cent spending, exports and invest-strength of the British economy higher than a year earlier. Spending, exports and invest-this year was presented vester. The popular expounts has been covered in the publication next strength of the British economy this year was presented yesterday in official figures showing the output measure of gross domestic product rose sharply in the three months to September. The Central Statistical Office and the provinces of the provinces of the statistical office and the provinces of the province The non-oil economy has been month of figures for the two other measures of GDP - income, and expenditure. particularly strong, with output outside the North Sea just above 5 per cent higher in the latest three months than in the second

The Central Statistical Office said its provisional estimates suggested output was 1.6 per cent higher in the third quarter of the year than in the previous three months. That brought the increase over the same period last year to 4.5 per cent.

The figures suggest that the Treasury's forecast of an aconomic growth rate for the whole year of about 4 per cent will be

year of about 4 per cent will be comfortably met, despite the slowdown expected after last month's stock market crash. Dur-ing the first nine months of

**Protection for** 

European car

industry urged

EUROPE'S VOLUME car indus-

try will need some form of trade protection for seven or eight. protection for seven or eight years to enable it to become competitive with Japanese man-ufacturers, Sir John Egan, chair-man and chief executive of Jagquarter. Over the first nine months of 1987 recorded growth in the non-oil sector was 4.8 per

world equity prices, the Treasury was forecasting weaker growth economy to expand by about 2.5
per cent in 1988, a figure
regarded as slightly optimistic by
most independent economists.

The output data, however, do show that growth was fairly evenly balanced between the manufacturing and services secin the non-oil sector was 4.8 per cent than last year.

Even before the slump in world equity prices, the Treasury was forecasting weaker growth next year it now average the quarter compared with the pre-vious three months.

per cent in 1988, a figure
regarded as slightly optimistic by
most independent economists.
Yesterday's figures do not provide a picture of the balance of
growth between consumer

yours three months.
Between the same periods, output of the production industries
rose by 1.6 per cent, with a
growth of 2 per cent in manufacturing offsetting stagnant North
Sea oil production.

Such plants could provide a healthy stimulus to the European industry by setting an example of good management and improving the performance of local components suppliers, Sir John said.

The new economic forecast rates, avoiding nigner ousness rates.

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The new economic forecast rates, avoiding nigner ousness rates.

The CBI argues that these are unnecessary increases in business costs, absorbing money that would be better spent on research, development and man of the committee, told coun-

#### Stock market crash fails to curb investment plans

BRITISH INDUSTRY has signaled that it does not intend to cut investment plans for next strongly throughout the year and year as a result of the recent stock market upheavals and the fall in the dollar's value.

Members of the Confederation of British Industry Council, which represents many of British Industry Council, which had been nearly 85 per tions yesterday. Many said they cent, which had been nearly

asked their investment intentions yesterday. Many said they planned no changes and none organised by the Industry and Parliament Trust, that the principal challenges facing European car makers were to raise their quality standards and reduce their development time to Japanese levels.

Most of the European industry took seven years to develop a completely new model, while the Japanese took only three or four. At present, European companies could not speed up the process without sacrificing quality, he said.

Asked their investment intentions was always said they investment intentions yesterday. Many said they cent, which had been nearly matched by productivity gains. The stock market crash was not expected to have a strong impact on British consumer spending, as there are relatively few private investors with large-scale shareholdings. Consumer spending would grow by about 3 there was a determination to press ahead with existing investment plans.

Members of the CBI economic in most companies could not speed up the process without sacrificing quality, he said.

cases, there was considerable the forecast price increases in such uncertainty and concern that such uncertainty might persuade electricity and amending government plans for the community decline.

The new economic forecast rates, avoiding higher business

## Labour outcry over ANC kidnap case brushed aside

THE GOVERNMENT yesterday lic Prosecutions and after Sir Pa- Answering a question in the

over the deportation last night of ment denying links between the said." In view of his unlawful entry four men accused in the case and to the UK, and the fact that he has fendants in last month's court case alleging conspiracy to kidnap members of the African National Consers in London.

Labour MPs had voiced suspicion over the circumstances of the case, Mr Viggo Oerbak, who had entered was not being prosecuted for posafter charges were dropped on the the UK in 1982 under a false idensing the UK in 1982 under a false id

brushed saide allegations by Latrick Mayhew, the Attorney Gen-House of Commons from Mr David bour Party members of parliament eral, made a statement in parlia-Winnick of the Labour Party, he over the deportation last night of ment denying links between the said: In view of his unlawful entry

## Unilever food groups to merge

UNILEVER, the Anglo-Dutch consumer products group, is to try to absorb workers displaced last year. Six months later, the merge its Brooke Bond Oxo and by the merger and the planned closure of Batchelors Foods subsidiaries in closure of Batchelors Shedies There would be no With Brooke Bond Batchelors.

Batchelors Foods subsidiaries in the UK.

The new company, Brooke enforced redundancies until next annual sales of some \$400m, of which two-thirds will come from the highly successful Brooke Bond Batchelors, the company added.

Nevertheless, the move might also have longer-term implications for distribution workers and others, raising questions about the future of Unilever's John West canned foods off- link was the result of negotiations between the chairmen of the two subsidiaries involved.

new company announced almost 2,000 job losses. With Brooke Bond Batchelors

4,500 people and run nine factories.

John West canned foods offshoot.

Unilever has progressively
rests, Fray Bentos canned
meats, Haywards pickles, Vests
packet meals and Batchelors
soups and canned vegetables.

There would be some "casualties", mainly among administrative staff, Unilever said yesterday. However, the group would

about the ruture of John
John West canned foods offtions between the chairmen of
the two subsidiaries involved.

The new business will be run
by Mr Peter Johnson, chairman
of Brooke Bond Oxo, from his
combines all the group's frozen
food interests.

A similar merger led to the formation of the meat processor,
Mattessons Wall's, in January

merger is complete.

chairmen for 1988 will be elected at a meeting on December 2 of next year's council.

#### oppose mixed partnerships

SOUNDINGS among local leaders of solicitors have indicated a

ruling council is to take a deci-sion on the issue, which has divided the profession for the

and a trend to bigger firms through internal growth, Hazel

#### **ELECTRICITY SUPPLIERS' CASE AGAINST MERGING BY MAURICE SAMUELSON** Boards generate more power for fight to stay independent

fessor John Kay, of the London
Business School its authors were
Professor Kay, Professor Leslie
Hannah, of the London School of
Economics and Mr Robin Cohen,
a full-time employee of London
Economics

Teconomics

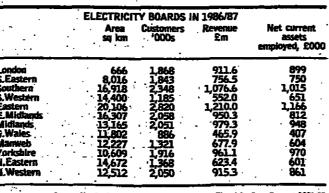
not interviewed the council

investment.

They said Sir Philip's views had been misrepresented and accused the authors of simply knocking down an Aurit Saily of their own making. They said the fact that the report's authors had not interviewed the council side of the industry.

Opposed to amalgamating them employees and the electricity into a smaller number or even, distribution industry.

On the other hand, little was to be gained from creating fewer report was that in the public companies and nothing from a debate there had been little mention so far of the distribution industry. side of the industry. logistical problems of multiple lastead, the debate had con-



"The City should confront three of the area boards were not these problems for the sake of viable as independent companies the industry and all electricity consumers," the report says.

The arguments for amalgamation of existing boards were mainly derived from the finan-cial problems associated with multiple flotations, "not from a consideration of economic effi-ciency and benefits to the con-

solution. The report says: Such mergers would only conceal any problems that do exist in boards rather than solve them.

of the Merseyside and North Wales area board (Manweb), which had been regarded as a "problem" board. They found that the economic efficiency of electricity distribution did not depend simply on the size of the distribution company and a more important factor was customer density.

It also took issue with some City analysts' belief that about of the Merseyside and North Wales area board (Manweb), which had been regarded as a "problem" board. They found that the egentators because they will hold the balance of power over the generators because they will control ultimate access to the largest local companies. The crucial determinant of companies but also to community activities. The crucial determinant of company and a more important factor was customer density.

It also took issue with some City analysts' belief that about of the Merseyside and North Wales area board (Manweb), which had been regarded as a "problem" board. They found that the generators because they will hold the balance of power over the generators because they the boards would form some of the largest local companies. They can be expected to control ultimate access to the largest local community activities. They can be expected to control ultimate access to the largest local community activities. Sir Gordon, who has recommended that the Government of competition in large-scale generation would be the terms of access to the generators because they will control ultimate access to the largest local community activities. Electricity Privatisation and the largest local community activities. Sir Gordon, who has recommended that the Government of competition in large-scale generation would be the terms of access to the grid by generators.

Electricity Privatisation and the Area Boards; the Case for law Area Boards; t

improves its performance only slightly, then it is an attractive company.

To solve the logistical problems involved in selling off so many individual boards, the report suggests combining them in three or four "depositary receipts" just for the process of flotation.

Once privatised, they would not compete directly and would continue to co-operate in sharing research and marketing expenses, setting common technical and safety standards and centrally co-ordinating industrial relations. The Electricity Council, though shorn of some of its current functions, "would emerge as a co-operative service company."

The report refrains from giving a clear view on the future of the National Grid of which the

the distribution boards need not good decisions could set examble at a bargaining disadvantage ples for others to follow. "Central relative to the generators of electricity. "The distribution boards decisions."

will hold the balance of power A boost to the regions, where over the generators because they the boards would form some of

improves its performance only spread their risks by joining slightly, then it is an attractive power station consortia.

They would also be able to



Economics. Would be easier and more effective than under alternative scenarios. Council's Millbank headquarters in arios.

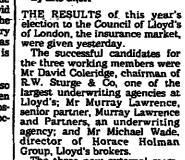
In London yesterday sharply rejected the report's chain that examine the advantages and discouncil officials were not technically company with responsibility for present size and number, as tomers, the regions, board on privatisation at their towns, boards on privatisation at their towns, boards on privatisation at their towns, boards on proceed to amplement them.

their study on economic effi-ciency, financial planning, the future of the Electricity Council,

Source: Handbook of Electricity Supply Statistics; Electricity Council report 1986/87

the Report restants from giving a clear view on the future of
the National Grid, of which the
Central Electricity Generating
Board seeks to retain control
after privatisation. It claims that

Diversity of planning in which



director of Horace Holman Group, Lloyd's brokers. The three new external mem-bers are Mr Arthur Farrer, a solicitor; Sir Nicholas Bonsor, Tory MP for Upminster; and Lord Rees, a former Cabinet min-

Lord Rees, a former Cabinet minister. A runner-up was Mrs Mary Archer, wife of Mr Jeffrey Archer, the former deputy-chairman of the Conservative Party. The council consists of 28 members, 12 of whom are elected from and by Lloyd's working members and a further eight elected from and by external members. A further eight including the deputy-chairman and the chief executive, are nominated members having no other connection with Lloyd's. These have to be approved by the Governor of the Bank of England.

England.
The chairman and two deputy

# **Solicitors**

of solicitors have indicated a hardening against the idea of mixed partnerships with other professions.

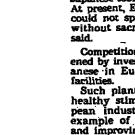
At a meeting at the Law Society in London yesterday, presidents and secretaries of the 127 local law societies in England and Wales were asked to express their personal views. An overwhelming majority was against partnerships with, for example, accountants, surveyors or estate agents.

When asked to speak as repre-sentatives of their members, the 99 presidents and 106 secretaries se presidents and too secretaries were still against partnerships, though by a considerably reduced majority.

In January the Law Society's

past two years.

Sir Gordon Borrie, directorgeneral of the Office of Fair Trading, yesterday predicted more mergers among solicitors



LONDON'S first independent set-tlements company, which will allow stockbroking and securities firms to subcontract their settle-ment of bargains and other back-office functions, is being

back-office functions, is being launched today.

The company, Security Settlements, has been set up by a group of 20 former settlements or administrative directors and managers of other City firms. They have \$3m capital, raised partly through a private placing of shares.

It is one of the first start-up companies to emerge since last year's Big Bang reforms, bucking the trend towards domination of the securities industry by large

the securities industry by large banks which have bought many

oanks which have bought many of the smaller firms.

The founders, many of whom come from Greenwell Montagu, the Midland Bank securities subsidiary, expect London to follow New York, where most bargains are now settled by outside services.

vices.

They aim to cash in on the difficulties of securities firms in coping with the paperwork generated by the upsurge of sharebuying and selling since Big Bang. Since July the Stock Exchange has been threatening sanctions against firms unless they reduce backlogs of unsettled bargains. So far three firms have been forced to accept restrictions on trading.

director of Security Settlements rising to 3,500 in year two.

In its marketing, the company will be aiming at firms, such as differentiated by not servicing primarily the requirements of a parent company, but by offering to move into stockbroking or fund management but are deterred by the difficulties of services and by charging lower setting up a back office. Its other target will be firms which are turning away business because of their settlements backlog and with Broker Services' £15 to £30.



director of Security Settlements and a former director of FICS,

tied bargains. So far three irrms have been forced to accept restrictions on trading.

Several firms, such as Kleinwort Grieveson, have curtailed services to small investors by turning away clients and raising charges substantially because of the inability of their back offices to handle the volumes.

Barclays Bank and Hoare Govett last year changed their settlements departments into separate companies which also service outside clients. The companies are called Broker Services, which has a 3 per cent share of all bargains settled, and Financial and Clearing Services (FICS), which is much smaller.

Bardlays Bank and Hoare Govett last year changed their settlements departments into separate contract the settlements operations for one part of their business, such as small investor business, such as small investor bargains. They are often reluctant to recruit heavily because they fear that a reduction in mum charge for small bargains.

Will the new firm have sufficient tredibility for stockbrokers to their settlements operations for one part of their business, such as small investor bargains. They are often reluctant to recruit heavily because they fear that a reduction in mum charge for small bargains.

Will the new firm have sufficient tredibility for stockbrokers to their settlements operations to retruit heavily because they fear that a reduction in their settlements operations operations operations for one part of their business, such as small investor bargains. They are often reluctant to recruit heavily because they fear that a reduction in their settlements operations operations operations operations operations for one part of their business, such as small investor bargains. They are often reluctant to recruit heavily because they are often reluctant to recruit heavily because they fear that a reduction in their settlements operations operations operations operations operations operations operations for one part of their settlements operations operations operations operations for one part of their business

London, and careful operations planning would allow most jobs to be deskilled and focused on tightly defined tasks. In addition, the firm will operate a nominee service which will hold the share certificates of the investors and thus reduce the number of movements of paper involved in each

There will be a small sur-charge for investors wishing to hold share certificates them-selves. The comprehensive use of serves. The comprehensive use of nominee services, with a penalty for investors holding their own certificates, has been strongly proposed as a way of alleviating the settlements backlog by Mr Robert Apfel, a New York consultant now advising the Stock

Stephen Pinner: offering lower fees

Mr Stephen Pinner, managing irrector of Security Settlements managing irrector of Security Settlements in January, Security Settlements is to employ 60 people, rising to 120 by the end of 1988. This will provide the capacity to handle 2,000 bargains a day in year one, irrector of Security Settlements rising to 3,500 in year two.

# Plea on cable foreign ownership ban

operator yesterday appealed to annual convention in London of companies profitable sooner, he the Government to remove the the Cable Television Association. restriction on the foreign ownership of cable television franchiese as a way of speeding up
investment in the UK industry.

Mr Victor Oristano, chairman

Mr Uctor Oristano, chairman

Mr Cable vision Systems, a company
with Im cable subscribers in the
US, argued that cable did not
create public opinion in the way or caplevision-UK and creator of that television or newspapers Bravo, a cable film channel, said did. Therefore the fears that the large US cable operators were ready to invest in the UK if the restrictions were lifted

AN AMERICAN cable television try," Mr Oristano told the first soon as possible to make cable

MMDS is the local broadcasting

of up to 12 channels of television using microwave transmitters. It would allow cable companies to transmit programmes to all of a franchise area while the slow business of laying the cable is

Bravo, a cable film channel, said the large US cable operators governments have about restrictions were ready to invest in the UK if the restrictions were lifted.

"For practical purposes, there is no sound reason - only xenophobia can be the reason - for preventing foreign capital from coming into the UK cable indus-

#### Warning on loans secured by houses

A WARNING to consumers not to take out personal loans secured against their property was given yesterday by the National Consumer Council. in a report entitled Security Risks, the council calls for new safeguards in law and in practice to protect people offered loans secured on their homes.

secured on their homes.

The report shows that nearly Im people in Britain have offered their homes as security for loans. While most borrow from banks or building societies to pay for home improvements or repairs, about 10 per cent borrow to pay off existing debts. Much of the borrowing is in the form of high interest loans from finance houses, taken out in response to newspaper advertiseresponse to newspaper advertise-

Mrs Sally Oppenheim-Barnes, the council's chairman, said consumers should beware beguiling advertisements offering a fast

loan to pay off debts."

"These loans may look in the advertisements like the answer to all your money problems. But this so-called solution is temporary, it's usually at the very least expensive a and at moreo your state. expensive - and at worse you could lose your home, she said. The council wants all adverfor secured loans to include a prominent warning that consum-ers could lose their homes if they fail to maintain repayments

Security Risks. National Con-sumer Council, 20 Grosvenor Gardens, London SW1. £3.

#### MPs protest at charges in TV programme

FOUR SCOTTISH Labour MPs have lodged a formal protest with the Independent Broadcasting Authority over allegations made in a Channel 4 programme earlier this month about the finances of Labour social clubs in Dunden

n Dundee. The MPs, Mr William McKelvey (Kilmarnock and Loudoun), Mr Ernie Ross (Dundee West), Mr George Galloway (Glasgow Hillhead) and Mr Frank Doran (Aberdeen South), who were all

(Aberdeen South), who were all named in the programme, have called for an IBA probe.

They say the programme, Dispatches, made by Scottish Television over a period of more than a year, claimed falsely that payments were made by three Dundee social clubs to the local Labour Party, when the programme makers "knew this to be calumnious", and describe it as "a concoction of smeers".

#### NATIONAL INSTITUTE REPORT

# German kitchens wipe the floor

BRITISH KITCHEN furniture is do-it-yourself assembly.

of low quality and inefficiently About a third of West German kitchens are exported, while with equivalent West German British manufacturers sell only

ish kitchen exports are poor and

companies sinter active active shortages.

The kitchen furniture industry accounts for 19 per cent of furniture production in the UK and 1.9 per cent of all manufacturing employment. The report says the industry does not involve a high degree of technical complexity. degree of technical complexity and, as such, the long-standing West German advantage in engi-neering should not be signifi-

However, it finds West German kitchen furniture manufacturers kitchen furniture manufacturers are in a different league. There is greater investment in machinery and training while the use of computers is more widespread for production organisation.

The result is that in the production of cabinet panels, which is studied in detail, output per employee is twice as high in West Germany as in Britain. For the whole furniture industry West German productivity is 60 per cent higher than in the UK.

German cupboards and units are individualised with a wide range of finishes and are seldom installed by the customer. British kitchens are mostly sold by discount stores in flat-packs for

of low quality and inefficiently manufactured in comparison with equivalent West German brokers, according to a report published today.

The study, by the National Institute of Economic and Social Research, also reveals that British littchen exports are poor and social study.

The problem areas for iscuss manufacturers identified by the

manufacturers identified by the report include:

• Shortages of qualifications and skills on production lines. In West Germany at least 90 per cent of employees working on the shop floor had undergone a three year training course.

Many plants had special training areas away from the production line. Apprentices sat written examinations in a broad range of subjects, including the technology of the industry.

ogy of the industry. In Britain, however, the pro-In Britain, nowever, the pro-portion of employees with voca-tional qualifications never exceeded 10 per cent. There were fewer trainees as a proportion of the workforce and few compa-nies participated in the Govern-ment's Youth Training Scheme.

The British companies complained of difficulty in attracting
young people with satisfactory
Certificate of Secondary Education or General Certificate of
Education passes in mathematics
and English. West German
apprentices all had the equivalent of at least a CSE grade 2 in
mathematics and German.

German manufacturers had differences in the timetabling of factory work which affected both technical and marketing efficiency. The industry was regarded in Britain as low-tech.

West German plants organise production round small batches of perhaps a dozen panels. Output was often below capacities one machine they are put in a stack until the next operator is ready. This makes relatively light demands on production planners while batches move through the system. But problems arise when stocks are insufficient to meet

Kitchen furniture manufacturing in Britain is concentrated on large batches with machines runiarge batches with machines full-ning at full capacity. But setting times were longer - often up to a day for drilling machines. West German plants used mainly local machinery, were careful about maintenance and retained contact with surmliers

careful about maintenance and retained contact with suppliers. Their operators routinely cleaned machines and would notice and rectify minor faults. In Britain, on the other hand, almost all machinery had been imported. Planned maintenance was rare and there was a lack of

was rare and there was a lack of in-house expertise. Companies suffered lengthy delays when engineers had to be flown in from West Germany.

The report found many British companies operate in cramped conditions, exacerbated by stacks of semi-finished panels white for the part production.

waiting for the next production Weak production organisa-

mated machinery. While West tion. The report finds significant differences in the timetabling of factory work which affected invested heavily in sophisticated

BY RALPH ATKINS

This makes relatively mani-demands on production planuers while batches move through the system. But problems arise when stocks are insufficient to meet orders; special batches have to be rushed through, disrupting routine production.

in contrast, West German production is matched to customing orders. Computers are used to sequence production lines so that required components are ready for assembly on the date set for the completion of orders.

The system puts pressure on operators to work to precise quantities and completion times. Typically West German companies schedule machines in terms of half a day's work. One plant planned on the basis of two-hour production periods with only 30 minutes leasters.

minutes leeway.

A second look at productivity, machinery and skills in Britain and Germany by Ms Bilary Steedman and Dr Karin Wagner. Released ahead of the Machinery Institute Economic National Institute Economic Review, November 1987, to be published next week.

**Database** 

## Commuter airliner plan put off

PLANS BY Short Brothers of Belfast and de Havilland Aircraft Company of Canada to collaborate on developing a short-haul 25-plus-seater commuter and regional airliner for the 1990s are being deferred for the time being.

This is due to the recent eleven-week strike at DHC in

en-week strike at DHC in Toronto, which has delayed production of existing DHC airliners such as the Dash Seven four-en-gined and Dash Eight twin-en-gined turbo-props. It has also resulted in DHC contentrating all its effects on recogning from the its efforts on recovering from the

Both companies stress that they remain "in total accord" on the need for a new small airliner for regional and commuter markets, and say the links between them will be maintained.

"However, the early launch of an entirely new programme is precluded while DHC's resources are devoted to recovery of the strike.

Both companies stress that

The two companies had evolved two potential designs the 90A and 90B - for the future the 90A and 90B - for the future 25-seater market, called NRA (New Regional Airliner).

NRA-90A was a conventional turbo-propeller airliner, with the engines mounted on the wings, but NRA-90B was a radical design with two engines mounted in the rear of the fuse-

Centre proposes 'wage of retirement'

Sir Philip Foreman, chairman of Short Brothers, said yesterday he was disappointed at DHC's decision, because the cost and effort in producing any new air-craft hinged on collaboration and the Short Brothers and DHC attitudes were similar.

This, in Sir Philip's view, would make a joint project a "very powerful combination in the market-place". Sir Philip said he hoped the two companies might be able to restart their joint activities.

researchers

to find

COMPANIES may be able to avoid time-consuming trawls of universities in search of poten-tial research staff as a result of a database coming into operation. Called Science and Technology Employment (Stem), it stores details of postgraduate researchers at British universities and polytechnics keyed in by the researchers themselves. Potential employers can - for a fee - tap into the content of the cont into the system to see what research talent is available.

Longman Cartermill, an off-shoot of the Pearson group based at St Andrews University in Pife, believes the system will enable companies to make better use of the biennial "milk-round," when they tour universities in search of postgraduates.

The company says that half of Britain's leading 500 companies have expressed interest in using the system and all the country's educational establishments are

taking part.
Longman Cartermill was
formed in 1985 to operate a
national database of research projects being carried out at universities, polytechnics and research establishments in Britain. Major companies as well as government departments and official bodies subscribe to the system, called Best (British Expertise in Science and Tech-

Granville Davies Coleman Limited 27 Lovet Lane, London EC3R 8DT Telephone 01-621 1212 Member of the Stock Exchange

# A CALL for a radical pensions policy that would provide each retired person with a £90 a week wage of retirement is made by Mr Eric Midwinter, director of the Centre for Policy on Ageing. This wage would be paid irrespective of sex, previous occupation or marital status and would cost about £41bm a year. The proposal is the central theme in an update of a book by Mr Midwinter. He says the Govordinary life in retirement in an energetic and constructive manner. It would be revalued on a spending index proposed by the entre in 1985. The wage of retirement the cated work patterns. Thus they will not be able to build enough pension or pension entitlement. He says the Govordinary life in retirement in an energetic and constructive manner. It would be revalued on a spending index proposed by the entre in 1985. The wage of retirement the cated work patterns. Thus they will not be able to build enough pension or pension entitlement. He says the Govordinary life in retirement in an energetic and constructive manner. It would be revalued on a spending index proposed by the entre in 1985. The wage of retirement the cated work patterns. Thus they will not be able to build enough pension or pension entitlement. He says the Govordinary life in retirement in an energetic and constructive manner. It would be revalued on a spending index proposed by the entre in 1985. The wage of retirement the cated work patterns. Thus they will not be able to build enough pension or pension entitlement. He says the Govordinary life in retirement in an energetic and constructive manner. It would be revalued on a spending index proposed by the entre in 1985. The wage of retirement the entre in and constructive manner. It would be revalued on a spending index proposed by the entre in 1985. The wage of retirement the entre in 200 and 200 AN ALL-INCLUSIVE CONFERENCE PACKAGE— SIMPLY CHOOSE YOUR LOCATION.



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(Just some of the locations from which to choose).

#### Appointments

#### Managing director at Granada Group

appointed Mr Derek Lewis as group managing director from January 1. He is financial director appointed finance director of tor and chairman of the services to business division. The chairman, Mr Alex Bernstein, will be not become finance director of continue as a full-time executive to become finance director of with Mr Lewis assumpting region. First Leisure. continue as a full-time executive to become finance director of with Mr Lewis assuming responsibility for the line management of the group. Other appointments follow from this newlycreated position. From the same director from December 1. He date. Mr Desmond James, a director and company secretary, will also be appointed director of corporate services, with responsibilities that include company secretarial, legal, property and related activities. Mr Graham is time between London and Wallsce, head of finance and North America. He recently planning, will be appointed absended to the supposite of the group's financial and planning functions. Mr Comor Mr John O. Comism has been Mr John O. Comism Has December 1. He Mr John O. Comism has been Mr John O. Comism Has December 1. He Mr John O. Comism Has De ning functions. Mr Comor Mr John O. Conlan has been

Peter Pearce who is returning to his personal business inter-

director of Nationwide Credit Corporation, financial services subsidiary of Burtons. Mr Nigel Bertam, also previously with appointed Ms Pamela Goldie-Nationwide Credit Corp, is operations director. She will be responsible for marketing and business development.

appointed as finance director and company secretary of CONTINUOUS STATIONERY. He succeeds Mr Norman 8. Lansadirector of new product development. He joins from the Product Mr Findley was a senior manager with Ernst & Whinney. Mr Grant M. Findley has been

Kekoe will be joining from appointed group managing directions. McKinsey and Co as chairman of tor of FIRST LEISURE CORPO-the services to business division. RATION. He has been a director succeeding Mr Lewis. the services to business division. RATION. He has been a director succeeding Mr Lewis.

\*\*

Mr Derrick Sims has been will join as finance director on appointed chief executive of January I. He is finance director on TARMAC'S building materials of Julians Holdings. Mr James division. He is assistant managing director of the quarry products division. He succeeds Mr ber 31, but will retain an associate by presental business inter-

BRITISH ALCAN ALUMINIUM Mr Colin Harrison has been sion and appointed Mr John S. appointed chairman and managing director of IMF FINANCIAL tor. The division will include SERVICES. He was managing aluminium. fabricating and director of Nationwide Credit downstream product companies.

#### Gross Yield div.(p) % P/E 8.9 4.4 7.6 10.0 5.0 — 4.2 13.1 4.5. 2.1 3.2 10.4 2.7 1.6 27.7 4.7 2.9 12.8 11.5 4.3 6.8 13.7 11.6 — 5.4 3.6 13.0 193 Ass. Brit. Ind. Ordinar 145 Ass. Brit. Ind. CULS. 99 CCL Group 11% Conv. Pref. ... 135 99 CCL Group 11% Conv. Pref. 135 136 Carborundum Ordinary 149ml 91 Carborundum 7.576 Pref. 104 87 George Blair 150 159 Jackson Group 97ml 15.7 11.6 — 5.4 3.6 13.0 10.7 10.3 — 3.7 2.5 3.9 141 123 — — 26 55 44 49 66 32 101 08 11 64 28 51 101 59 36 122 174 87 200 55 42 138 190 W. S. Yeates \_\_\_\_\_\_ 200 96 West Yorks. Ind. Hosp. (USM) 130 Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBRA.

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base

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The new BMW 318i is just over 170 inches long. The BMW 735i on the other hand measures up at 193 inches.

To be honest that's the biggest difference between the two.

Because when BMW redesigned the 318i it wasn't only the research and development engineers that they turned to. It was their own 735i.

A car that bristles with the sort of technology that most manufacturers can only marvel at.

Take its highly sophisticated third generation Motronic system. BMW took it and combined it with their new 1.8 litre engine.

It "tunes" the engine up to a hundred times a second to keep it

running at peak efficiency. It has a memory that logs any malfunction no matter how shortlived or how minor and tells the technician when the car goes for a

And it has circuits that can recognise a faulty reading from a sensor in the engine and substitute its own, more logical value.

It's coupled with a brand new engine that sports the same cylinder head design as the 7 Series V12.

Developing 115 bhp (10 bhp more than the previous 1800 cc unit) maximum power is developed at lower revs giving the driver a much smoother, and much quieter ride.

Like its big brother the 318i has ellipsoid headlights. They give out 30% more light but won't dazzle oncoming drivers.

It has regenerating bumpers that can take a 2.5 mph knock and bounce back into place. The 735i does too.

And, like all BMWs the 318i is assembled and finished with the same painstaking precision as its £35,000 stable mate. Yet it costs just £11,095.

A small price to pay for a car with such big ideas.

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#### Labour disowns IRA claim by MP

By Michael Cassell, Political

MR NEIL KINNOCK, the Labour leader, yesterday contemptu-ously disowned recent claims by Mr Ken Livingstone, a member of the party's national executive committee, that the IRA would ultimately win the battle in Northern ireland

Mr Kinnock's move came at a meeting of the Parliamentary Labour Party at Westminster, which was not attended by Mr Livingstone. He did not mention the forman Greater London the former Greater London Council leader by name but left MPs in no doubt about the target of his removable.

Deposits made with Bank of

Bank of Scotland (Jersey) Ltd was incorporated in Jersey and is a

Scotland (Jersey) Ltd in Jersey are not covered by the Deposit

Protection Scheme under the

Banking Act 1979.

## Guinness asks court to reverse £100m payout

GUINNESS is asking the High Court to overturn a decision of the Takeover Panel which could the Takeover Panel which could require it to pay about \$100m compensation to the shareholders of Distillers for alleged breaches in the Takeover Code during its \$2.5bm takeover battle for Distillers in 1986.

The legal dispute and the Panel's decision taken on September 2 were disclosed yesterday by the Panel and caused the

day by the Panel and caused the Guinness share price to fall 15p

Livingstone. He did not mention the former Greater London Council leader by name but left MPs in no doubt about the target of his remarks.

The Labour leader described as "facile" suggestions that the withdrawal of British troops from the province would end violence. It would, he warned, "spread the slaughter" not only in Northern Ireland but in the Republic and in mainland Britain.

Mr Livingstone, the MP for Brent East, has infuriated the

battle become clear. Guinness is arguing that the Panel was wrong to seek to establish the truth behind one particular incident before the report of the Department of Trade and Industry inspectors is published and the court cases heard against some of the participants in the

takeover battle.
In the immediate aftermath of the Distillers takeover battle, the Panel cleared Guinness of acting in concert with the purchaser of the 10.6m shares. Earlier this

directors are now saying that the true beneficial ownership of the shares - the buyer behind Pipetec or Bryton - remains unclear.

The court case, which is likely to be heard in January or February, will focus on whether the Panel should wait until all the facts concerning the takeover battle become clear. Guinness is offer equal to the maximum

Distillers shareholders a cash offer equal to the maximum price it paid for any of the shares it acquired. The maximum price was 731p, well above Guinness's actual cash offer of 530p. Only about 2 per cent of Distillers shareholders accepted the cash offer because alternative offer, to accept Guinness shares in exchange for Distillers shares, was more valuable. One key question which was to have key question which was to have been resolved by the Panel last Thursday was whether the Guin-ness share offer had also been worth more than 731p per Dis-tillers share

Figure 2 and Bryton. They were also involved in the repurchase of Guinness shares from other of Guinness shares from other and in mainland Britain.

Mr Livingstone, the MP for Brent East, has infuriated the Labour leadership with his repeated references to the "colonial situation" in the province.

Pipetec and Bryton. They were also involved in the repurchase of Guinness shares from other also involved in the repurchase of Guinness shares from other also involved in the repurchase of Guinness shares. Earlier this year, however, the Takeover also involved in the repurchase of Guinness share offer had also been worth more than 731p per Distillers share.

In fact Guinness share offer would have been worth more than 731p per Distillers share offer also involved in the repurchase of the Takeover also involved in the repurchase of Guinness share offer had also been worth more than 731p per Distillers share.

In fact Guinness share offer would have been worth more than 731p per Distillers share.

Guinness argued that it should not proceed any further.

However, the Takeover also involved in the repurchase of the full Panel against Guinness argued that it should not proceed any further.

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However, the Takeover also offer al

#### **Fowler** to unify adult job schemes

BY CHARLES LEADBEATER

GOVERNMENT provision for the adult unemployed is to be ration-alised so that more than six schemes can be unified into a single programme from September next year, Mr Norman Fowler, Employment Secretary announced yesterday.

The decision to establish a sin-

The decision to establish a single programme capable of providing 600,000 places a year, to replace the main schemes, the Community Programme, new Job Training Scheme, old Job Training Scheme, the Wider Opportunities Programme and schemes for minority groups, represents the most sweeping represents the most sweeping reform of provision for the adult unemployed since the introduc-tion of Community Programme in 1982.

The scheme which will have a budget of \$1.5bn a year will be open to people over 18, who have been unemployed for more than six months.

than six months.

Mr Fowler said the reform reflected the need to provide improved training to help the unemployed find jobs in a more buoyant labour market. The plan to improve training for adults also reflects concern that the number of ways respective.

also reflects concern that the number of young people entering the labour market will tail off in the next few years.

The details of the scheme will be worked out by the Manpower Services Commission over the next few weeks and will be presented in a White Paper, a policy document, in February.

However some of the key details of the scheme are yet to be agreed. The most contentious issue will be how much pay trainees should receive. The Government wants trainees to be paid a training allowance, equivpaid a training allowance, equivalent to their benefit entitle-

alent to their benefit entitle-ments, plus a premium to cover work expenses and provide an incentive for them to stop draw-ing unemployment benefit.

Mr Fowler said the premium would be more than 55 a week.
But it is unlikely to reach \$15 a week, the figure mentioned by his predecessor, Lord Young dur-ing the election campaign. MSC officials are concerned that the premium should be high enough to provide an incentive for peoto provide an incentive for peo-ple to enter the schemes.

Mr Fowler's announcement in the House of Commons drew a hostile reception from Labour MPs and it is likely to prove con-troversial with trade union members of the MSC. Local authorities and voluntary bodies which provide the majority of places on the community programme are the community programs also worried by the plans.

## Electricity leaders in public clash over privatisation plans

industry's umbrens sony himself under attack from the 12 Area Boards which sell power in England and Wales, and the Central Electricity Generating Board (CEGB), their bulk supplier.

The controversy is likely to continue at today's monthly council meeting which will be attended by the chairmen of the CEGB and the areas. It also appears to surround this weekend's conference at which Mr Secretary, and outside advisers will work on a short-list of privatisation plans.

The council retorted that there was 'no empirical evidence' for was 'no empirical evidence' for the control of the council retorted that there was 'no empirical evidence' for the privative distributions warning. It said that a privatised grid should be 'influenced to a large extent' by council meeting which will be attended by the chairmen of the council retorted that there was 'no empirical evidence' for the electricity distributors who should own the grid on their own or jointly with generating companies.

Government ministers, while agreeing that the grid should not be split, are understood to be increasingly sceptical about the CEGB's bid to retain control of the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for the council retorted that there was 'no empirical evidence' for 'influenced to a large extent' by the council retorted that there was 'no empirical evidence' for 'influenced to a large extent' by the

LEADERS of Britain's electricity industry clashed in public yesterday over the way they want the industry to be privatised.

Sir Philip Jones, chairman of the CEGB, warned that separation of the National Grid from power station operations would risk blackouts.

The board's integrated power the Electricity Council - the system is the best guarantee consideration which sell nowers in the said.

will work on a short-list of privatisation plans.

Yesterday's acrimonious it.

exchanges focused on control of the National Grid, through which CEGB distributes power to the regions and on the future role of the Council.

Mr Gil Blackman, deputy increasingly sception about the CEGB's bid to retain control of it.

This is an issue on which the ouncil and the area boards are united against the CEGB. However, they clashed yesterday over a report which recommends flo-

severe reduction in the council's central functions.

Mr Jim Smith, chairman of the Eastern Electricity Board, said that although a centralised "cooperative service company' would be needed to handle research, industrial relations on behalf of the privatised area boards, "the council will lose its identity by the fact of privating

identity by the fact of privatisation."

The chairmen of all the boards except the North East Board had dissociated themselves from the view of Sir Philip and his "central council colleagues" that the council should be turned into a holding company for the distributing side of the industry.

The council last night defended its plea for a holding company. While recognising the "merit" of having autonomous local companies, which would compete "via emulation", it said a central body was needed to give them "national clout."

Competition in electricity, Page 18

#### W. Germany beats UK in the kitchen

BRITISH KITCHEN furniture cupboard sizes are standardised have been found to be no match and the range is limited. Most for the supremacy of their West are sold by large chain-stores.

In contrast, German kitchens are made for the top end of the

A report published today by Britain's National Institute of Economic and Social Research says productivity in West Ger-man kitchen furniture plants is 66 per cent higher than in the UK In the production of cabinet panels, it says, output per employee in West Germany is twice as high as in Britain.

The study compares nine plants in Britain and eight in Germany. It follows an earlier National Institute comparison of metal-working companies which also showed a large productivity gap between German and British manufacturers.

The latest report concludes that, while British kitchen furniture companies are often more profitable than their counterparts in Germany, there are again worrying differences in production processes, quality and efficiency. Kitchens made in Britzin are

low quality and use relatively crude technology in manufacturing, the report states.

About 70 per cent of British kitchens are sold in flat packs for do-it-yourself enthusiasts.

The units are mass-produced,

market, using high-quality mate-rials and offering a comprehen-sive range of colours, finishes and accessories. Production is geared to orders from customers or retailers and little is manufac-

tured for stock

#### Howe attacks Soviet plan for **Gulf force**

By Robert Meathner

SIR GEOFFREY HOWE, the For-

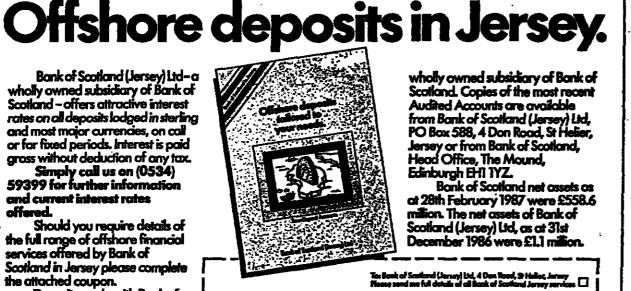
SIR GEOFFREY HOWE, the Foreign Secretary, yesterday criticised the Soviet Union for promoting the idea of a United
Nations naval force in the Gulf,
but said the demonstration of
"Western naval resolve" in the
region had a salutary effect.
The Soviet Union had never
explained how a UN naval force
would work, who would contribute to it, what ships it would
protect or whether it would be a
fighting or observer force, Sir
Geoffrey told the Conservative
Middle East Council.
The Soviet proposal was "an
unhelpful introduction of superpower rivalry" at a time when
"prudent and restrained American action" had given Iran serious peuse for thought and had
heartened the vulnerable states
on the Arab side of the Gulf.

tured for stock.

About 50 per cent of German kitchens are sold by general furniture stores, which often have large departments set out as kitchen showrooms. About 20 per cent are sold by kitchen specialists and 25 per cent by general sanitary, electrical and hardware dealers.

The report dissects the production stages in the manfucture of kitchen units, from the initial cutting of chipboard sheets to final assembly and packing. It repeatedly finds German manufacturers outperforming the British and, although British companies are adapting, the Germans remain one step ahead.

Parsdoxically, British kitchen furniture companies are often highly profitable, whereas German manufacturers suffer from a saturated market and strong competition among top quality producers.





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THE HUMAN ONE

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#### Charles Leadbeater reports on government plans to rationalise the bewildering number of employment projects Fowler to unify all job training schemes

rationalise its programmes for the long-term unemployed, announced yesterday by Mr Norman Fowler, Employment Secretary, will be greeted with a sign of relief by all those who have been left confused by the bewildering plethora of schemes which have been introduced TAXPAYERS in England and Wales face unnecessary bills of at least \$152m in 1992 because the Government has no effective

**Surplus** 

schools 'hit

taxpayers'

BY Michael Dixon, Education

Truck production

TWO UK truck-producing cen

tres were omitted inadvertently from a map of European assem-bly plants published in the Com-mercial Vehicles survey on November 12.

November 12.

They were those of Seddon Atkinson, at Oldham, Lancashire, and Volvo Trucks (Great Britain) at Irvine, Scotland.

Seddon, owned by the Enasatrucks group of Spain, had sales of just under 1,600 trucks last year. UK registrations in the first 10 months of this year were up 11.78 per cent at 1,490 compared with the same period a year aso.

with the same period a year ago.

Production at Volvo's Irvine
plant began in 1975

facilities

mechanism for shutting down surplus school capacity, the Commons Committee of Public Accounts said yesterday.

The committee's report on falling school rolls estimated that even if local authorities met the over the past few years.
From next September, the From next September, the Community Programme, the Job Training Scheme, the new Job Training Scheme, the Wider Opporunities Programme, the Employment Rehabilitation Scheme, and a set of programmes for minorities, will disappear. They will be replaced by a unified scheme.

The details of the replacement scheme will be worked out by even if local authorities met the Education Department's target for the removal of 844,000 surplus places for pupils by 1992, English and Welsh state schools would still have more than 1m would still have more than Im places than children to fill them.

"At July 1986 prices these surplus places will in total cost an estimated \$152m a year to maintain," the report said.

The committee added that, while the generality of local authorities had made "commendable progress" in removing unneeded places, some still lacked even a plan for closing down excess school capacity.

Falling School Rolls, third report from Committee of Public Accounts. HoC Paper 119.

HMSO, \$4.20.

The details of the replacement scheme will be worked out by the Manpower Services Commission over the next few weeks and Mr Fowler outlined the terms of the detailed review.

The unified programme will have a budget of about \$1.5bn, for 600,000 places, to give people unemployed for more than six months a year-long programme of work and training. The Government will publish a White Paper in January outlining its

Paper in January outlining its plans in detail.

Paper in January outlining its plans in detail

Norman Fowler: rationalising training schemes
plans in detail

While the Department of Employment insisted that the revised scheme is more than a simple merger of the new Job Training Scheme and the Community Programme these two schemes will form the core of the unified programme. He was for the long-term memployed in the best possible mix of the memployer of the number of the unified programme. The modified programme these two work and said the provision of schemes reflects criticisms of both programmes. The new JTS which was faunched nationally last the provision of schemes beautiful directions. The community Programme is said that it should provide 110,000 places by the end of the year. As yet it is only provided particularly the scheme's attempt to provide particularly the scheme's attempt to provide particularly the scheme's attempt to provide implyment based on the sector involvement in provide training and to incresse private sector membranes.

Norman Fowler rationalizing training schemes
for the long-term memployed. In additional premium could be sold to flock the proper away with a "trainspend three core of the provide individualised that the should provide individualised that the should be offered a place on the set provide individualised that the provide individualised training and to incresse private sector and the local authorities on the best possible mix of work and training offered by the men JTS. One reason the substitution of the more than benefits that trainess of the memployed is that trainess of the memployer is additional premium should make the kind of work and make the kind of work and training offered by the men JTS is also farmed to training offered by the men JTS is also farmed to training offered by t

**BUSINĖSS LAW** 

THE propensity of first year law a different trade mark.



Norman Fowler: rationalising training schemes

Mr Fowler hopes the enhanced Mr Fowler hopes the enhanced training will make the scheme more effective than its forerunners in placing people in jobs. Participants will also be given help finding a job, possibly through Jobclubs, which offer subsidised job search facilities, such as free telephones, free mailing and advice on job applications.

cations.

Finally, Mr Fowler confirmed that trainess will be paid according to a revised formula, called benefit-plus. Participants in the Community Programme are paid a wage linked to the local rate for the job. As the Government has also set a 567 ceiling on the average weekly wage on the Community Programme, this has meant that most people on the programme can only work part-time.

the Restart counselling programme, lack basic numeracy thought on, there are still some and literacy skills. have to be sorted out.

The amount of the premium paid in addition to benefit entitlements will be crucial. If the premium is pitched too low it simply will not attract people on to the scheme. The details of the premium are yet to be worked out in addition, the money for the premium and the resources to provide extra training will come from the same pot. A higher premium may make it more difficult to ensure higher

quality training.

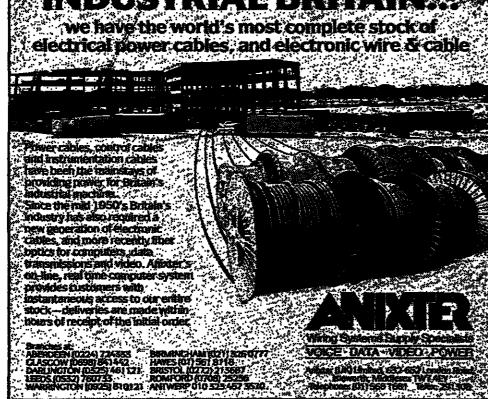
Trade union, local authority and voluntary sector opposition to the introduction of bentit-plus

rate for the job. As the Government has also set a 567 ceiling on the average weekly wage on the Community Programme, this has meant that most people on the programme can only work part-time.

Moving to a system where participants are paid a training allowance equivalent to their benefit entitlements, with an additional premium to cover work expenses and to provide an incentive to draw people off the dole, will also allow more full-time participation.

The additional premium could also solve some of the problems of the new JTS. One resson the

#### ANIXEE TO REBUIL INDUSTRIALBRE



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NOTICE IS HEREBY GIVEN that, pursuant to paragraph 7(b) of the Terms and Conditions of the Notes described above (the "Notes") the Company has elected to and shall redeem on December 15, 1987 (the "Redemption Date") all outstanding Notes at a redemption price of 100% of the principal amount thereof (the "Redemption Price").

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Coupons due December 15, 1987 should be detached and collected in the usual manner. The Notes to be redeemed will no longer be outstanding on and after the Redemption Date, interest on the Notes will cease to accrue from and after the Redemption Date, the coupons for such interest shall be void, and the sole right of a Noteholder shall be to receive the Redemption Price. Payments at the office of any paying agent will be made by check drawn on a bank in New York City or by transfer to a dollar account maintained by the payee with a bank in Europe. Any payment made within the United States or transferred to an account maintained by a non-U.S. payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS form W-8 certifying under penalties of perjury that the payee is not a United States person. Payments to non-exempt U.S. payees are reportable to the IRS and those U.S. payees are required to provide to the paying agent an executed IRS form W-9 certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 20% withholding of the payment. Failure to provide a correct taxpayer identification number may also subject a U.S. payee to a penalty of \$50.

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By A.H.Hermann, Legal Correspondent importers, often with their own distribution chain, made substantial profits out of the price difference.

Most of these products were marketed by the manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he can be a manufacturer uses the composite to be arguable. He fears that he manufacturer uses the composite to be arguable.

Is your journey really necessary?

tional court; and even more so if vent the product to be imported they can find a sponsor willing by an "unauthorised" or "paralto pay the costs.

In this way we were treated to country to the high price country to the high price country.

foreign branded version even if the product was prescribed by the doctor under its UK name. To put an end to this practice, In this way we were treated to the unedifying spectacle of the European judges in Luxembourg solemnly pontificating about a complaint by two French prostitutes that a Belgium measure preventing them exposing themselves in a shop window was a contravention of the EC principle of free movement for workers. We also followed with utter an account of Human Rights against UK legislation giving leaseholders the right to purchase the freehold - a complaint which seemed quite hopeiess in the light of previous jurisprudence of the court.

We are now promised more such legislatic promised for the protection of high-price markets.

Let Importer from the low price to country to the high price country to the light price try.

The reasons why prices can differ very substantially between the Community as tatement on June 12 1986, asserting that the chemists' obligation to follow doctors' preparate the Lux all the Lux asserting that the chemists' obligation to follow doctors' preparate the Lux all the Lux asserting that the chemists' obligation to follow doctors' preparate the Lux all the Lux asserting that the chemists' obligation to follow doctors' preparate the Lux all the Lux asserting that the chemists' obl

the lucrative parallel imports of differently named drugs dried out almost instantly.

This prompted the Association of Pharmaceutical Importers (in fact parallel importers) to ask for a judicial review of the measures taken by the DHSS and the Pharmaceutical Society. They argued that these measures were equivalent to quantative restrictions on imports, prohibited by article 30

leaseholders the right to purchase the freshold a complaint which seemed quite hopeless in the light of previous jurisprudence of the court.

A series of European Court hugments established beyond we are now promised more such legalistic entertainment with the suggestion that London baskers ask the Human Rights Court to say that they have the freedom to fill public places with soon as the product is placed by the manufacturer or with his song and music - a petition I would support only on condition that they play Mozart, and play It well.

And then there are the Irish homeless' who have a home in the Republic but are threatening to take Camden Borough Coundi to Luxembourg for refusing to pay their hotel bills. They seem to overlook the fact that once the Community is viewed as a single market, a person can make himself no less 'intention-ally homeless' by giving up his home in Dublin than by giving up mis home in Dublin th

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THE propensity of first year law a different trade mark.

students to scrutinise all sorts of daily trivia in the light of their marketing of pharmaceutical freshly acquired knowledge products may sak why a compared as useful purpose: in this pany should wish to sell its products way they are able to remember ucts under different names in what they have heard at the last different countries. For the simplecture. Unfortunately, some of ple reason, of course, that in the UK but about 50, including them never grow up. They love legal trivialities, particularly if they can get some publicity from bringing them before an international purpose. In this products may sak why a compared difference.

Most of these products were markets. It left it to the national in the UK but about 50, including 19 of the most commonly prescribed drugs, were trademarks as the present case that they can get some publicity from bringing them before an international profits out of the price difference.

Most of these products were marketed by the manufacturer under the same name abroad as in the UK but about 50, including 19 of the most commonly prescribed drugs, were trademarks as the present case that they can get some publicity from the marketing of pharmaceutical difference.

Most of these products were markets. It left it to the national in the UK but about 50, including the case. The Commission went trade marks as the present case that in the UK but about 50, including the case. The Commission went trade marks as the present case that they have the products and the marketed by the manufacturer in the UK but about 50, including the case. The Commission went trade marks as the present case that the products were intention of separating national under the same name abroad as in the UK but about 50, including the case. The Commission went trade markets are products were intention of separating national under the same name abroad as in the UK but about 50, including the case. The Commission went trade markets are products as the market of

In the light of all this one would have said that the EC law applicable to this case was suffi-ciently clear for application by UK courts without reference to Luxembourg. However, instead of reversing the Divisional Court, the Appeal judges, LJJ Kerr, \* FT Law Report October 20 Raiph Gibson and Russell, sent it 1987.

To Luxembourg for a prejudical \*\* Case 8/7 Procureur du Roi v

of EC law only because the Court of Appeal differed from his view (Hour and Darby v DPP) the present case would have the same fate if appealed to the House of Lords.

True to form, the Commission is now taking the UK to the European Court, asking it to say that the DHSS instructions, confirmed by the Divisional Court, represent a failure on the part of the UK to abide by its Treaty obligations.

The Horse of Lords.

One would hope, however, that their Lordships would not feel equally obliged to send the case to Luxembourg if they agreed with the decision of the Court of Appeal overruling a lower court. After all, if European law is part of UK domestic law, it should be, as far as possible applied by UK as far as possible, applied by UK courts. The delay resulting from an unnecessary reference to Lux-embourg may in fact serve only those who wish to frustrate the European law's effectiveness.

to Luxembourg for a prejudical — Case 8/7 Procureur du Roi v opinion. — Dassonville [1974] CMLR 436. Reading the 38 pages of Sir Michael Kerr's judgment care-fully, one can sense that he has 326.

#### Arnhem, The Netherlands

4%% U.S.\$ convertible debenture loan 1969-1980/89 outstanding balance: U.S.\$ 2.852.000, -

Pursuant to the provisions of article 3 of the trust deed, the drawing for the obligatory redemption per January 1, 1988 took place on November 4, 1987. Number 9 was drawn, which means that all debentures, the numbers of which end in 9, have been drawn for

Against delivery of these debentures, provided with coupons per January 1, 1989 and following, the sum of U.S.\$ 1.000, — each will be paid at the designated paying agents from January 1, 1988.

The right of conversion of the redeemed debentures will cease on December 31, 1987. Present conversion price Dfl. 121,60 per share. Not all debentures bearing a number ending in 8, 1, 2, 3, 4, 5, 6 and 7 - drawn in the last years - have been presented for redemption. At the same time we inform that copies of the Trust Report for the

year 1986 are obtainable from the undersigned. Amsterdam, November 12, 1987

The trustee Centrale Trust Compagnie B.V. Herengracht 436

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You don't have to be a clairvoyant to discover how successful our brands of tea are in this country. Apart from the Tetley tea folk continually singing our praises on television, six million more ordinary folk, regularly sing our praises over their breakfast tables every morning of the week.

So perhaps it's not so astonishing that our major tea brands, Tetleys, Lyons and Quick Brew now account for one in five of all the cuppas sold in Britain. A closer

look at our tea business around the world does, however, reveal some facts which are a little more surprising.

From Yemen's backstreets to Uruguay's ritzy hotels,
our brands are the only English words many people speak.
We sell to 50 countries and in the last
years we've launched 20 new tea products.

In over fifty different countries in fact, you'll find Allied-Lyons teas. In countries as far apart as Spain, Sweden, Canada and Portugal you'll discover we're the brand leaders. And in the billion dollar United States tea market we're one of the leading brands in the country and rapidly expanding.

Not of course that tea is to everyone's taste. Which accounts for the success of our coffee business around the world. In Great Britain, our Lyons Original is the best selling brand in the ground coffee market.

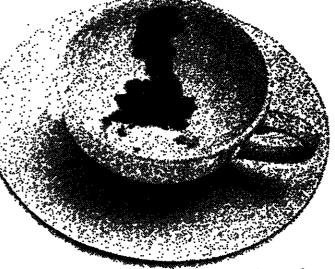
And in the States our Medaglia D'Oro, Bustello and El Pico brands have long been making all the right noises with espresso and cappuccino drinkers. We have been the brand leaders in the American espresso coffee market for years.

The success of our tea and coffee business is just one more example of our commitment to our role as a leading international food, drink and leisure group. Not that we have any intention of resting on our laurel leaves.

Last year our tea and coffee sales were over five hundred million pounds. And although we wouldn't care to tell our rivals how we see the future, we would say this. We're not predicting any good fortune for them. Allied-Lyons

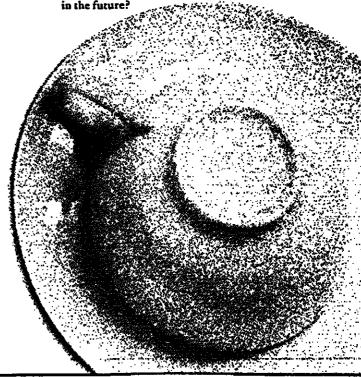


Canada alone buys over 30 million dollars worth of our teas every year. From flavoured teas to tea bags.



One in every five cups of tea drunk in Britain is from Allied-Lyons.

Last year our sales of hot drinks were over £500 million. Who can say what will be revealed



# Where the backroom boys are leading IBM

David Fishlock explains how the computer giant is building a reputation as the world's foremost industrial research establishment

ISTORY BOOKS on technology will probably feature IBM not as the world's biggest computer maker, but as the company which invented a new kind of microscope in 1981, and which discovered superconduction in a ceramic in 1986.

These two scientific advances have earned IBM's research division spanning 6,000 miles. The span is an attempt to tap-sign, what for an industrial significant in the span is an attempt to tap-significant in the span is an attempt to tap-significan

organisation is an unprecedented four Nobel prizes in just a year. In the opinion of some scientists, IBM has usurped the position of some scientists, IBM has usurped the position of some scientists.

The scientific world acknowledged the microscope's importance by awarding its two inventors the Nobel prize for physics in 1986. For IBM, it is already proving a pervasive scientific tool throughout the research division, where horizons lie 15 years in the future.

Other and the world.

The science budget goes into quests it has selected carefully, not on the offchance they may advance knowledge and earn a Nobel prize, but because there is a very good.

In the opinion of some scienusis, IBM has usurped the position long held by AT&T Bell Laboratories as the world's foremost industrial research establishing the science accounts for only one-tenth of the company's total research and development budget of \$3.97bn. The other nine-tenths of \$3.97bn. The other nine-tenths in its 25 product

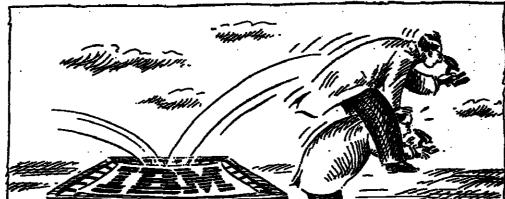
research division, where horizons le 15 years in the future.

Other science-based companies a very good chance they may become important to IBM in the scanning tunnelling microscope and its incredible 3D contour maps of surface features of entities as tiny as the AIDS virus as a tool they must add to their inventories.

This month, only a year after the discovery was formally reported, another pair of IBM scientists shared the latest Nobel physics prize, for discovering superconduction that there are supported to us."

In the chosen areas the aim is to do either the ware bear as its own formally reported, another pair of IBM scientists shared the latest Nobel physics prize, for discovering superconduction that there are supported another pair of IBM scientists shared the latest Nobel physics prize, for discovering superconduction that disappears are supported another pair of IBM scientists of the control research director and a newly-elected IBM vice-president.

The very best science we know thow to do." Sometimes the science is more advanced than is one is more advanced than is appropriate for transfer, as with the new microscope so far (even the new microscope so far (even the new microscope so far (even the new microscope so for (even the new microscope so far (even the new microscope s



versatile and productive idea for technology in general - as a source of laser light which can be varied in "colour" as readily as a radio receiver. But the tunded physics prize, for inscording which can be transferred to the radio receiver. But the timable ance of electrical resistance) in a company's 25 development labody laser has yet to find a role in ceramic. This is the first big ratories worldwide, or simply an IBM product.

an electronics engineer with a the Amalden Besearch Centre reputation for invention himself near San Jose, California, nearly works closely with Ralph Gomory, an internationally the much smaller Zurich laboratory, an internationally the much smaller Zurich laboratory, an internationally the much smaller Zurich laboratory in the Amalden and Zurich laboratories, and Praveen Chaudhari, his vice president for science, also at Yorktown Heights. Similarly, research management the much smaller Zurich laboratory in the Amalden and Zurich laboratories, and Praveen Chaudhari, his vice president for science, also at Yorktown Heights. Similarly, research management would take a collective decision to stop a research project. Armstrong himself was part of the management team which

where the company spends about \$100m a year.

grouped in three centres: the Watson Research Centre at Yorktown Heights, New York, the big-gest and his own headquarters; the Amalden Research Centre near San Jose, California, nearly as big as Yorktown Heights; and

to that of a decade ago, but wider. I believe we are learning how to be more effective. He means that the company's engineers are making increasing use of the work of the scientists.

Of one thing he is convinced: the only efficient way to manage science is with people who them-Only people having this back-ground can manage creative peo-ple and evaluate their

performance, he contends.

Despite the Nobel prizes, Armstrong denies that his scientists are free to do anything they wish. There are always more opportunities for first-class opportunities for first-class research than resources permit. So research management agrees on the priorities, while he reserves for himself the right to back an individual quest simply on the hunch that the scientist could make a first-class contribu-

Indeed, top management expects him to use his own judg-ment as research director in this

way, he says.

If, however, he wanted to move into, say, a new area of comput-ing science, he would first con-suit with his top management team, including the directors of the Amalden and Zurich laboradecided in 1983 to abandon a major project on the supercon-ducting computer. Despite a world-class research effort, it was agreed that technology based on agreed that technology is the superconducting Josephson function was simply not going to make it, in competition with the still fast-developing silicon chip. (Other companies appeared, then and since, to take the same

Armstrong believes there are no general rules for the invidious task of having to stop research projects, except to recognise that it is a constant process in effectively managing research. One way is to think of it as an essential part of self-renewal, he says. Each year the research division submits its plans to IBM management. "Although the scrutiny of our plan is rigorous, it is not onerous," Armstrong says, adding that he knows university dons who have a much harder time who have a much harder time justifying what they want to do. A science advisory council com-posed of senior IBM staff and

A science advisory council composed of senior IBM staff and academics, which reports to Gomory, helps review the plan.

Typical of a fundamental investigation is the Amalden laboratory which is evolving a new physics of boiling, to try to explain how microscopic bubbles of fluid flash to vapour when they touch a very hot surface. This cannot be explained by textbook heat transfer theory. But an explanation may hold the key to a fast yet silent printing process in which micro-bubbles of ink flash to vapour om touching minuscule "hotplates" forming part of a silicon chip.

"By and large people have every bit as much freedom as the quality of, their scientific ideas, talents and achievements justify, claims Armstrong. He cites the invention of the scanning tunnelling microscope(STM) as an example purely motivated by science, and so far chiefly a contribution to science. "No-one asked: why are you doing this?"

This is a microscope capable of

why are you doing this?"
This is a microscope capable of resolving atoms, not just the big ones but atoms of any size. It can and to get their ideas across to see atomic scale flaws in a crystal, of the kind that become increasingly important as semi-conductor scientists strive to cram ever more functions on each chip. It can even assay what a crystal is made of - atom by

atom.

The STM, developed by Gerd Binnig and Heinrich Rohrer in the Zurich laboratory is a miracle the Zurich laboratory is a miracle of precision engineering; although by modern standards of instrumentation it is an inexpensive concept. It paints its picture by scanning the sample with a needle sharpened to a single atom at its apex, held at a distance on just a few atoms.

HE TRICK is to hold the two so nearly touching that their electron clouds mingle. Then electricity flowing between them is enormously amplified by the slightest surface aberration, even a single atom protruding or miss-

ing.
The Yorktown research centre The Yorktown research centre already has more than a score of these microscopes, and also academic collaborations with several universities, including Oxford. Some IBM scientists believe that such an exquisitely sensitive instrument will be needed on the production line, controlling chip quality within perhaps 15 years. Binnig says, when they began colleagues told them they were crazy - but that nevertheless the idea might just win a Nobel prize. IBM abandoned its main project in superconduction in 1983, and redeployed a large team in the research division, mainly in studying very high performance silicon. Its interest in superconduction never died, but scientists in the two big US research centres admit, somewhat shamefacedly, that they were slow to catch on to the superconducting ceramics discovery of their European colleagues. Georg Bedporz catch on to the superconducting ceramics discovery of their Euro-pean colleagues, Georg Bednorz and Professor Alex Muller.

and Professor Alex Muller.
Some say the Europeans themselves were unusually cautious
about circulating news of their
discovery, even within the
research division, because of the
history of charlatanism associated with claims for superconduction; and the relative
vulnerability of the Swiss "backroom" as the newest and smallest
of the three IBM research centres.

But towards the end of last year word began to circulate, not only in IBM's US laboratories but also in academic centres and such places as AT&T Bell Laboratories, that the Zurich laboratory was genuinely on to something new. This was a warm superconduc-tor, which lost its electrical

at a temperature 12 degrees higher than anything discovered since the 1960s. What is more the superconducting substance was a ceramic, a kind of material which is normally electrically insulating - non-conducting - and which no-one previously had thought of investigating for

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superconduction.
In their citation for the lates Nobel prize in physics, the Royal Swedish Academy of Sciences says Bednorz and Muller stand out clearly as the discoverers of this specific superconductivity, and have inspired others to synthesize substances having still more interesting properties.

ATTRIBUTES the find ing to systematic work, deep insight and experi-ence and the intuitive character of the true scientist. It pays tribute to the way the IBM scientists have inspired many

always has problems in technology transfer, says Praveen Chaudhari. It is a constant struggle to ensure that the scientist

Can technology transfer be accelerated efficiently? This is a question which exercises IBM research management no less

research management no less that its prizewinning science. IBM's most important technology transfer technique is the joint research programmes, says Armstrong. These are programmes organised since 1981 with IBM's 25 development laboratories round the world. These are the isboratories charged with doing the research and development for new IBM products, such as the latest computer data storage system. Development laboratories encompass a large fraction of the major technology of importance to the company.

The idea is that the research division and the appropriate development centre shall both

development centre shall both commit resources to a joint prosen as ripe for transfer.
Sometimes the corporation itself chips in with a bonus.

What this can achieve is a "critical mass" of technical effort

from the sub-critical efforts exist-ing before. It can also inspire a common technical plan and out-look, roughly define the division

look, roughly define the division of labour between R and D, and generate an intensely competitive spirit at the technical level, Armstrong explains.

The horizon of these joint programmes is the generation-afternext in electronics, five to 10 years. The whole idea is to break free from the institutionalised orderliness of linear transfer from research to development to from research to development to advanced manufacture, and focus on technology which might be leapfrogged into use.

This is an attempt to bridge the all-too-common obstacles to tech-

nology transfer from research to development that bedevil most companiest that oedevil most companies. Since 1981, IBM has organised joint programmes in such areas as magnetic storage, advanced silicon systems, gallium arsenide(a substance for making quick-reacting chips) and work-station design. From such pro-grammes John Armstrong asserts that he has the evidence he needs, of an accelerating flow of new technology from the research division into IBM proj-ects, to justify wider use of the joint research programme. While freedom for the creative spirit seems to be the keynote of IBM's academic achievements, research management under-stands that the shareholders will always hidge by the efficiency with which it harnesses that

ras a warm superconduc-which lost its electrical ace not some but all of it data storage systems.

#### Matsushita gets battery power down on paper BY GEOFFREY CHARLISH

THE PACT that space has to be found for batteries in portable found for batteries in portable electronic equipment is a handicap for the designer. They are usually cubic or cylindrical in shape, awkward to place and can easily add 20 to 30 per cent to the equipment volume.

An answer may soon be forthcoming from Matsushita in Japan where a boar has are

coming from Massushita in Japan, where a team has pro-duced electrolyte, the chemical "filling" in the sandwich formed by positive and negative metal plates, in paper form. The com-pany plans to make batteries that are no more than 0.1mm (0.004 inch) thick.

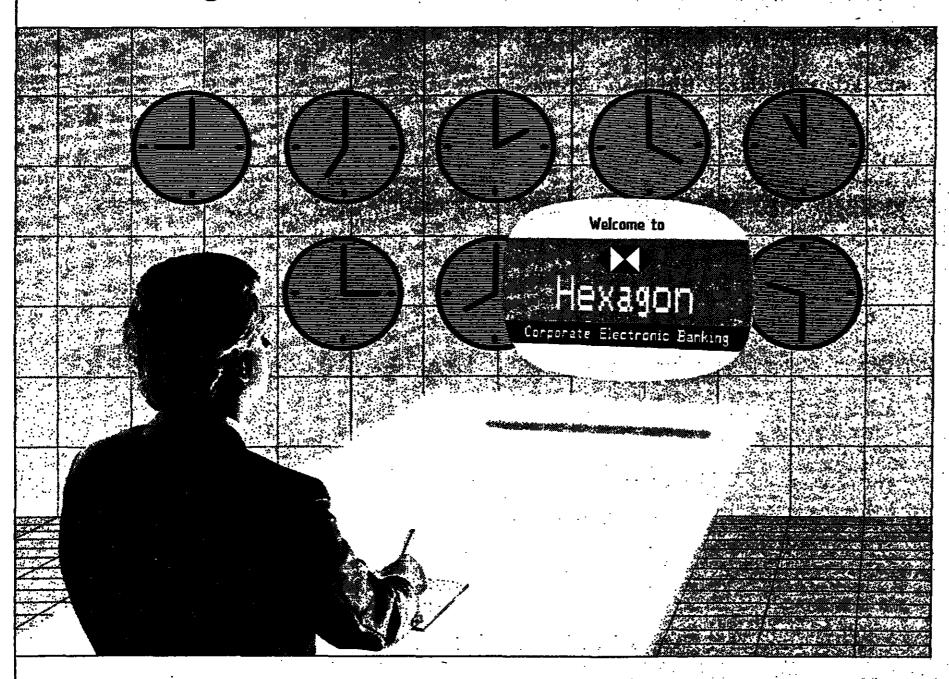
Battary electrolyte is custom-arily a fluid or paste to give suf-ficiently intimate contact with the plates. The Matsushita team

has achieved satisfactory results by mixing a polymer, dissolved in an organic solvent, with pow-dered solid electrolyte. The resultant slurry is coated on a supporting sheet and dried Thicknesses from a few microns (millions of a metre) up to two

or three millimetres are feesible.

Apart from such obvious uses Apart from such obvious uses as powering smart cards(cards containing a microckip with memory capacity), there is also the prospect of building batteries into equipment casings to remove their bulk from the interior. The batteries cannot leak, will work between 60 and +100 deg C and are not affected by vacuum. The work is still in the development stage and no samples are available vet.

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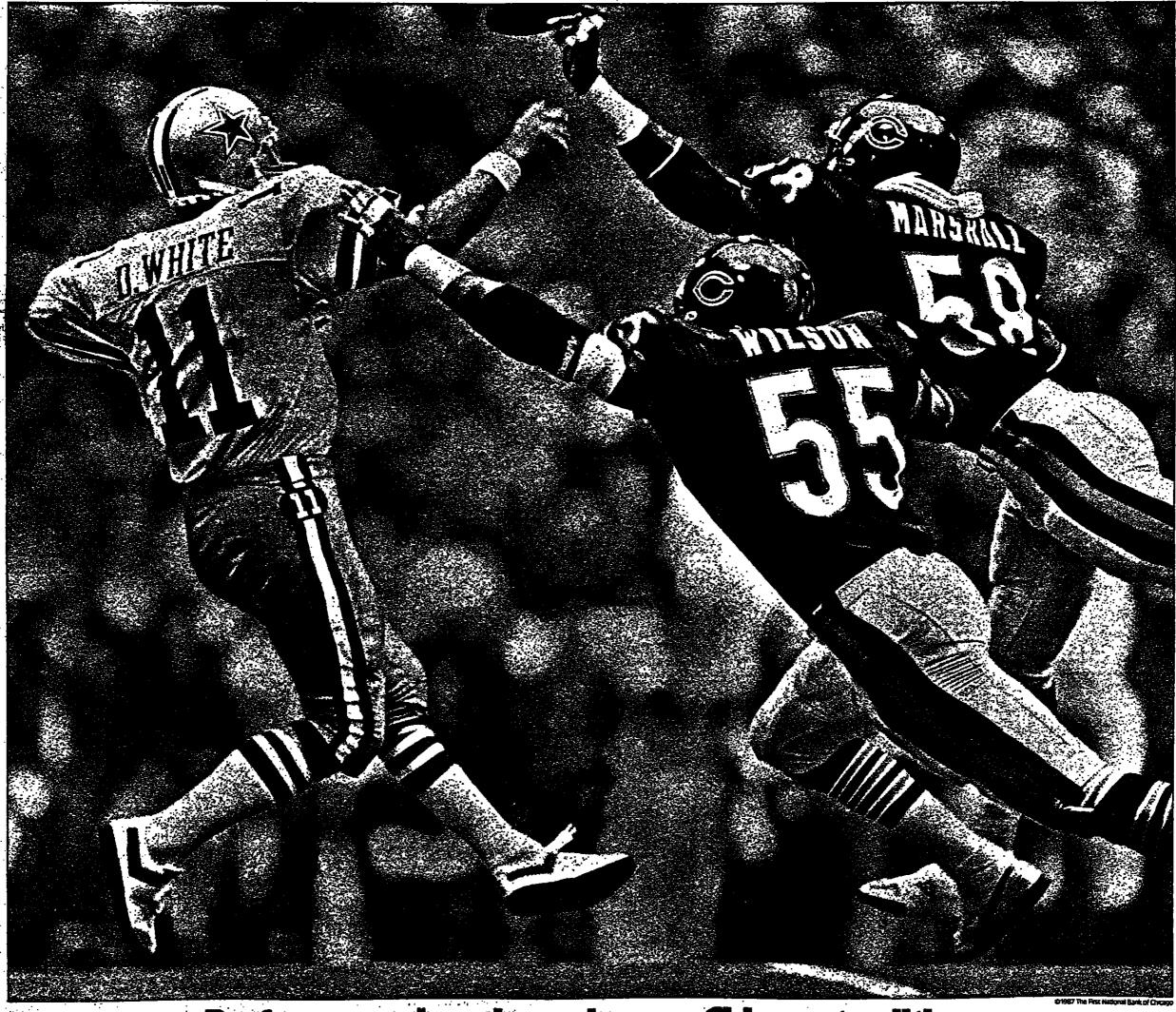
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of technique and creativity they just couldn't find anywhere else. The fact is, First Chicago is a A player you should want on

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#### Glyndebourne's other face

formnces in Birmingham are dearer to the heart of Glyndebourne's chairman Sir George Christie than the gatherings in the garden of his ancestral home. "I have two main aims." he says. "Educating more people to opera and extending the repertoire."

Unfortunately both are costly, and except for its annual autumn tour, Glyndebourne receives no state aid. It must be the Prime Minister's favourite arts of the prime that the prime that the control of the prime that arts organisation, earning two thirds of its income from box office and most of the remainder by courting business. When Sir George embarks on a new opera he is jeopardising the delicate financial balance of Glynde-

Yet the new productions are coming forth and there is now coming forth and there is now more committent towards them, despite their problems. The last three, by Nicholas Maw. The last three, by Nicholas Maw. Solver Knussen, and by Nigel Osborne were all late in arriving, usually through unavoidable delays. This throws out the schedule and adds to costs. Then there is the difficulty in attracting a capacity sudience to them. When Knussen's "Where the More Seats in return for their help. But for Electrification are in having a rich friend in the during the Glyndebourne was fortunate in having a rich friend in the set of Glyndebourne. Because of the best of Glyndebourne. Because of the best of Glyndebourne. Because of the best of Glyndebourne will always be regarded as part of during the Glyndebourne summer season there were also empty seats at the early performances of Electrification, composing New Year, based on music.

costs and longer rehearsal times, although the modern costumes and basic sets of Electrification produced a compensatory saving.

Extending the repertoire and educating people to opera are dear to Sir George Christie's heart. Antony

Thorncroft reports.

What is less easy to overcome is the task of finding a sponsor for such a challenging new produc-tion. Usually companies form a

This week Glyndebourne is performing in Birmingham with its new opera The Electrification of the Soviet Union by Nigel Osborne. It is not quite the image of strawberry scoffing, black tie, elitist audiences in an intry to attract a new audience to missioning and production black tie, elitist audiences in an exclusive setting that Glynde-bourne usually creates among the unknowing.

But to a great extent the performnces in Birmingham are of faith in looking towards an octogenarian for a new opera. Yet another work, scheduled for 1994, is in an advanced planning

Before it arrives Glyndebourne should be transformed. In another attempt to silence the criticism of elitism, and also to raise box office revenue while simultaneously reducing prices, an extension is planned for the opera house which will add hundreds of extra seats. But this will involve the loss of a season.

"I get worried by the economics of new productions," says Sir George "but we must be seen as originators." If everything comes out trumps Glyndebourne gains not only in reputation but, potentially, in profits. Porgy and Bess was not exactly a new opera but it had not been given such a lavish production for years when it was the hit of the



Barry Humphries as Les Patterson

#### Back With a Vengeance!/Strand

**Michael Coveney** 

newly invested with a Damenood. Her favoured garb of a
denim two-piece and wedged herself, heavily bandaged "like
sandals gave way to more exotic
clothing and she entered the then disappears. Norm had
Thatcher era confidently
ensconsed among the Mustiquenoopers and Langan's lunchtime that when his widow arrived he
crowd, craving a son like Elton was "just a dent in the pillow."
Various other disability jokes

John.

At the beginning of this decade she moved into megastardom amd palmistry, bringing audience members onto the stage to participate in a barbecue and to suffer a few well-meaning insults. She has become the best chat show hostess on the box, but compliments in that field mean very little at the moment. Apart from that, little has changed. Gladdles were still being hurled around the auditorium when I left shortly before the breakfast order, and Dame Edna's life, which her Tina Turner-style designer

Various other disability jokes repetitious boringness has repetitious boringness has long been the preserve of Sandy apparently) and Dame Edna time, all ower still mumbling beyond the grave. This is one of Barry Huminton time, all like kiddles pantomime, the chat show hostess on the box, hint of terrorism has gone. It is show a good deal unfunnier than even those recent London Weekscham the breakfast order, and Dame Edna's life, which her Tina Turner-style designer

Ten years ago, Edna Everage was red tatterdemalion party frock a mere housewife superstar and manve wig.

newly invested with a Damehood. Her favoured garb of a Norm's lying-out in some trouble denim two-piece and wedged herself, heavily bandaged "like newly doctored but still pulling the pressure of the present was touched upon in the first half, introduced by the irrepressible Sir Les Patterson, denim two-piece and wedged herself, heavily bandaged "like newly doctored but still pulling the pressure of the pressure repetitious bore.

was "just a dent in the pillow."
Various other disability jokes

at a large crutch. This obscene vision of alcoholic oafishness in Cuban heels and heavily stained lightweight Embassy wear remains a delight, whereas Dame Edna is in danger of becoming a

#### Berlin Days, Hollywood Nights

Martin Hoyle

Hanns Eisler is held by many musicians to be a better composer than Weill - at least in collaboration with Brecht, with whom they both worked Political rather than artistic considerations may have obscured his reputation in the west; for after a successful period in Hollywood with other German exiles he was hauled before the House Un-American Activities Committee, was deported, and settled in East Germany where he found a different sort of disillusionment.

Nicel Georgiae's new play at marrative that for once interweaves the intimate and the political, private and public, into a convincing whole.

A low traverse currain sets a note of feral crudity that recalls Grosz, but the production uses stylisation sparingly and tellingly workers are stilled into a silhouette, the robed chairman of the fartasist brothel climatic flowering in Genet's The Balcony.

Nigel Gearing's new play at The Placereveals the fascinating family background: a sister who was national president of the German Communist Party before the war, condemned to death in her absence at one of Stalin's the war, condemned to death in her absence at one of Stalin's show-trials, and whose increasing paranola about OGPU death squads (her husband was assassinated in Havana) led her to teatify to the raincoated men from Washington. The other brother she betrayed, Gerhart, skipped hail stowed away back to she betrayed, Gerhart, skipped bail, stowed away back to Europe and ended up as head of East German radio and television before dying in Moscow where, as Oscar Wilde might observe, all good East Germans go when they die. (The bad ones go to East Germany.)

Financially aided by St Michael (the label, not the archangel) and Yorkshire Arts, Paine's Plough bills itself as "The Writers' Company" which, refreshingly, it is; but it's also a musicians' company. The eightstrong cast line up to lend a hand with saxophones, trumpet, clarinet, drums, bass, piano and accordion when necessary. They also sing the generous selection of Elsler numbers that punctuate the action, to translations by the action, to translations by such established Brechtians as such established Brechtians as John Willett, Eric Bentley and Bettina Jonic. Above all, they move, in Pip Broughton's effort-lessly fluent direction, through politics and personal passions, from Berlin to California and back (though omitting what Hanns called a tough, malicious little city, London), in a seamless

silhouette, the robed chairman of HUAC rises from his seat to tower over the stage on stills like one of the lantasist brothel clients in Genet's The Balcony. That increasingly rare virtue, a sense of irony, adds strength to both writing and direction.

As the Eisler brothers, the composer and the political activist whose involvement in murders of expediency may or may

ders of expediency may or may not be figments of his frightened sister's imagination, Robin Soans and James Windsor are selflessly and James Windsor are sellessly shaven-pated to resemble the real thing. Fidelis Morgan manages to make Ruth, the dedicated party member who recanted, went over to the Hearst press and died in Paris (Wildean credentials for an American), the convincing embodiment of intellectual, activist femininity, as well as attractive and vulnerable well as attractive and vulnerable (for once you can believe in a character's reputed intelligence).
She is also a nifty drummer.
Not all the company's diction is crystal clear, but the fascinat-

is crystal cear, but the lascinating story never flags - from Schoenberg ('that petit bourgeois - that monarchist''), whom Hanns worshipped, cruelly abusing his disciple for artistic betrayal, to Brecht's bland pusil-paining before HILAC - he lanimity before HUAC he denied being a party member, it all stemmed from his being mistranslated. The odd line rings out translated. The odd line rings out timelessly: "He doesn't know what a man is he only knows his price" might describe our masters today. The songs are tramendous. The final orchestral snippet sounds disappolntingly like Wagner crossed with Jerome Kern, but at least bears out Hanns' valedictory: "Our singing is nothing powerful, but it belongs to life."

#### Phantasmagoria/Sadler's Wells Clement Crisp

New London Choir/St John's, Smith Square

Max Loppert

group, properly stiffened by a contingent of boys' voices from the St Paul's Cathedral Choir (itself boasting a beautiful solo

than the composer intended.
(Intonational uncertainties had

Britten's astonishing Opus 3 - the choral variations A Boy was Born - formed the climax of Tuesday's concert by the New London Chamber Choir under

James Wood. This perennially fresh work, a tour de force of youthful daring, inventive imagi-

nation, and structural mastery, is surely the first fully-fledged Brit-

ten masterpiece: it may start off from a familiar musical environ-

ment (traditional carols, organ-loft harmonies) but it reaches

into a wholly new world of con-trasted and balanced choral tex-

tures - previously unimaginable, still exhilaratingly "modern".

A Boy was Born remains, even after all the later developments and technical complications in 20th century choral writing have

been catalogued, a remarkably

As part of the celebrations of its twenty-one splendid years, Robert Cohan has devised a new spectacle for London Contemporary Dance Theatre. Inspired by the optical trickery and grotesqueries of the Phantasmagoria shows that flourished in the theatre at the turn of the nineteenth century, Cohan has come up with a display of modern theatre latigual sleight-of-hand. The obvious predecessor to this Phantasmagoria, which opened LODT's London season on Tuesday night, is Stages, the run-away in 1971. But where that earlier show was firmly based on a theme, this new production is little more than a collection of disjunct numbers, relying for their interest on eye-catching effects.

Thus, the first half of the evening offers a series of magic diversions which are a substitute rather than a setting for choroegraphy. Pandora's nox yields up a batty collection of horrors, from a set, and east of the visual jugging in need a more stage-rehearsal, since some of the visual jugging lacked slickness), and undemandingly entertaining. Darshan Singh Bhuller has choreographed a quirky solo for Kenneth Tharp, whose suit has incendiary tendencies - it gives a new meaning to the idea of a smoking jacket show was firmly based on a themselves with bare back-sides, and dancing, one might say, included the production is little more than a collection of horrors, from the first half of the evening offers a series of magic diversions which are a substitute rather than a setting for choroegraphy. Pandora's nox yields up a batty collection of horrors, from Jobe, is rather harder to justify as an example of a modern than a four-legged man to Frankenstein's monster, and leads on to Tondon Choir/St John's. Smith Square

contingent of boys' voices from the St Paul's Cathedral Choir (itself boasting a beautiful solo treble voice in the third variation), showed commendable enthusiasm for the music, and a good deal of skill in coping with the rhythmic ingenuities of the faster movements. But intonation was not imperturbable, and in particular the shifting, swaying modal perspectives of the "Three Kings" variation shifted and swayed rather more widely than the composer intended (Intonational uncertainties had

(Intonational uncertainties had been a much more persistent hazard in a group of Furcell two choirs, each eight strong, anthems and motets earlier in the evening the bounce and colourful invention of this wonderful music was constantly underful m

English composer has responded with relish and bold detail. The

#### YMSO/Barbican Hall

**Paul Driver** 

The Young Musicians Symphony in the concerto - he has taken up or and shimmering strength; a work boldly beautiful and original which has been much in an defeat canonic lines for wind that preceded them were most deftly played it in Denmark and East can Hall on Monday evening, but Germany. And he makes a fairly Sir Michael is currently recovering from a successful operation tive and intelligent interpreter of to remove a malignant tumour this virtuoso music whose sheer and, though, well, indisposed to conduct. The concert was therefore in the full charge of the most attempts to render it at all, or chestra's artistic director let alone draw out its full, general. paste-up very popular with youth orchestras and way below the technical level of this distinguished pre-professional orchestra. The second Tippett work his Piano Concerto of 1955, immensely challenging for any orchestra - remained the same, and the concert ended with Elgar's Symphony No 1.

The march was performed in a way that seemed deliberately not too snappy or slick - the middle section tune had a wilfully restrained tread - and was thus endowed strangely with a pleasing sense of perspective and difference. It nevertheless came over with its tight-lipped bluster and red-faced patriotism as just the sort of occasional music that Tippett would never write, as a performance of the Prince Charles Suite would have demonstrated.

Martino Tirimo was the soloist that the roles of Lynn Seymour and Christopher Gable will take the roles of lian Lynne's new ballet for Northern Ballet Theater, A Simple Man. Celebrating the life and works of Lowry, the work will have its world premiere in Manchester

**Exhibitions** 

James Blair, and the first of the ous measure of poetry.

The orchestra played its part out, evinced a careful, classicist. Suite for the Birthday of Prince superbly well: the delineation of feeling for the music; he did not, Charles - became an item by his complex interlocking woodwind for instance, indulge the bluestival, Sir William Walton, notably the Crown imperial Coronament was as good and as fresh as obbligato two-thirds of the way tion March, a fine Elgarian I've ever heard it. The great paste-up very popular with vibrant string choruses at the rip with the first movement's youth orchestras and way below end of the second (a dialogue cadenza and other opportunities the technical level of this distinguished. end of the second (a dialogue cadenza and other opportunities between plano and accompanion for clamorous display. It was ment modelled on the opening of gratifying, on the other hand, to the slow movement of Beethoven's fourth concerto, an detail of the plano part, rarely, overheard rehearsal by Gleseking of the first movement of purely chaste tone quality, the which inspired Tippett to write rapturous quiet glint, needed for his own concerto in the first the solo ending of the slow place) had all the requisite precisions.

Lasserson Memorial Violin Prize winner

Aaron Stolow has won the 1987 Sascha Lasserson Memorial Vio-lin Prize.

A student of the Juilliard School in New York, part of the prize is a recital at the Wigmore Hall during 1988. Second prize went to Lawrence
Jackson from the Royal Academy of Music: Clio Gould from
the Guildhall School was third.



For more than 25 years the ror more than 23 years the invention and wit of David Levine's caricatures have been delighting readers of The New York Review of

What is less widely recognised is his skill as a watercolour artist. In the first exhibition of his work in examinion of his work in Britain, at the Ashmolean Museum, Oxford, until Jan-uary 3, caricatures are accompanied by watercol-ours of Coney Island Beach and the New York garment district. The deft line of his and the New York garment district. The deft line of his pen and ink drawings gives way to equally economic pools of colour.

pools of colour.

Sometimes swingeing, even surprisingly benign, Levine is rarely predictable.
The anthropologist's lens is turned revengefully on

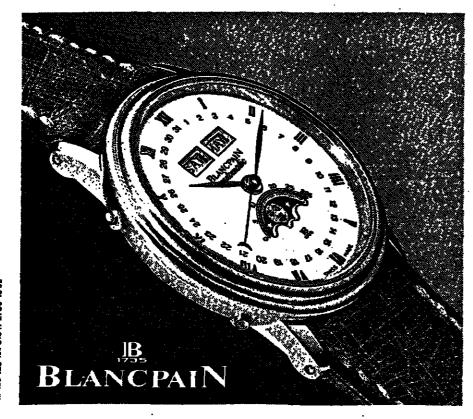
anthropologist Margaret Mead, breasts bared like a tribeswoman. Oscar Wilde is portrayed fists raised as if to fight (Queensberry rules?) while puckering his bee-stung lips in a kiss. Kafka is given a beetle

Kafka is given a beetle hand.

Kissinger is held up to ridicule as a corpulent Atlas supporting the globe; his glasses oversize, his genitalia tiny ("locker-room humour," explained the artist). While many of Levine's allusions may be lost on an English audience, there is no mistaking his view of Andy Warhol, drawn Walt Disney-style as Dopey with a camera, or of Nixon (above).

Susan Moore

#### SINCE 1735 THERE HAS NEVER BEEN A QUARTZ BLANCPAIN WATCH. AND THERE NEVER WILL BE.



## Arts guide

LONDON

PARIS

Pive Centuries of Spanish Art. An ambitious ensemble of four exhibitions retraces the history of Spanish art from the Golden Age to today. Both exhibitions are closed on Mondays and both end on Jan 3.

Fragmand: The Grand Palais is staging the first retrospective of Fragmand in collaboration with the Metropolitan Museum, New York. Grand Palais Ends Jan 4.

Landscape in the Flessish and Dutch Schools, The Brueghel Dynasty, the Bredsel Brothers and Charles Beschey, Galerie d'Art Saint-Honore, 267 Rue Saint-Honore (42601503). Ends Dec 4.

**PARIS** 

**NETHERLANDS** 

Retterdam, Prins Hendrik Maritime Museum. The startling applied vorticism of marine dazzle painting developed in the First World War by Norman Wilkinson to deceive the enemy as to a skip's real position and course. Ends Dec 6.

Art Institute. 48 key Impressionist and Post-Impressionist works from the Courtauld collection tour America with paintings by Cezanne, Manet, Renotr, Seurat and Gauguin. Manet, Renotr, Seurat and Gauguin. Ends Jan 3.

Ends Jan 3.

Amsterdam Rijksmuseum. A sweeping view of 17th-century Dutch landscape painting. Ends Jan 3.

Botterdam Boymans-Van Beuningen Museum. From Ingres to Cezanne presents a rich choice from the museum's large collection of 19th century French drawings. Ends Nov 29.

Leiden Rijksmuseum voor Oudheden. Manuscripts, books and maps spanning 1,000 years of scientific imagination and knowledge. Ends Jan 17.

The Tate Gallery. Turner in the new Clore Gallery: The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 19,000 or so watercolours and drawings, has been a source of controversy and dissent ever since it came into the nation's hands more than 130 years ago.

**WEST GERMANY** 

ITALY

Rome Palazzo Venezia. Bice Lazzary (1900-1981). ISO works in oil, pastel and acrylic by one of the first Ital-ian artists to abandon figurative for abstract art. Ends Nov 22. Rome Calcografia Nazionale (Via dela Stamperia 6). Towards Utopia is a virtuioso collection of photographs of Hungary in the years between the wars. Ends Nov 30.

November 13-19

**NEW YORK** 

Setropolitan Museum. 200 object from the Age of Sultan Suleyman the Magnificent demonstrate Munick, Stantsgalerie Moderner
Kunst shows sculpture from East
Germany. Nov 5 to Jan 3. Mannheim Stadtische Kunsthalle from
Jan 23 to Feb 21.

Hildesheim, Roemer- und Pfelizaeus-Museum, Am Steine 1-2.
Egypt's rise to a World Power. More
than 300 pieces loaned by 20 museums in Europe, Africa and America.
Ends Nov 29.

Berlia Galerie im Rathaus Tempelhof, Tempelhoferdamm 165. Guntar
Gauss paintings, drawings, etchings, lithographs and sculpture - a
160 work retrospective celebrating
his 60th birthday and covering 1967
to 1987. Ends Nov 20.

Baden-Baden Kunsthalle Lichtentaler Allee Sa. Carlo Carra: The first
German retrospective celebrating
his 60th birthday and covering 1967
to 1987. Ends Nov 20.

Baden-Baden Kunsthalle Lichtentaler Allee Sa. Carlo Carra: The first
German retrospective of the Italian
artist who was one of the initiators
of Futurism. Ends Dec 6.

ITALY

TOKYO

apanese Ink Painting. A large exhibition of important paintings from 15th to 19th centuries gives an excellent overview of the japan-ising of Chinese ink monochrome painting styles. Tokyo National Museum, Ueno Park, Ends Nov 23.

#### Saleroom/Antony Thorncroft Big names show caution

casualties, starting with an important family portrait by Arthur Devis, who has recently been rediscovered. An optimistic top estimate of \$400,000 was put on his immortalisation of the on his immortalisation of the family of Thomas Lister of Clitheroe, Yorkshire, but it was unsold at \$200,000. A Reynolds portrait of fifteen year old Master Thomas Rumbold, which went for a healthy \$13,000 in 1927, was bought in at just dressed in a troop of the critic John Ruskin as a child, 1927, was bought in at just dressed in a troop of the critic points. 1927, was bought in at just dressed in a frock at the age of \$65,000 yesterday, showing a three, was bought by Leggat on sharp drop in commercial behalf of the National Portrait approval. The major Stubbs also failed to sell. "A chestnut hunter Gallery for \$25,300. It was by James Nortcote. Portraits of Rus-

The art market is in a very febrile state at the moment. On the surface Sotheby's sale of British paintings covering the 1500 to 1850 period was of sound but not outstanding quality. It should have performed quite well. In the event it was almost 50 per cent unsold, managing a total of £1,128,930.

The dealers were the problem. The big names - the Agnews, the Leggatts, the Ackermanus - usufally buy heavily at these sales but yesterday they were contenting themselves with bidding on just one or two paintings. Obviously they are being cautious, and waiting to see whether a recession threatens and impoverishes their potential buyers.

There was a long list of major casualties, starting with an important family nortrait. went for \$29,000, comintantly above estimate. It probably depicts the banks of the River Frome and was painted about 1822. "The Battle of Trafalgar," at around one in the afternoon, by Thomas Butterworth, show-ing the Victory breaking the line and engaging two enemy shops, sold at the bottom of its estimate

three, was bought by Leggatt on behalf of the National Portrait James Nortcote. Portraits of Rusbeing held by a groom, in a river kin, at any age, are very rare.

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# Economies Officered School Sc

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#### **FINANCIAL TIMES**

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Thursday November 19 1987

## Central role of Egypt

quick with the adjective "historic" but they were fairly safe in applying it, in November 1977, to the first visit to Israel of an Arab head of state. Ten years later it can be said that history has ratified the verdict.

Not that all the hopes raised by Sadat's visit have been realised or the programme he set

ised, or the programme he set out in his speech to the Knesset anything like fully implemented. On the contrary, some of the worst fears of Sadat's Arab crit-

worst fears of Sadat's Arab critics have come true.

"I did not come to you with a view to concluding a separate agreement between Egypt and Israel", Sadat said, but a separate peace treaty was what eventually came out and it has neither been emulated by any other Arab state nor led to a settlement of the Palestinian problem. Instead it left Israel a virtually free hand to invade Lebanon, with terribly destructive consequences, in 1982.

To what extent that was the inevitable outcome and to what

the unimaginative way in which other Arab leaders responded will no doubt be debated by historians for generations hence but what cannot be denied is that Sadat's initiative fundamentally and irreversibly altered the terms of the Arab-Israeli equa-tion. The idea of a peace treaty and full diplomatic relations between Israel and an Arab state will never again be unthinkable, because it has happened.

#### Political decision

did not die with him. The peace treaty remains and, even though the early enthusiasm has long of pride rather than shame and since faded, there is little sign of an element of strength rather serious pressure to renege on it. Indeed it has just received a back-handed but significant conback-handed but significant consecration, as the majority of larnd states, including Iraq and Saudi Arabia, have restored full diplomatic relations with Egypt. It was to protest against the peace treaty that all the Arab states except Oman broke relations in 1979. At the same time Egypt's membership of the Arab League was suspended but no political decision could alter Egypt's central position in the Arab world - geographical, demographic, cultural - which indeed

has been strengthened in recent years by the migration of mil-lions of its citizens to work in Arab oil-producing states.

Arab oil-producing states.

The other Arab states lacked the power to coerce Egypt into abandoning a policy on which it had decided, and over time the majority of them have found - as Sadat predicted - that they need Egypt more than Egypt needs them.

The Iran-Iraq war has been the main catalyst, at once stymying Iraq's pretension to usurp the Egyptian role as Arab leader and making almost all the states of making almost all the states of the Arab east - Iraq itself included - feel acutely the need for Egyptian political and mili-tary support against the revolu-tionary menace of Iran.

#### Economic problems

Only President Assad of Syria, much feared but little loved by other Arabs, still refuses to accord even an implicit and retwhat extent that was the inevitable outcome and to what extent it was made inevitable by the unimaginative way in white League, nor himself restore rela-tions with Cairo but his eco-nomic troubles at home and his political ones in Lebanon have so weakened him that at last week's summit he had to accept a com-munique explicitly permitting other Arab states to do so.

The irony is that all this has happened at a time when Egypt's own economic problems are as acute as ever, and her dependence on the United States - also the fruit of Sadat's policies as embarrassing as ever, given the patent lack of interest of US Sadat may have paid for it policy-makers in any further with his life but his achievement attempt to deliver a Palestinian settlement, which alone could make peace with israel a matter than weakness for President

Mubarak's regime.

The West, too, needs to learn the lesson which the Arabs have

## **Competition in** electricity

IN THE debate about the priva-tisation of Britain's electricity industry, most of the attention has been focussed on the size and dominance of the Central Electricity Generating Board. The case for splitting the CEGB into two or more competing utili-ties, and for ending its control over the national transmission over the hational transmission grid, has been strongly put. Gov-ernment ministers are known to be critical of what they see as a producer-dominated, cost-plus mentality in the CEGB, and the absence of pressure on it to cut construction and operating costs.
Yet it is possible to argue that
the distribution end of the indus-

try - which in England and Wales consists of the 12 area boards - offers an even bigger opportunity for injecting a pro-competitive spirit into the elec-

competitive spirit into the electricity business.

As Dr George Yarrow of Oxford University has recently shown, the fact that electricity distribution is a natural monopoly does not mean that the boards cannot compete against each other in such areas as technical innovation and cost reduc-

What is known as vardstick what is known as yardstick competition requires that allow-able prices for a given distribu-tion company be conditioned on performance data from other distribution companies. If one com-pany is able to reduce its costs faster than its rivals elsewhere it is allowed to retain part of the profitability benefits, even in the longer term. Cost-plus pricing is avoided, yet the benefits of performance improvements are passed through promptly to con-

#### Yardstick competition

If the area boards were priva-tised as individual units and reg-ulated according to the princi-ples of yardstick competition, they would have a strong incen-tive to seek out absence conventive to seek out cheaper sources of power than was available been suggestions of a govern-from the CEGB. They could ment-owned nuclear power cor-invest in their own generating poration or of subsidising private capacity, or form consortia for the purpose, or negotiate

Proposals along these lines tain proportion of nuclear were put forward yesterday by power. the area boards themselves in The Quite apart from yardstick competition, the report points to the
economic, social and political
benefits from a decentralised
industry and argues that the

control from onserved and control from particular from particula

logistical problems of 12 separate flotations are not insuperable. The authors reject the idea of merging the boards into three or four larger groups, or even into a single company, believing that even the smallest of them is big enough to exploit the necessary economies of scale in distribution

Clearly the relationship between the newly-privatised boards and the generating and transmission side of the industry would be crucial. The key is the reduction of barriers for new entrants into generation,

#### Special pleading It is understandable that each

section of the industry should find good reasons for keeping its own operations intact after pri-vatisation, while forcing change on all the others. Thus the area boards' argument for continuity "if it ain't broke don't fix it" would be pressed with even greater force by the CEGB.

In picking his way through the jungle of economic analysis and special pleading, Mr Cecil Parkinson, Energy Secretary, has to keep his eye firmly fixed on the longitude of the present of the control of the control of the longitude of the longitud

long-term need for pro-competi-tive, market-based solutions.

It is not at all clear, for exam-ple, how he intends to reconcile a market-based approach with the Government's insistence, which Mr Parkinson restated this week, on a large and continuing investment in nuclear power. If nuclear power stations make economic sense, then it should be possible to finance and build them in the private sector; assur-ances about safety are not

incompatible with private own-

ership.

But it appears that the Government wants nuclear power stations for strategic, non-com-mercial reasons. in order to ensure diversity of fuel sources, and is prepared to over-ride the market on this point. There have utilities to invest in nuclear power. Mr Parkinson suggested long-term contracts with new that week that an obligation entrants to the generating business. the generating business.

The difficulty with all these the form of a report commis-sioned from outside consultants. commercial and non-commercial

#### David Marsh talks to West Germany's veteran Foreign Minister

IN THE SOMEWHAT discordant orchestra making up the Bonn Government, Hans-Dietrich Genscher is the chief violinist who always likes to keep a few bars ahead of the conductor. bars ahead of the condition.

Fulfilling one role as West Germany's veteran Foreign Minister, another as principal power-broker on the domestic political stage, Mr Genscher has developed unique skills in playing to

several audiences at once.
At the helm (though no longer chairman) of the liberal Free Democratic Party, the junior partner in the centre-right coali-tion, Mr Genscher was the main architect of the FDP's switch of coalitions in October 1982 which brought Chancellor Helmut Kohi

to power.
That desertion of Mr Helmut That desertion of Mr Helmut Schmidt's Social Democratic Party (SPD) sent Mr Genscher's standing in the opinion polls spinning. Five years later, his popularity has revived with a vengeance, with 1987 likely to go down - for three interrelated reasons - as vintage Genscher.

Fighting down opposition from Mr Kohl's right-wing, which is worried about the Soviet Union's superior strength in conven-

superior strength in conven-tional forces, he has championed the superpowers' soon-to-be-signed deal to scrap medium-range nuclear missiles. The West now more or less agrees with his call at the beginning of the year to take Mr Mikhail Gorbachev's

to take Mr Mikhail Gornachevs reform efforts seriously.

The FDP has reaped electoral advantage both at national level and in a string of state polls. In and in a string of state polls. In January's general election it gained 2.1 points to win 9.1 per cent of the vote. Under the country's proportional voting system, this gave it a sizeable increase in power. But after the successes, the tests ahead will stretch even the elastic Mr Genscher to his limits.

West Germany takes over the West Germany takes over the European Community's presidency during the first half of 1988 and will bear the main responsibility for solving the Community's budgetary and agricultural crisis. Mr Genscher will have to do his best to allay foreign doubts about West Germany's capacity for policy leadership, magnified in the latest wave of international calls for Bonn to stimulate its economy. Bonn to stimulate its economy.

In an interview over a lunch of soup and scrambled eggs in the Foreign Ministry last week, Mr Genscher's central message was geared towards the crucial EC summit in Copenhagen next month. This must be a success, summit in Copenhagen next month. This must be a success, he says. The council meeting is taking place at about the same time as the US-Soviet summit. How significant it would be internationally if the two superpowers came to an agreement with forward-looking objectives, and, at the same time, Europe was not be in a position to solve its own internal problems, let alone make up its mind on what should happen in the future. Europe will regain popularity if mer and rival of Mr Kohl's Christian Democratic Union (CDU). Characteristically, although he future.

Mr Genscher talks like he eats fast and methodical. An inveserate traveller with the cheerfully dishevelled look of a man used to living out of a suitcase, he has been to Iraq and Saudi Arabia this week after recent fly-increase in his spare time, he says he sepent the previous weekend at home rearranging his books. He needs all the energy he can muster. In Bonn, Mr Genscher was subtle path through the shadowy, suspicious weekend at home rearranging his books. He needs all the energy he can muster. In Bonn, Mr Genscher was subtle path through the shadowy, suspicious weekend at home rearranging his books. He needs all the energy he can muster. In Bonn, Mr Genscher was subtle path through the shadowy, suspicious weekend at home rearranging his books. He needs all the energy he can muster. In Bonn, Mr Genscher was subtle path through the shadowy, suspicious weekend at home rearranging his books. He needs all the previous weekend at home rearranging his books. He needs all the previous weekend at home rearranging his books. He needs all the previous weekend at home rearranging his books. He needs all the previous weekend at home rearranging his books. He needs all the previous weekend at home rearranging his books of the needs all the previous weekend at home rearranging his books of the needs all the previous weekend at home rearranging his books of the needs all the previous weekend at home rearranging his books of the needs all the previous weekend at home rearr



# Staying in step down the years

newspapers. Asked what he does in his spare time, he says he spent the previous weekend at home rearranging his books. He needs all the energy he can muster. In Bonn, Mr Genscher

republic gives the appearance of strength, but is highly exposed. Mr Genscher insists that, because

Mr Genscher insists that, because of both history and geography, West Germany needs to have "an absolutely reliable and calculable" axis of foreign policy.

"If I simply carried out foreign policy as part of party polities, I would have only 9 or 10 per cent of the electorate behind me. That would be too little: I could not have carried on the job for so long. It is important that this long It is important that this policy finds broad support with policy finds broad support with the other Government partner, and with the opposition."

During his 13 years in office under Chancellors Schmidt and Kohl, West Germany has indeed

become a more reliable and sure-footed partner for both East

now East Germany (where he has relatives whom he visits every year). Mr Genscher spent the first post-war years under the Communists before crossing to the West in 1952.

The most important point about post-war German politics is that we have learnt from history to look at our fate as part of Europe as a whole. What we do as Germans influences Europe much more compared with other countries, and what happens in Europe influences us much

more."
The reform process in the The reform process in the Soviet Union represents a chance the West cannot let go by, he says. I believe that our democratic community in Europe has to show dynamic development to become a more relevant partner to accompany these changes. Otherwise East-West issues will be decided mainly by the relationship between Moscow and Washinston. That cannot be sen-

Mr Genscher is well aware of Mr Genscher is well aware of the political pressures that will build up in West Germany, on both left and right, unless the superpowers' missile agreement is followed by further disarms.

ment steps.

"First we would like negotiations over chemical weapons to be brought to a successful conclusion; and we want intensive negotiations over the conventional balance."

Surely everyone knows that Japan is now the world's largest

scription, the US has no con-scription, and therefore they scription, and therefore they scription, and therefore they have no capability to mobilise half a giance to the barrage of reserve forces. Therefore it is television shows and special supself-evident that we expect our plements on Japan must know

like law and order, is sometimes criticised as opportunistic by its coalition partners. The most vir-ulent attacks have come from

vernment in 1982 was not easy

he has been to Iraq and Saudi. Arabis this week after recent flying visits to Angola and Albania. As the Spartan menu indicates, he has alimmed a lot compared with the corpulent figure of a few years back. He swims every day, takes regular saunas and age, when he was dogged by health problems.

He is up at 6am to read, according to aides, about 20 fiscal policy to counter the risk and encounter the risk of an economic slowdown after than 10 years ago near Halle in what is a this Government and I believe it the numbers become mind numbers become mind the numbers become mind the numbers of an economic slowdown after and West. Yet, reflecting the post-war division of the nation.

Abroad, deft footwork is also required. Mr Genscher, who has occupied a Bonn cabinet post that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains in the lumb table, Mr Genscher says that how long he remains right and necessary.

These and other troubles have the latest author to say that how long he remains right and necessary.

The dealing that how long he remains in the lumb table, Mr Genscher says in the hands of the voters at most deal more complicated, and thus of God." A final questi



Inside Japan

Wealth, Work and Power in the New Japanese Empire

By Peter Tasker

Sidgwick & Jackson, £13.95

tional balance."

He points out that West Germany carries the main burden of conventional defence throughout the alliance. "Britain has no conscription, the US has no conscription, the US has no conscription, the US has no conscription."

reserve forces. Therefore it is self-evident that we expect our allies to honour the undertaking to start talks with the East over conventional stability."

His strongest warning centres on the need to start talks soon on reducing the Soviet superiority in aborter-range missiles of under 500 km.

Referring to the agreement by Nato foreign ministers at Reyknam of the individual of the spring. Is there a need to know more? The answer is, simply, yes. Our impressions of a country nearly always lag behind reality, despite the amount of reading and watching we can do. Lingering memories of the last war and Japan's long distance from Europe help make the gap in the case of Japan wider still.

ernment which prefers that the Eastern side should have more than 600 (short-range) Scud missiles and that we should not demand from the East that this superiority be reduced."

The FDP's stance on disarmament, as well as on other matters like law and order, is sometimes criticised as opportunistic by its happens in Japan, increasingly, affects us all.

nlent attacks have come from the Bavarian conservatives led by Mr Franz Josef Strauss, the Bavarian Prime Minister, who was foiled, after the FDP's success in last January's elections in his long-standing bid to take over Mr Genscher's job.

Mr Genscher flatly rejects the criticism. "We have to take the most difficult decisions. We were for deployment of the cruise and Pershing missiles — that was not easy matter. And the change of government in 1982 was not easy

Even economic and business Could the FDP switch sides news often merits the glazed-eye again in the future towards the SPD? He says: "I brought about this Government and I believe it the numbers become mind-

of Chalmers Johnson (Miti and the Japanese Economic Miracle) or that of Ronald Dore, Tasker or that of Roman Lore, laker does not break a great deal of new ground. But this is a very timely book, one which catches Japan in mid-air as it shufts from a single-minded focus on creating and supporting a few exporting the photographs to a more haling champions to a more bal-anced and more interesting

Inside Japan is also not a scholarly book and at times it feels as if Tasker is playing a little loose with the facts. But the author writes with relish about his subject, describing Japan from a Wessern point of view without condescending, idolising or reaching for conspiracy theories. Tasker is a better writer than David Halberstam, author of The Reckoning, a skilful account of the history of Nissan and Ford. But Tasker's book probably has a shorter shelf-life and, as a result, should be con-sumed quickly to enjoy its full

The author is strongest on Japanese politics, a notoriously difficult subject which can tongue tie the most loquacious of commentators on Japan. Curiously, however, the book is weakest on the financial sector, the very business in which Tasker works. Tokyo's stock market, with its skyscraper price/earnings ratios, is a notoriously manipulated market. Tasker enjoys a ringside seat at this carnival, but barely makes a mention of how it makes the world's biggest fund managers tick.

Inside Japan does go into delightful detail on modern Japanese politics, the Japanese mon-archy and the media. He also presents a clear picture of the current turmoil over tax and agricultural reform in Japan. It presents fact and opinion in an presents tack and opinion in an entertaining manner without making generalisations or sweep-ing predictions.

Instead, the book poses ques-

tions about the future of Japan. The most interesting of these is: The most interesting of these is: how will the Japanese change as their society and economy becomes more like the rest of the world? Will they still be so dedicated? Work so hard? Be so successful? The implied answer to be yes Work is still cessful? The implied answers to be yes. Work is still central to the Japanese way of life. The ability to cope with the changes wrought by the appreciation of the yen make the Japanese even more capable of expending and diversifying their expanding and diversifying their exports, increasing their production and assets overseas, saving

tion and assets overseas, saving less and spending more.

Tasker's book is an easy primer on how and why this will happen, with a few let-out clauses of how things could go wrong. But basically, he strongly believes that we have to know more about Japan. In his epilogue, he states: "Over the coming decades more and more peonle will find themselves striving ple will find themselves striving to please Japanese clients, turning out products to Japanese specifications, taking orders from Japanese bosses. Local companies and properties, indeed whole tracts of the economic landspace, will pass into Japanese properties. nese ownership.
The delicate nuances of the

Japanese defence debate will be recognised as having decisive influence in the global balance of power...The influence of Japa-

#### Union leader in limbo

Few newly appointed trade union leaders find their first annual conference discussing proposals to abolish the union or, failing that, to alter its constitution so that it does not hold

She began to get a flavour of the sort of day it was going to be when she fell off the conference platform before the start of the

Platt, who twisted her ankle in the tumble, took up her post at the CBU in May and found her first, and probably last, annual conference a lively experience as representatives - eventually, at the fifth attempt, voted to wind up the union.

The 106,000 strong CBU -The 106,000 strong CBU which comprises the independent staff unions of Lloyds, Barclays and NatWest Banks - has had its future put in doubt by a decision of the Lloyds' body to withdraw. Debates had an appropriately apocalyptic tone at the conference in Birmingham.

Platt, formerly deputy general secretary of the IPCS civil servants' union, confessed wryly that the rapid collapse of the CBU during her brief tenure might constitute some sort of a record. "It is not the sort of record I would like to wish on anyone else," she said.

#### Granada seat

Mid-bid boardroom changes are not the most commonplace occurrences. But Derek Lewis currently the 41-year-old finance director of TV and leisure group, Granada, but about to step into the managing director's seat -seems to attract pioneering roles. He was, after all, one of the inau-gural students at the London Business School and a member of its first masters programme.

More recently, having taken
on responsibility for Granada's
"strategy and planning" after
joining the company in 1984, he

#### **Men and Matters**

trition so that it does not now any more annual conferences.
But such was the experience of Margaret Platt, of the Clearing Monday. The £222m offer by Bank Union, yesterday.

Granada for its rival, Electronic Rentals, puts the TV and leisure of the aggressive end of a over bid in the UK since Black group on the aggressive end of a contested bid for first time. It contested and for first time. It certainly feels better than being on the receiving end, smiles Lewis - no doubt in rueful remembrance of Granada's suc-cessful defensive efforts against cessful defensive efforts against Rank Organisation a year ago. With 14 years at Ford Motor Company to his credit, followed by two at Imperial Group before Granada, Lewis still ponders what took him - originally a natural sciences undergraduate at Cambridge - into business. Somewhers, remunerawhere he remembers, remunera-tion did feature. But he confesses cheerfully, like so many execu-tives at present, that the market slump has left half his share

#### Pass mark

Football means a lot on North Football means a lot on North American campuses, even at bookworm Ivy League colleges and at Columbia, the wheezy Manhattan university which has not won a game for four years.

But as the Columbia Lions limp out to lose their 41st game in a row this Saturday, help is at hand. The university has been fashioning a secret weapon: several hulking young men who are devastating all-comers in freshmen games. men games. Back in 1985, when the Lions

were down a mere 21 games without a win, Columbia quietly did a deal with its seven confreres in the lvy League. Without teiling a soul outside, the League allowed Columbia to ifteres in the lvy league. Without teiling a soul outside, the
League allowed Columbia to
drop the standard entrance pass
mark 5 per cent, or roughly 20
per cent below the average score
at Columbia, to allow some athletes in and give New York a
chance.

Columbia has recruited 11
football players under the 1985

agreement and its freshman team was undefeated this autumn for the first time in the university's history. The other colleges are understood to be reconsidering their generosity.

Tokyo bound Nomura. Securities may have described its reshuffle of interna-tional management this week as a non-event. but the news that a non-event, but the news that Hiroshi Toda is returning to Tokyo has certainly made an impact on the London Eurobond syndication scene.
"He was the Bob Hoskins of the new issues market tough as old boots with a heart of gold," commented one fellow-syndicate

commented one fellow-syndicate manager yesterday. "He will be sadly missed."

Toda has been called back to Tokyo to head Nomura's Japanese government bond dealing department - a meteoric career progression for a 36-year old in a Japanese firm.

But then during his time as Eurobond syndicate manager.

Eurobond syndicate manager, Toda spearheaded Nomura's rise up the closely-watched Eurobond new issue tables from 12th in mid-1985 to number one by a wide margin throughout the first three quarters of this year.
During this time, "Toda-san' was renowned for a combination of wit, informality and occa-

sional abrasiveness that was not only unusual in the context of the Japanese style of doing busi-ness but marked him out as one of the most colourful members of the syndications community.

can claim a large part in bravely Columbia has recruited 11 with a bang as he recently lead-launching the first major take- football players under the 1985 managed, amidst the heat of the

stockmarket crash, the biggest Euroyen issue yet seen: a Y300bn deal for Italy. Now Nomura must be hoping that Toda, who earlier in his career was thought by some to be the best yen bond salesman ever, will be able to apply his magic touch as effectively back home as he has done in London.

home as he has done in London. Bet on it Would the new bred of small time but high risk shareholders be just as happy betting on Jimmy Boy in the 2.15 at Newmarket.

The answer will, perhaps, be found in a new study launched

found in a new study launched by Danny Saunders, a psycholo-gist at the Polytechnic of Wales. He hopes to find out what makes the investors who first discov-ered the joys of speculation under Thatcherism tick. Is it profit or the gambler's thrill? Volunteers please get in touch Saunders, who first thought up the project when studying the behaviour of compulsive gam-blers in betting shops, thinks there maybe parallels between the race track and the City; buy-ing a high risk share does not the race crack and the Chy; ouy-ing a high risk share does not give you the sense of immediate cuphorla that betting on a horse can give you. But such specula-tion could be "gambling in allow motion, he says.

He believes that could help

explain the apparently irrational behaviour of those who bought shares in the BP flotation after the crash. Perhaps they did it for a thrill, not for money.

#### In their place Has Mrs Thatcher at last found the appropriate put-down for those cocky Italians for ever

Italian economy has overtaken the British? Asked for her opinion about 'll sorpasso', the Prime Minister told an interviewer from La Repubblica newspaper: "If Italy has grown, I am happy. Italy could then become the second major contributor to the Euro-pean Community budget and relieve Britain of the responsibil-

celebrating the claim that the

Observer

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# Undoing conventional wisdom

WHICH countries have recently been experiencing the most rapid increase in labour costs per But manufacturing costs are of unit of output in manufacturing and which the slowest?

The obvious answers are wrong. For at the top of the league comes West Germany with 4 to 4½ per cent per annum. Right at the bottom comes the US with an actual fall in labour costs. The UK is smack in between with labour costs. The obvious answers are

Japan is much more difficult to categorise. In 1986 labour costs were rising by 4 per cent, as fast as in Germany. But by the first quarter of 1987 the rate of increases will not be accommodurater of 1987 the rate of against the D-Mark, such increases had fallen to zero and might actually now be negative. This would be in keeping with all the other evidence about how well the Japanese economy has managed to adjust to the rising yen.

Ill the other evidence about how well the Japanese economy has narraged to adjust to the rising What is the wider moral of the able, which is in local currency tot adjusted for exchange rate thanges? Manufacturing labour costs are only one element in the latest data go - less than Japanese costs. table, which is in local currency not adjusted for exchange rate changes? Manufacturing labour costs are only one element in the total price level. So the rise in German manufacturing costs cannot be used to establish the more alarmist views about infla-

REMEMBER all the fuss about squandering the pro-ceeds of North Sea oil instead of investing them in British manufacturing?

In fact the series of payments surpluses incurred before North Sea oil prices fell and production began to dip, were invested overseas; and an extremely good return the UK has had from them

At the end of 1986 net overseas assets amounted to £114bn or \$186bn. UK not everseas assets have trebled in four years. They are now higher than those of any major country, including Japan and Ger-many. US net overseas assets are negative to the tune of \$275bm.

The external surpluses were only the foundation of the increase in British over-seas assets. Identified capi-tal outflows were multiplied many times over by revaluation. These are mostly increases in steck market prices, but also include the effects of cur-rency changes, above all the depreciation of the dollar.

unlikely to have led to more than a levelling off in UK external assets, if only particular importance in interna-

tional trade. in between with labour costs
creeping up at 1 or 2 per cent.

Japan is much more difficult

both ways. For if British inches-

because equity prices have fallen back from a very high 1987 peak and are not much lower than at the end of 1986.

Net overseas portfolio

net overseas portions investments amounted at the end of 1986 to 277bn. Net direct investments came to \$46bn and would

not have been much affected by the market crash. Official reserves (less foreign currency borrowing) came to 58bn and have since more than doubled

Would the oil benefits have been better invested in the UK? If there had been

no net oversees investment, there would have been no

there would have been no current account surplus because one is the mirror image of the other; and the real exchange rate would have been higher. This would have made the trading sector of the British economy, which includes most manufacturing industry. Issue competitive. Thus

try, less competitive. Thus it is difficult to see that

Where the oil went

By Samuel Brittan

Labour co	SI P	or um	a or		ıal per			
	1980	81 ·	82	83	84	85	86	1987
UK	22	9	4	0	3	6	4	1.
W.Germany	8	5	4	-1	· -1	0	4	4 <del>)</del>
Japan	3	6	5	2	-5	2	4	0.
US	1Õ	7	7	-3	-2	2	Ð	-12

returned to its original levels -US manufacturing labour costs have risen less than German and only slightly more than Japanese

I would not draw any strong conclusions from these trends about the likely movement of the US balance of payments or the appropriate value of the dol-lar. As American imports are now over 50 per cent higher German and - at least as far as the latest data go - less than Japanese costs.

Even if we take the whole period after 1979 - since when the dollar has soared and then scrapping or switching to other

would have brought more

domestic investment.

There is a hypothetical argument about whether the economy could have been run at a higher level of output and employment during the oil heyday. But this would not have been brought about simply by clamping down on overseas investment. That alone would probably have made things worse.

A less shatzert approach

A less abstract approach is provided by the chart. Direct investment is a

two-way process, as some overseas companies find

profitable outlets in the UK, while some British companies find profitable outlets abroad.

But on balance DTI estimates suggest (a) that net rates of return have been higher overseas than in Britain, but (b) the gap has

If we take manufacturing alone to excise North Sea investment which is seasitive to oil prices - the UK net rate of retarn recovered

countries - of US manufacturing capacity during the period of dollar overvalution. All of which suggests that to make the dollar depreciation that has already taken place fully effective, there must be curbs on US domestic demand to release resources for

from 3 per cent in 1981 to 9 per cent in 1885; nearly back to pre-1973 levels. Even if it has since risen further it is unlikely to be above the 15 to 16 per cent shown for the US and Ger-

The chart covers all non-financial corporations, including oil. Japan has lost its commanding lead of the early 1970s, but still enjoyed a 16 per cent rate of return in 1985 in such corporations, compared to Britain's 10 per cent.

The general conclusion is that British net overseas investment was at its high-est when overseas returns' were greatest. Now the dif-ferential is narrowing, net overseas investment has come to a halt, although there is still a positive out flow of the direct variety.

This nearly optimal result has been achieved not through wise government planning, but through the neglect of strident calls to "do something" about oil proceeds. Better even than doing nothing would have been to have handed over the Government's share directly to UK citizens as directly to UK citizens as advocated ad nanseum in

Hale of Kemper, Chicago, as finance US government spend-equivalent to a \$50bn US fiscal ing. Once this diversion ceases, package - on top of which there the Japanese surplus will be is the improving trend of the US available to finance investment.

Once the dollar has stabilised and appropriate domestic poli-cies are in place, the rest of the world will be quite surprised how quickly the US current

Hence Mrs. Thatcher's call for countervailing expansionary action by surplus countries such as Japan and Germany. The action by surplus countries such as Japan and Germany. The problem is that the international economic establishment has cried wolf so often and so prematurely over the need to replace the US budget and trade deficits with some other stimulus to world activity, that now the wolf is really there the householders bright of US savings and investment behaviour, it did not trigger the stock market crash. The events immediately preceding the crash were, first the publication of the "bad" September trade figures and, second, the ington and Frankfurt, in which is really there the householders

1960

is the improving trend of the US available to intake divergence and Budget itself, about which I in the developing countries - and wrote last week, without taking the resulting increase in aggreinto account any cuts over and gate world savings should reduce gate world savings should retain real interest rates everywhere.

Incidentally, I did not in any way defend the US budget deficit, as one or two enraged acasasked soon after you arrive in demic readers of last week's Sydney: "What's the capital of Sydney: "What's the capital of Australia?" The answer: "About is illegal in Australia for companies in the capital of the capital of

cit, as one or two enraged academic readers of last week's Viewpoint supposed without bothering with what I actually wrote. But I am still of the opinion that although the high US budget deficit is extremely harm-

the US budget and trade deficits with some other stimulus to exports or import substitution and to make room for domestic investment in new capacity.

But what the foreign exchange market pessimists fail to appreciate is that a major curb to domestic demand has already been administered in the shape of the stock market crash. This has been estimated by David to response for the US budget and trade deficits with some other stimulus to slanging match between Washington and Frankfurt, in which Treasury Secretary James Baker seemed to be threatening an end to the Louvre Agreement and a free fall of the dollar. Thirdly, that is wrong is that the Japan of the stock market crash. This has been estimated by David

Mar external assets Excluding gold						
End-years	1982	83	84	85	1986	
US \$ billions Percent of GDP Percent of imports*	126 4 36	77 2 21	-7  -1	-119 -3 -26	-275 -7 -55	
Japan \$ billions Percent of GDP Percent of Imports*	24 2 14	37 3 23	74 6 42	129 10 76	179 9 105	
W.Germany \$ billions Percent of GDP Percent of imports	30 5 15	30 5 15	36 6 19	61 10 31	114 11 39	
UK \$ billions Percent of GDP Percent of imports*	62 13 32	75 16 42	89 21 48	112 25 58	186 30 89	
Source: Bank of England Bullet	in, Nov. 196	7	* Gross Imp	cris of goods	& services	
International comparisons of pre-tax profitability						
Net rate of return fixed capital for no financial corporati	)O NT-	Јарал				
20% US	~>	France	*****	*******		
10%		<b>\_</b>		~~~	,	

70

80

ADVERTISEMENT.

**JOE ROGALY** 

## Mugged by reality

Take a sip at your schooner. There's more. "How do you contact a stockbroker?" The answer is preceded by a hearty swig.
"Cut the rope."

You would expect a certain bit-terness in a town in which the market fell further, when they were all plunging headlong downwards, than all the rest. What is unexpected is the appar-ent calm, almost a studied deter-ministic part to show signs of ent calm, aimost a studied determination not to show signs of panic, that comes over everyone when they are talking seriously. There is, of course, the natural fascination with the evident discomfiture of certain "tall poppies," notably Mr Robert Holmes a Court, to whose Bell Group discomming turns within five mincussion turns within five min-utes wherever you go. I reckon the other entrepreneurs will just leave him there, turning slowly in the wind," is the most com-mon assessment. Second to that is: "If he puts a foot wrong they'll have his behind out of his trousers in no time."

But it is far more common to say that the worst is over and that the fall was not so terrible when viewed against long-term trends. Sir Eric Neal, the recenttrends. Sir Eric Neal, the recently-retired managing director of the Boral Group, who runs Sydney Council, points out that average p/e ratios had risen from a low of about 10 to a high of around 18 in the three years before the crash. They are still above 10 today. The market psyched itself up, it seems. 'It is now about where it should be,' he insists.

is illegal in Australia for compa-nies to buy back their own shares. I was told more than once that if such "underpinning" had been possible, as it is in New York, the fall on the Sydney stock exchange would have been less steep and less far. (A bill to legalise buy-backs is being drafted.)

Perhaps such protestations are right. What is almost certainly misleading is the silence of the banks, which is booming out at an unprecedented volume. They are, of course, in the thrall of those to whom they over-lent. If there are to be calls for cash, or liquidations they will come there are to be caus for cash, or liquidations, they will come slowly, and with great reluctance. The myth of the all-wise Australian entrepreneur may be shattered in the process. There was much head-shaking from one broker when whisky-and-soda time came the other night. He showed great distress at rec-ollections of unfortunates who a year or so ago, had, unlike him-self, borrowed abroad at lower interest rates without taking the precaution of hedging against a fall in the Australian dollar.

Yet if there is no further fall in share prices it could be that the Australian business community is sensible to accept the crash in is sensible to accept the crash in the markets with a certain degree of equanimity. The Labor government is doing what busi-ness considers to be at least some of the right things. It is keeping wage settlements down, promot-ing financial deregulation, even preparing for privatisation (albeit with some difficulty). This is a not-quite-Thatcherite Sir Eric's erstwhile colleagues on the Business Council, Australia's club for chief executives, tend to agree, he says. Certainly the big names known abroad - Larry Adler, Alan Bond, Sir Peter Abeles, John Spalvins - are all reported to have been doing their best to talk the market up. Phrases like "never been better placed," and "good opportunities abound," and similar pearis have been showering down upon investors over the past week. If you ask around about the likely effect on spending and investing the answer, with a few caveats about the high price of imported This is a not-quite-Thatcherite programme in a country whose

## Obvious with

From the Director of the Insti-

hindsight

Sir, I do not often find myself Brittan (November 12), but he is surely wrong to suggest that the US Budget deficit is not the ulticrash. Mr Brittan has often cresh. Mr Entran has often -rightly - asserted that the budget deficit, by contributing to excess US domestic demand, has helped widen the trade deficit. And the trade deficit is surely the cause of the international loss of confi-

Increasing international reluc-tance to fund the persistent trade deficit was bound to lead eventually to a slowdown in the US. In the absence of spending cuts or tax increases aimed at reducing domestic demand (and hence the prospective trade deficit) the loss of confidence was bound to push US interest rates up and/or the dollar down. Higher interest rates are obviously deflationary, especially in the heavily-borrowed US. And the lesson of the 1970s was that inflation - a tax on wealth which pushes up saving rations - also reduces demand. The FT carried an article of mine in June which pointed out these recessionary

4.2

What I did not foresee - and what seems so obvious with hindsight - is that the equity markets would anticipate these events. The sustained rise in equities had pushed yields to levels which could only be justified on the expectation of continued growth. When it became clear that a US slowdown was the only solution in sight to the trade deficit and dollar problems, growth expectations were revised sharply downwards and the equity markets - which are highly geared on growth - crashed. In consequence interest rates have been lowered, and the (necessary) deflation of US what seems so obvious with (necessary) deflation of US demand will come instead via the wealth effects of the crash.

Although this train of events began (pace Samuel Brittan) with the US budget deficit, it does not follow that cutting the deficit is now the right response. The markets have administered a dose of deflationary medicine and the recessionary forces needed to correct the trade deficit and restore confidence in the dollar are now in place. The only argument for piling on the agony with spending cuts or tax increases is that some visible official response may be needed to restore confidence. But if so, what is required is a cosmetic operation, not major surgery.

The Institute for Fiscal Studies,

#### Letters to the Editor

Union membership

From Dr J. Kelly. 6 Philip Bassett drew attention to an alleged confusion in the figures for trade union memberfigures for trade union membership. He noted that just 26.8 per cent of the respondents in the British Social Attitudes: 1987 Report belonged to trade unions or staff associations, a figure so far below the normal estimates of union density (of between 37 per cent and 45 per cent) as to raise serious doubts about the official and widely used union density used union membership, from the far below the normal esumates of union density (of between 37 per cent and 45 per cent) as to raise serious doubts about the official and widely used union membership figures. Philip Bassett has raised such doubts before (in Strike Free, and its revised edition of 1987), again using the British Social Attitudes data.

tudes data.
In fact there is no incompatibility whatever between the Social Attitudes findings and the official figures. The annual Social Attitudes surveys aim to construct a representative sample of the adult population of Great Britain, that is, all persons and its or construction of the same of the second statement of the second sec Great Britain, that is, all persons aged 18 or over. Since we have estimates of this population for each of the first three years of the surveys (1983-85, the years during which field work was conducted for the 1984, 1985 and 1986 Reports), we can then take the percentage of respondents in unions and multiply through to estimate the total trade union population in each of these years. For instance, in 1983 the survey reported 27 per cent of its respondents in unions or staff associations. The total adult population of Great Britain for that year was 41.025m. A simple mul-

figures (in thousands) are as fol-lows; survey estimates first, and the official Certification Office figure in brackets: 1983: 11,077 (11,300, including an estimated figure for the

1984: 10,754 (11,064); 1985, 10,705 (10,819). Within the margin of survey

When we add a third estimate of union membership, from the 1984 Workplace Industrial Relations Survey (WIR) the same conclusion emerges. According to Millward and Stevens (1986, Note 1, page 93), unpublished data from the 1984 British Social Attitudes Survey showed that unlon density in workplaces with more than 25 employees with more than 25 employees was 57 per cent. The WIRS estimate for the same population and based on employer

responses, was 58 per cent.
Dr J. Kelly,
London School of Economics
and Political Science,
Houghton Street, WC2A 2AE.

Flexibility has its rewards

From Dr Michael Cross. Sir, The recent report, Change, at Work, by the TGWU Region 10 and the Northern College illustrates both the strength and associations. The total adult population of Great Britain for that year was 41.025m. A simple multiplication produces the figure of 11.077m as the total trade union membership in Great Britain in 1983.

We can then compare estimates of total trade union membership from the Social Attitudes surveys with the comparable data based on trade union returns from the Certification Office Annual Reports. The

#### The US deficit is quite different

From Mr R.A. Hammond-Chom-

Sir, While I have some sympathy with Paul Craig Roberts (November 11), it should be said that the rest of the world's deficits do not justify the US running one; it merely makes the current situation more precaricurrent situation more precari-

There is an important point not addressed in his article: it is the fact that as the largest economy in the world, as the world's banker and with its reserve cur-The institute for Fiscal Studies, from the rest of the world and 180/182 Tottenham Court must, for all our sakes, conduct sound scenesia Figure 180.

etary policies. It is not doing so, and by not doing so it is threat-ening the world's banking sys-tem in a way that other nations' deficits do not.

That problem must therefore be addressed (the others too). America, by virtue of its leader-ship role, makes this problem toppriority, and if it is addressed in a sensible way (not easy to do without precipitating a depres-sion), other nations will be forced to address their deficit problems and then we can look forward to soundly financed economic growth.
R. A. Hammond-Chambers,

Ivory & Sime, 1 Charlotte Square, Edinburgh

modified, or a new grading struc-

While both rewards strategies While both rewards strategies:
can equally effectively provide
the basis upon which flexibility
in working practices can be
developed, the possibility for secondary bargaining exists when
these two pay strategies are
allowed to run in parallel without a clear purpose or direction.
Both purpose and direction are Both purpose and direction are

provided by having a clear understanding of the following factors (among others): 1) the nature and extent of flexi-

bility required;
2) the detailed preparation of the organisation (allocation and control) structure and resources to manage and develop the pro-posed flexibilities;
3) a long term view on the role of individual and/or collective

pay progression;
4) the clear linking of the negotiation, the content, and the implementation of the flexibility deal;

ciea;
5) the origins of the need for the
flexibility deal - ie, cost reduction versus quality improvement. All too many supposed flexibil-ity deals are simple demanning/ contractor substitution/cost reduction exercises, and are not intended to change working practices. It is these flexibility

practices. It is these flexibility deals, in particular, which allow repeated bargaining gains.

Finally, while attention is readily given to flexibility deals which command high prices (and risks), there are an increasing number of sites where flexibility has been achieved through a combined training/ behaviour/organisation structure. a combined training/ benav-iour/organisation structure change strategy. These develop-ments are rarely, if ever, reported by the industrial rela-tions press, yet are probably bet-ter examples of progressive industrial relations than the "bought flexibility deals". Michael Cross, 37 Balmain Close, Grange Road, Ealing, London W5.

British Rail's listening line

From the Director, Network SouthEast Sir, Mr Gillon clearly writes from the heart about the Water-

loo and City line ("Commuter Complaints", November 14). The trains are indeed 47 years old and are only the second generation to operate on the line. They have given loyal service but now fall far below customer expectations on this important gateway route to the City.

I am pleased to report that we have now been able to make provision for the complete renewal.

vision for the complete renewal of the trains and the signalling system in two years time, in our 1989 budget. This will enable us to operate a far higher frequency of trains and to eliminate the tedious peak hour queues. Chris Green, Network SouthEast,

and anti-submarine warfare worked closely together for training targets for navies and scientific institutions.

leading US company in anti-

Sippican is an acclaimed

supplier of expendable oceano-

buoys, communication devices

mbmarine warfare.

Its expertise therefore is an ideal fit with Plessey underwater warfare capability.

IDEAL MATCH

Plessey is a leading supplier of submarine and surface ship sonars to the Royal Navy for anti-submarine and mine joint competitiveness with warfare and also produces NATO and other navies.' 37

STRENGTH

**PLESSEY UNDERWATER** 

**SIPPICAN ADDS TO** 

Plessey has agreed to acquire the total share capital of Sippican Inc. (of Massachusetts, USA), a air-launched sonobuoys.

At San Diego, Californ produces toroedo launc At San Diego, California, it produces torpedo launching systems and currently has a mine warfare system being trialled as part of the foreign weapons evaluation prographic instruments, sono- gramme in the USA.

> more than twenty years. Both companies have developed a high level of mutual respect. Sir John Clark, Plessey Chairman and Chief Executive, says the commercial logic is

Plessey and Sippican have

Not only will Sippican enhance Plessey entry into the US market but the combined capabilities will improve our

# **SUPER**

ness the size of a bar of chocolate could handle simultaneously all the telephone conversations in progress in the world-more than 700 million calls.

The device is the most advanced optical switch of its

kind. It was put through some of its paces at the world's biggest telecommunications exhibition in Geneva last month.

Optical switches differ from electronic ones in that they convert conversations into pulses of light rather than electrical signals.

LIMITLESS CAPACITY

Transmission systems using light are already being installed in telephone networks, and some types have an almost limitless capacity to carry infor-

Although as yet there isn't a requirement for a single global telephone exchange - however small - the power of the Plessey switch will be needed in the networks of the future.

# TOP SECURITY AT

Plessey Crypto has been chosen by EftPos UK Limited to supply the vital security subsystem against damage and fraud for EFTPOS - the UK system for national electronic fitted stransfer at the point of sale.

Plessey will develop and produce the principal security systems and components. These require extensive advanced software and hardware engineering, and will

incorporate very high-performance silicon technology.

The UK national EFTPOS

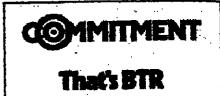
system will be the first in the world to achieve funds transfer for retail transactions with all leading national banks and building societies by the use of RSA (Rivest, Shamir and Adleman) public key cryptographic techniques.

Already it's attracting strong interest from other countries.



## **FINANCIAL TIMES**

Thursday November 19 1987



Andrew Whitley in Jerusalem assesses the relationship between Israel and Egypt

## Peace may wither on the vine

ASKED how they have changed over the past 10 years, most Israelis would reply: sadder, but

The peace with Egypt has lasted, despite the assassination of its principal author. But the incredulous euphoria at President Anwar Sadat's dramatic appearance before the Knesset in Jerusalem - exactly a decade ago appearance before the Knesset In Jerusalem - exactly a decade ago today - has been replaced by disillusionment and cynicism at the relationship's failure to blossom. As successive Israell governments never fail to remind Cairo, few of the "normal" attributes of

peace exist.

Excluding oil, bilateral trade remains a trickle: less than \$10m in both directions last year.

Tourism is a one-way flow: claustrophobic, curious Israelis pour into the only Arab country there are freely wight while a few they can freely visit, while a few hundred Egyptians a year man-age the return trip. Cajoled by the US, a few tender sprouts of joint scientific research have

But these have been overshadowed by both sides' incessant Pall-bearers hold aloft the coffin of slain President wrangling over such matters as the disputed Taba enclave and the October 1985 killings in the Sinai of six picnicking Israelis. "If we cannot return to our favourite spots in the Sinai without harassment, or worse, what was the point of a peace treaty with Egypt?" the man in the street in Tel Aviv and Ashkelon aggressively - and short-sightedly - often demands.

Short-sightedly because the military, if not always the politicians, recognise - the peace with Egypt has been an incom-parable strategic asset to Israel. With the Iran-Iraq war, it has left Israel militarily stronger in relation to its Arab adversaries than ever before in its 40-year

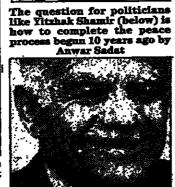
JAPAN and the US appear to be heading towards another major trade row over access for foreign

civil engineering companies to big public works projects in

Mr Noboru Takeshita, the Japanese Prime Minister, is expected to tell Mr William Verity, the US Commerce Secretary who arrived in Tokyo yesterday for two days of trade talks, that

Japan is unwilling to open its public works project market to





Incredulous euphoria at President Sadat's dramatic appearance before the Knesset, exactly a decade ago today, has been replaced by disillusionment and cynicism at the failure of the relationship between Israel and Egypt to blossom

US set for new clash with Tokyo

ment would take retaliatory ted into the private sector action against Japan. because, even though funded

action against Japan.

This latest row developed early with Government money, it was this month when the two sides incorporated as a limited com-

settled their long-running dispany.

pute over access for foreign con-

How to complete the process begin by President Sadat, and broaden the peace to include Jordan, is the issue bedevilling Israeli politics.

As the Israeli Labour Align
How to complete the process ment and its left-wing allies see Cotober 1973, just before President Sadat launched his armies across the Suez Canal to give the Israeli politics.

Hister taste of peace, Page 4

Some US officials felt the Japa-

nal debate, ostensibly over tac-But impatient doves like Mr Ezer Weizman, the former Defence Minister and an archi-Defence Minister and an archi-tect of the peace with Egypt, say the real reason politicians such as Prime Minister Yitzhak Shamir do everything to avoid: an international peace confer-ence is that they know the next step has to be the future of the occupied West Bank and Gaza Strin regions

Strip regions.
All might be well if the Jords. nian monarch were to make the same sort of dramatic gesture as President Sadat. Vindicated in his intransigent stand, that pro-vided Israel stands firm the Arabs will eventually turn up, Mr Shamir could then, like his Likud predecessor, Menachem Begin, triumphantly say: "You see, I told you so, he is coming to me!"

But King Hussein has no inten-tion of following the example of his grandfather, King Abdullah, murdered by a Palestinian in Jerusalem. He will meet Israeli Jerusalem. He will interest any-where else. But not openly in Jerusalem. Thus, the argument returns to the need for an inter-

What worries many thinking Israelis is that, left to itself, the peace with Egypt could simply wither on the vine.

There is the complacent feel-ing in Israel that for the foresee-able future Egypt cannot afford to go to war.
But that is also what the gen

erals and politicians thought in October 1973, just before Presi-dent Sadat launched his armies across the Suez Canal to give the Israelis the rudest shock of their

ment's tender system, under which it decides who is qualified, effectively excludes foreign companies. One of the criteria for qualification is work experience in Japan. However, it is very difficult for a company to gain work experience without a Japanese licence, and it is impossible to get a licence without having experience in Japan.

ment's tender system, under

# threatens

PREPARATIONS for next

The meeting will reconvene in Brussels on Monday but, in the absence of any significant progress this week, diplomats and Com-munity officials were last night pessimistic about the chances of an early agree-

Firm decisions on the Firm decisions on the European Commission's proposals to cut back Community support to farmers when production targets are exceeded are being widely seen as an essential precondition of support from member states for the

council, appeared yesterday to succumb to French and West German pressure for a substantial "break" in the proceedings after earlier indicating his determina-tion that the meeting should carry on for the rest

tough negolating stance. Yesterday's developments infuriated Mr John MacGre-Britain's

cereals production.

Britain and the Nether-

MEPs urge tougher curbs, Page 2

## Failure to agree farm budget

month's key summit of Enropean Community heads of state received a major

request by Mr Jacques Delors, Commission Presi-dent, for a substantial increase in the EC's own

That was why this week's meeting of the Farm Council was expected to turn into a marathon session, clearing the way for foreign ministers (who start their Council on Monday) to com-plete preparations of the summit agends by this

of the week. Mr François Guillaume,

the French farm minister, is due to address the French assembly today on the forthcoming privatisation of Credit Agricole, the state-owned farm bank, while Mr Ignaz Kiechle, his while Mr ignax alocale, ms West German counterpart, had a previous appointment last night with members of the European Parliament in Strasbourg. Both men were reported to be pursing a touch negotiating stance.

lands are enthusiastically in favour of automatic price cuts once a production threshold has been exceeded, but some other

# **Kuwait buys**

Continued from Page 1

them with seven US and Cana-There remains considerable scepticism about whether a minority stake in BCal, intended to preserve its UK control and identity, would be sufficient to solve its financial problems.

SAS has said it is keen to the seven US and Canadian investment houses who are widely believed to have been eager seliers of the stock in the after-market.

Peter Riddell, Political Editor, writes: Mr Nick Brown, a spokesman for the opposition Labour Party, said last night the

spokesman for the opposition.
Labour Party, said last night the
Kuwaitis' stake in BP showed
that the British Government's
privatisation programme was
moving the UK's top companies
from British to foreign control in
"an irresponsible and unpatriotic
way."

# **EC** summit

of state received a major sethack in Brussels yester-day when EC farm ministers unexpectedly adjourned their negotiations on new ways to control farm spend-

Mr Waurits Toernaes, the Danish chairman of the

Minister, who claimed that the Farm Council was "abdi-cating" its responsibility by going away for so long.
The discussions of the last three days have covered a wide range of products but the major stumbing block still appears to be the Commission's plan to contain the costs of EC. contain the costs of EC

exceeded, but some other member states, notably West Germany, were arguing that most of the emphasis should be put on the Commission's new plan for a so called "set aside" scheme under which farmers would be paid not to grow on a certain percentage of their land.

MEPs unse tougher curbs.

## 10% of BP

# public works projects in put over access for foreign construction companies to the same anese Prime Minister, is expected to tell Mr William Verity, the US Commerce Secretary who arrived in Tokyo yesterday for two days of trade talks, that Japane is unwilling to open its public works project market to foreign bidders. According to reports from Washington, Mr Verity has come to Tokyo determined to make some progress towards opening up the Japanese construction market. If he does not, there are indications that the US Govern The Kansai airport project fit Some US officials felt the Japanese construction strength on a promise make to the Japanese agreed to open the project to international bidding and made several moves to make the bidding process more open. However, to the annoyance of the US side, the Japanese also made clear that these concessions would apply only to private sector projects. According to reports from Washington, Mr Verity has come to Tokyo determined to make some progress towards opening up the Japanese construction market. If he does not, there are indications that the US Governsome progress towards opening up the Japanese construction market. If he does not, there are

Market turbulence lifts Bankers Trust

BANKERS TRUST, the eighth-largest US commercial bank, revealed yesterday that it had benefited dramatically from the worldwide turbulence of financial markets in the past two months. The bank said that its after-tax results for 1987 were likely to be between \$150m and \$100m. The change in prospects and securities trading in the past from engaging in domestic from engaging in domestic from engaging in domestic denied rumours that it was plan-

months. The bank said that its after-tax results for 1987 were likely to be between \$150m and \$175m better than the management had expected a few months ago.

The sharp improvement in performance was attributed to record profits from currency and securities trading since the beginning of October. During the summer, Bankers Trust predicted that it would suffer a net loss of between \$150m and \$200m for the performance was a result of the \$700m the stock market crash.

\$50m. The change in prospects institutions.

While the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, the biggest US bank, yesterday denied rumours that it was planning to cut its investment banks in the followed the stock market crash, without sharing in the losses suffered by the investment banks in the equity market.

Commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, the biggest US bank, yesterday denied rumours that it was planning to cut its investment banks in denied rumours that it was planning to cut its investment banks in the equity market.

Street's securities houses, may be a pointer to a sharp divergence in the fortunes of US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, Citicorp, while the US commercial banks after the crash, citicorp, while the US commercial banks after

## SAS shows interest in British airline

BY CLAY HARRIS IN LONDON AND SARA WEBB IN STOCKHOLM

tem said yesterday it would consider taking an equity stake in British Caledonian Group if the troubled UK airline fails to reach to the UK Monopolies and Mergers a BCal rescue.

SAS could ta

troubled UK airline fails to reach agreement on a takeover by British Airways.

Mr Jan Carizon, president and chief executive officer, said SAS - 50 per cent owned by the governments of Sweden, Norway, and Denmark and 50 per cent privately owned - was considering alternatives to a BA-BCal merger. A partial offer by SAS for BCal shares was one possibility.

Commission last week cleared BA to submit a new takeover in BCal, an unquoted company, either through buying existing shares or subscribing new capital. The latter would directly be neglected to report a return to profit in the squeeze a higher price out of BA but only through including the in the wake of the stock market.

BCal confirmed yesterday that SAS was now the only serious.

SCANDINAVIAN AIRLINES System as a second of the said yesterday it would consider taking an equity stake in stantive talks with BCal since line this week ruled itself out of 1985-86.

SAS was now the only serious that its pretax profit for the The SAS statement is the first contender if BA failed to come year, which ended on September

SAS could take an equity stake

SAS has said it is keen to strengthen its base by having a foot in a more central European market. This would enable it to offer passengers from Scandina-via flights to the central destination to link up with a strong intercontinental network.

#### World Weather



## US deficit talks aim for lower target

Continued from Page 1

reduction needed to avoid the \$28bn of automatic spending cuts which are scheduled to take effect on Friday under the Gramm-Rudman budget process reform law.

The package apparently now on the table would also cut the deficit by some \$45bn in 1989, although it remains unclear how real the second year cuts are. Although some negotia-tors expressed optimism about the prospects for an accord - Mr Thomas Foley, the House majority leader, said an agreement might be reached during yesterday's

talks disappointment was the most striking feature of the comments made. Among the key factors accounting for the more modest deficit reduction target is the realisation by the members of the nego-tiating teams that they were unlikely to be able to were unlikely to be able to secure some \$2bn of addi-

tional savings by trimming social security benefits. World financial markets yesterday remained preoc-cupied with the budget defi-cit talks in Washington. The dollar weakened in late European trading on reports that Republican

senators would not support the package.

In the last hour of London trading, the FT-SE Share Index fell by 15 points to close 3.6 points up at 1663.7. The FT Ordinary Share Index closed 1.3 points lower at 1309.3.

On Wall Street, the Dow Jones industrial average closed up 16.91 at 1939.16.

In New York, the dollar closed at DM1.6935 compared to DM1.6935 on Tuesday, and at Y135.30 compared with Y135.7

THE LEX COLUMN

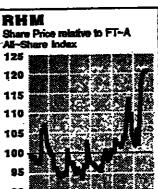
# **BP** meets its mystery buyer

If BP had known that Knwait, would become by far its largest shareholder with 10.1 per cent of the company, it might have argued less forcibly with the Government for a high percentage of its new shares to be destined for international markets. Instead of having a wide spread of foreign shareholders to minror its own balance of assets, it has one large Middle East investorand a competitor to boot sitting at the top of its shareholder list. From BP's point of view the real fear about the world's higgest share flop was that it would end up with a major shareholder not to its liking. T Boone Pickens or the National Iranian Oil Company, for example, would have pany, for example, would have caused major consternation at Britannic House. By contrast the Kuwaiti stake does not appear hostile, and an uncharacteristic statement from the KIO should be taken at face value. As a long term investment, the move makes sense. The KIO spotted that with so much stock sloshing around the market this was a around the market this was a golden opportunity to acquire a major stake in one of the world's biggest oil companies without forcing up the price against it.

For the BP shareholders, the fact that 600m shares have been taken out of the market should fact that 600m shares have been taken out of the market should remove some of the instability from the share price. Indeed, investors might even be pleasantly surprised if the Kuwaitis pushed for an oil price increase at next month's OPEC meeting.

If Storehouse manages to fight free of Benlox it will not be because it has demonstrated the worth of its designer store concept. A 3 per cent fall in profits to \$585.9m shows that all the smart new product ranges in the world cannot repair the damage caused by one serious management error. The sheer scale of the mismanagement at Mothercare - the new fangled distribution system was so poorly contion system was so poorly con-ceived that half of the stores have had to make a costly shift back to the old set up - has dented the idea that a strong and elegant centre must benefit its

parts.
Although Habitat, BhS and Richards are making respectable progress despite a difficult spring and summer for retailers. Mothercare will ensure that the immediate prospects for Storehouse are at best horizontal.
However, Sir Terence can probably afford to persist in his scorn
for Benlox and its cheeky offer,



which gets less attractive as the market falls. In any case, break-ing up the company will not solve the group's existing prob-lems, which the new manage-ment appears to be tackling -albeit belatedly. Yet with the shares at 263p the market evi-dently expects further takeover action - meaning that Storehouse will have to wait before signing up its bedly needed new managing director.

#### Guinness

It is quite understandable that the current Guinness manage-ment should feel less than ment should feel less than pleased about accepting any liability for its predecessors. However, after swallowing the indignity of having to re-open the Guinness file, the Takeover Panel is surely right to insist that the alleged breach of its most sacred principle - the equal treatment of all shareholders should carry a helix spection. treatment of all shareholders should carry a hefty sanction.
Exactly how painful that sanction should be is open to complex arguments about the extent
to which a cash offer 75p higher
would have changed the behaviour of Distillers' shareholders.
The market's decision to slice
\$125p off Guinness's market

The market's decision to slice £125m off Guinness's market capitalisation yesterday is undoubtedly an over-reaction, especially given that the miserable underperformance of the shares over the past year has clearly been discounting some liability. It is nonetheless an undertandable over-reaction

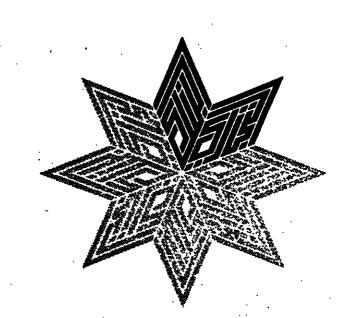
Guinness into the courts - a course of action which the Panel is likely to face with increasing

Boots' first half figures are complicated by a change in the basis of accounting for overseas subsidiaries. Although there was an underlying profit increase of 15 per cent, the performance at the earnings per share level was unimpressive. Last year's Flint acquisition in the US probably chipped in upwards of £17m at the pre-tax level, which means that the rest of the businesses, on balance, did not do very well. The losses of the group's overseas retailing operations increased to £43m and continue be a drain on management time. The French chain of beauty Boots' first half figures are {

be a drain on management time. The French chain of beauty shops is selling less perfume; but the hope is that a rise in foreign tourists plus a better summer next year will remedy this problem, and the company seems intent on finally getting to grips with its Canadian operations. In the III the group supears to be the UK, the group appears to be having some success in shrug-ging off its rather staid retailing image. Boots The Chemists image. Boots The Chemists achieved real sales growth of 7.7 per cent and specialist retailing initiatives, such as Childrens World, are beginning to make their mark. The controversial Flint acquisition is living up to expectations with sales growth of 8 per cent and higher margins, but the company has still to demonstrate that it has the new products to catapult it into the big-time pharmaceutical league.

#### RHM

There can be few complaints about the recent earnings pro-gression at RHM: the only worry is that it may run out of steam just when it really needs protec-tion from Goodman Fielder or tion from Goodman Fielder or some other predator. The com-pany will be hard pressed to match last year's 16 per cent earnings rise in the current year with a rising tax charge and interest bill. Against that, the full benefit of the Avana acquisi-tion has yet to come, and RHM has minimal exposure to the US. Shareholders have been kept sweet with the better than understandable over-reaction sweet with the better than given the uncertainties ahead, expected dividend rise, but that whatever the outcome of Guinness's legal action. By striking rying costs. Although the crash before the DTI, the Panel is how should have made life more diffi-



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The island of Tasmania is the smallest of Australia's six states, but it offers a near irresistible life-style and

is rich in natural resources and agricultural potential. Its history is a tale of tough endeavour where few of its achievements have come easily,

as Chris Sherwell reports

## Island of bold ambition

TO MOST people who look at a Yet as recently as the 1970s map, Australia is almost at the Tasmanians were said to be losend of the earth—and Tasmania ing confidence about the state—

best-endowed, with the resources for a high degree of self-sufficiency, a near-irresistible life-style and a friendly population to itself, and its message is Post-Chernobyl, even its isola-tion is seductive.

is at the end of Australia. Inevito be suffering a lack of identity
tably, the island's isolation conjures up images of bleakness,
jures up images of bleakness,
backwardness and dependence.
Nothing could be further from
Nothing could be further from
Nothing the Taylor of Australia.

pening, but it is a good reason for outsiders to take notice. Tas-

lying 150 miles across the Bass Strait from the Australian main-land, its latitude (40-43 deg. south) actually puts it on a par with Madrid, Rome or Philadel-phia in the north, and its size is

With the Rosring Forties blowing in strongly from South America to hit the mountainous west coast, Tasmania enjoys what is called a maritime temperate' climate which is probably its chief asset.

It means there is rainfall Tasmania produces 70 per cent throughout the year (though of Australia's peas, two-thirds of Hobert actually has half Syd-its hops, a fifth of its apples and

ney's level) and only rare extremes of hest and cold. The mild conditions - together with good quality water, fertile soils, four distinct seasons, disease free omons.

The series of the seri isolation and clean air - make Tasmania Australia's agricultural supplying quality items to gour-met markets abroad during their

off-season.

The island's topography also means it enjoys a hydro-power capital Hobart, and Sarah Island potential of vast dimensions. It in the west, were both hellish convict settlements. The people who settled in Tasmania deciform of energy to attract indus-tries based on its considerable

Thus, Tasmania has one of the world's largest electrolytic zinc smelters, refining concentrate from local and mainland mines, and various food processing plants. It has also attracted an aluminium smelter, silicon smelter and titanium dioxide

ber, plywood, pulp, paper and latterly a new activity, to woodchip. has emerged as a key joi

In the west, Tasmania also has vider.
some of the world's largest areas
of temperate rainforest, a wilderrivalry between Hobart and the

achievements have come easily. The island was settled in 1803, not long after Sydney was founded and more than 160 years after Captain Abel Tasman of the Dutch East India Com-pany first sighted the west coast. Its history is a tale of tough mated the indigenous Aboriginal

population.

Though whalers and sealers used it as a base, the island initially supplied wheat and wool to the colony which had begun in New South Wales. Only later did the mining industry grow up, based principally on tin, silver, lead, zinc and copper, but also gold and coal.

The most important of its Then came the exploitation of resources, however, are its eucallythologoup forests, which support a secondary industry. Agriculture's importance grew steadily, and has emerged as a key job-pro

ness which is no less an asset northern town of Launceston because of its breathtaking has continued to simmer. beauty.

#### CONTENTS

Peter Wright, the island's best-known British resident. Forest products: battle bet

Hydro-electric power Industry: controls temper growth. Manufacturing sector: now

lected from five seven-me

touse, with a governor at the

The man currently in the political driving seat is the 47-year-old Premier, Mr Robin Gray. He

heads the only Liberal party state government in Australia. Indeed, the only other non-Labor

state government is in Queen-sland, headed by the maverick

National party figure Sir Joh Bkelke-Petersen.

Tasmanians' sense of identity and belief in themselves. Even his least charitable opponents acknowledge his achievements

and innovations.

developing a more progres

Tasmanla's rich potential for tourism growth: more plans to Mining industry: comerstone o

meeting people, opening func-tions and promoting his cause. Inevitably, there is some exagsettlement unconnected with convicts, and from the start had its own lieutenant governor.
Whereas Hobart has always geration of achievements and

been seen as a government and He is also something of a confrontationist, especially when it comes to dealing with the Labor party federal government in Canberra, and particularly with Mr Bob Hawke, the Prime Minisadministrative centre. Launces ton is a commercial centre, said to be imbued with entrepreneurial spirit. It lays strong claim to be Tasmania's best-located communications and distribution Even now the reverberations

continue from Canberra's inter-vention in 1983 to halt the controversial Gordon-under-Frankbank with northern or southern-based institutions, to drink dif-ferent brews, and even to talk of lin dam. At the moment, there is a bitter dispute over the logging of two forests in central Tas-

Over recent months, as the full impact of cuts in central government funding for Tasmania have sunk home, Mr Gray has talked increasingly of Tasmanians hav-ing to look after themselves - of self-reliance becoming the centrepiece of the government's eco

nomic strategy.

Overall, his main thrust is simple - he says that Tasmania must have economic growth to ensure jobs for its young people, but that this growth must be bal-anced against concern for the

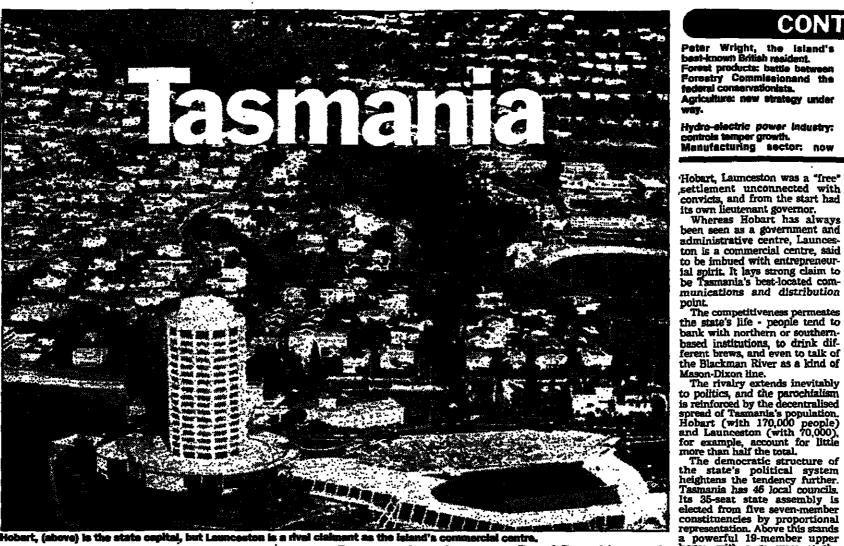
Like Australia as a whole, however, Tasmania cannot escape the consequences of the escape the consequences of the country's need to adjust economically because of its external current account deficit and its foreign debt problems. Nor will it avoid any recession that results from the recent worldwide sharemarket trash. emarket crash.

For investors, Tasmania's attraction (apart from cheap power for big electricity users) is its educated workforce, a low Mr Gray is a former main-lander with big ambitions for his adopted state. Before he came to power in 1982, Tasmania had experienced Labor party rule for 45 of the previous 48 years. Many say he has restored the Tasmanians' sense of identity level of industrial disputes and relatively low state taxes and labour costs. It is also export-oriented - more so than most Aus tralian states.

But Tasmania's principal attraction remains its lifestyle. The cost of living is lower than The cost of living is lower than elsewhere in Australia (save for petrol), land is plentiful and more attractively priced than on the mainland, access to town and country is easier, the crime rate is lower, education is open to anyone and there is an abundance of outdoor pursuits.

Almost without exerction has

His creation of the powerful Tasmanian Development Authority shows he is willing to use government power to get things done. The authority lends money for house purchases, injects capital into page yeartures, and offer-Almost without exception, businessmen, farmers, bankers and tal into new ventures and offers financial incentives to investors. ordinary workpeople who have chosen to live in Tasmania have no regrets. If they could be more Some say it tries to do too much - as one Tasmanian says, "The spear is still too blunt." outward-looking than they are, the corollary danger is that too many outsiders might then dis-cover what a jewel Tasmanians In his politics, Mr Gray dis-plays a streak of agrarian popu-lism and showmanship. He trav-els around the state a great deal,



the truth. The smallest of Australian federation.

There is no chance of that hap-

Wool, beef, dairy produce, apples and vegetables are the mainstay agricultural products. Political tensions with the mainland have intensified

## **Battling with Canberra**



The Parliament House and State Offices in Hobert, inset: Asstratia's Prime Minister, Mr Bob Hawke. His differences with the State Premier of Tasmania, Mr Robin Gray, have become intense. Mr Gray heads the only Liberal Party State Government in Australia.

MAINLANDERS WHO have Launceston. In time, he found he parish pump politics also thrive. Moved to Tasmania are rather was negotiating prices for vege. Above, there is a 19-member upper house, said to be the most Robin Gray, the state's 47-year-government agencies on Tasmania in 1965, and speaks of Tasmania:

"My business came to include a microcosm of Australia."

"My business came to include a microcosm of Australia.

"In 1982 a combination of the most power of the parish pump politics also thrive.

Above, there is a 19-member upper house, said to be the most powerful in the country. In its powerful in 1982 a combination of the parish pump politics also thrive.

Above, there is a 19-member upper house, said to be the most powerful in the country. In 1982 a combination of the parish pump politics also thrive.

with the passionate conviction of a convert.

His zeal is something he freely acknowledges, and it shows up in 1976 he became a member of the talks vaguely of Sweden, Switzeriand and Singapore as economic models to emulate, and has even begun speaking of self-reliance for Tasmania.

Born and raised in Melbourne, he went to agricultural college because, as he puts it, T always wanted to be a farmer. But he never had the capital to follow

because, as he puts it, "I always wanted to be a farmer." But he never had the capital to follow that up his father was a Presbyterian minister - so after spending a year in Britain he joined a firm of agricultural consultants.

He came to Tasmania when he was offered a similar job in

him.

The premier has since contin-

ued the tradition of battling against Canberra. His fights with Mr Bob Hawke, the Prime Minister, have become more bitter and more personal, reaching the point where neither man trusts the other. The principal dispute now is over the logging of Tas-

now is over the logging of Tas-manian forests.

"The Labor party plays politics a lot harder than the Liberal party," claims Mr Gray. "Menzies believed in federation, that all states are equal. But these fel-lows play for keeps."

Does Tasmania's future lie in it

becoming a free trade zone with a large measure of indepen-dence?

"That would be great," he says, clearly enthused by the notion. But the biggest problem is the federal government smuld never

He accepts that Tasmania has

He accepts that Tasmania has benefited considerably in the past from Federal Government largesse. But he says Tasmania has suffered more real cuts in federal funding under Labor than any other Australian state, especially over the past three warrs.

years.

That said, he is proud of the fact that he has cut the growth in the public sector, reduced the government's deficit and overseen an expansion in the number of interests.

of jobs.

Plainly he also sees opportunities in the state's plight. Tasmania now runs its own ferry service across the Bass Strait, and the powerful Tasmanian Develop-ment Authority has been estab-lished to generate new economic

lished to generate new economic activities.

An attempt has also been made to create a Tasmania Bank. This was supposed to be a merger between the two savings banks based in Hobert and Launceston, along with a Launceston building society. But petty paro chial rivalries caused the Hobart institution to withdraw. The episode split the Gray cab

The episode spin the Gray cal-inet and caused one MP to resign, temporarily reducing the government's majority to one (it is now back to three). In many ways it was a perfect illustratio of the workings of Tasmania

of the workings of Tasmanian politics.

Although Mr Gray talks constantly of the need for growth to ensure jobs for Tasmanians, he always adds that this must be balanced against environmental considerations. Tasmania's conservationist lobby is powerful, and has two representatives in the assembly.

Mr Bob Brown, one of the two, acknowledges that Mr Gray has introduced innovations which the state needed. But he finds Mr

introduced innovations which the state needed. But he finds Mr Grey confrontationist in his poli-tics and objects strongly to the thinking behind his economic

development programme.

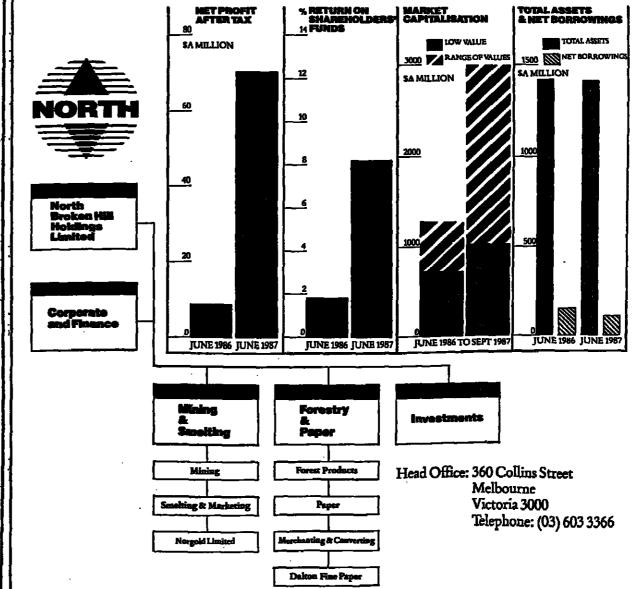
Mr Neil Batt, Labor's leader, is even more stinging in his personal children of Mr Gray - "He's in the tradition of parochial, inward-looking politicians. He's not really a Liberal. He's more like an old Country party rural politician, claims Mr Batt.

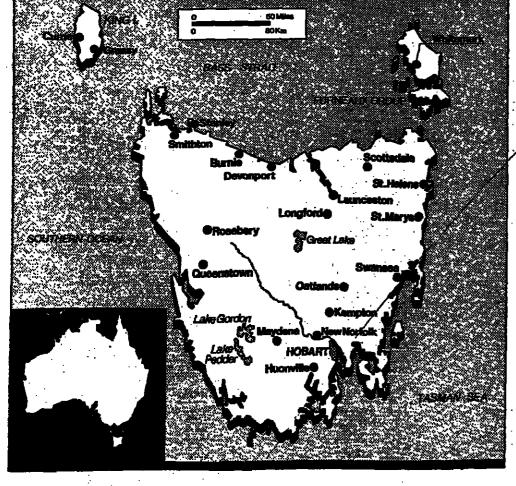
Mr Gray responds in kind. He says Labor has no clear idea of where it wants to go, and that the conservationists are not as strong as they once were. Poli-cies suggested by both, he says, have already been introduced by the Liberals.

Mr Gray would clearly like to carry on being premier indefi-nitely, and appears to have few federal ambitions to divert him-unlike the only other non-Labor state premier, Sir Joh Bjelke-Petersen, whose own federal cam-paign collapsed in ignominy, ear-lier this year.

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#### Island's famous \_\_\_ resident

THE BEST-KNOWN British resident in Tasmania - perhaps in the whole of Australia - is Peter Wright, the former MI5 officer whose Spycatcher memoirs the British Government has tried desperately to suppress through the Australian courts.

Mr Wright lives in Cygnet, about an hour's drive south of

Hobart, in a small shack on a 54-acre farm called Duloe Arabians. He retired there with his wife Lois in 1976 to breed Arab south of Hobart.

become "a pain in the neck." As backed and therefore very ker Wright says, "We've sold tough. The Arab people say tough they are good for races, prowided the races are more than a mania principally because their daughter Jenny lived there daughter Jenny lived there with her husband Grant, who was brought up in Tasmania. Ity for the Wrights. Even now their farm about 17 miles from few head of cattle to keep Cygnet.

But Peter Wright says he was "fed up" with Britain. He still feels very bitter about the British Government's "shabby like our prices," he says. treatment of him regarding his pension - once again prompting two of them should have come the question of whether a satisfactory compromise on this when prices of horses were issue might have saved the higher and labour was less relief taxnaver, government expensive.

issue might have saved the British taxpayer, government and secret service a lot of money, time and trouble.

The fact that Mr Wright is impressed by Tasmania - and Indicate the Wrights find Tasmanians very parochial, but also very friend-impressed by Tasmania - and Indicate the Mrights find Tasmanians very parochial, but also very friend-impressed by Tasmania - and Indicate the Mrights find Tasmanians very parochial, but also very friend-impressed by Tasmania - and Indicate the Mrights find Tasmanians very parochial, but also very friend-impressed by Tasmania - and Iabour was less expensive.

After years in Britain the Wrights find Tasmanians very parochial, but also very friend-impressed by Tasmania - and Iabour was less expensive.

After years in Britain the Wrights find Tasmanians very parochial, but also very friend-impressed by though not always hospitable. As in Britain the Wrights find Tasmanians very parochial, but also very friend-impressed by though not always hospitable. As in Britain the Wrights find Tasmanians very parochial, but also very friend-impressed by though not always hospitable. As in Britain, Australians ble. As in Britain the Wrights find Tasmanian very parochial, but also very friend-indicate ble. As in Britain the Wrights find Tasmanians very parochial, but also very friend-indicate ble. As in Britain the Wrights find Tasmanians very parochial, but also very friend-indicate ble. As in Britain the work in Britain the wo

people who were not British. it in The Wrights' start in Tas- rity.



wife Lois in 1976 to breed Arab horses. Currently they have about 30, including two foals born only last month.

Now in his early seventles, Mr Wright is infirm and suffering from diabetes. He has to take several pills a day, and he finds it difficult to get around. He goes to Hobart to see the doctor, but his work on the farm has prevented him seeing much of the island.

The two are constantly pestered by telephone calls. They have one reserved for close friends. Inquisitive journalists have become "a pain in the neck." As backed and therefore very liber the seed of the says, "We've sold the south of Hobart.

mania was uneasy. The local agricultural bank, now part of another state agency, would not lend them any money to get their new venture under way. But they soon reached the point where their horses won prizes at the Hobart Show.

Concerning Arab horses, Peter Wright has only good words to say. "They have one less vertebra, and one less pair have two lines, with one reserved for close friends. They are very short-become "a pain in the neck." As backed and therefore very lines.

elves fed. An initial attraction for the Wrights "down under" was the prospect of a part-time consultancy job in Melbourne. But, in government doesn't get its hand that almost stopped them coming.

But Parter Wright says he was married.

very hot weather."

Australia always appeared to ing at something they have him as a land of opportunity. In wanted to do since they were his view it has also benefited children. And were it not for greatly from the addition of "the book," they would be doing

#### Battle between Forestry Commission and federal conservationists

# Log-jam on forest products

Mr Foster is one of the more

with both the government in Canberra and the environmen-

talist lobby.

No other Australian state has such a high proportion of forested land - almost 3m hectares, of which 22m hectares, (or one-third of the island's land area) is of commercial auslite.

land. About 28 per cent are privately-owned. wood stands on earth. clash in These are the foundation for Hobart.

Tasmania's large forest-based

in smelters, saw mills and other But fresh state legislation establishments made the com-requires the commission to

mission's work self-justifying - secure ministerial approval

Mr Foster is one of the more spectacular products of Tasmania's important forest-based industry, one of the state's largest toth in terms of value added and employment.

But the industry's sustained growth is currently under threat because it has run into trouble with hoth the government in movement wants to enlarge the conservation to movement wants to enlarge the capture for it to knowled pertain the forests rests with the Tasman covered obligations to protect certain heritage areas.

The crucial task of managing pressures for it to knowled pertain the forests rests with the Tasman covered obligations to protect certain heritage areas.

The courts have issued obligations to protect certain heritage areas.

The courts have issued injunctions halting the logging for the duration of the inquiry, while the Tasman government has generately challenged the legislation to move the forests rests with the Tasman covered obligations to protect certain heritage areas.

The courts have issued injunctions halting the logging for the duration of the inquiry, while the Tasman areas to be a skilful, and the courts have issued injunctions halting the logging for the duration of the inquiry, while the Tasman areas to be a skilful, and the courts have issued injunctions halting the logging for the duration of the inquiry, while the Tasman areas.

In particular, the conservation movement wants to enlarge the area of the country's national parks. Its critics say it also wants to prevent people enjoying them. For their part, Commission officials do not doubt the value of protecting forested areas. The question, in the words of acting commissioner Andy Skuja, is: "How much is enough?"

The latest focus of this dispute is an inquiry established by the

The latest focus of this dispute! forested areas and involves liftle is an inquiry established by the processing at home. Canberra government into the heritage value of two forested areas, the Lemonthyme and the because they take smaller proportion forests, on both of which logging began earlier this year.

The dispute is something of a test case for the future of forthe forestry and forest based industries. The commission sees the wood-chip plants.

apers, and it has caped and responsive to conservations.

The crucial task of managing pressures for it to shoulder perceived obligations to protect care

estry and forest-based industries woodchip industry as a help to in Tasmania, although this has tended to be obscured by the clash between Canberra and Hobart.

On one side is a Liberal party

The commission sees the woodchip industry as a help to woodchip industry as a help to its view tended to be obscured by the industry grew up in areas where quality logs had already been felled but where regeneration was hindered because the

It acknowledges modern techniques cut trees less effica-

ciously, but says the technology is critical to effective competition on world pulp and paper Locking away more areas as

rational parks, in the commis-sion's view, would limit future access to quality timber and thresten sawmills and pulp and paper mills. It would also do lit-tle to curb the woodchip indus-try, which still has large areas it can exploit can exploit.

The commission in any case reckons its management techniques are tried and tested. Forty per cent of state forests, for example, are simply not used for production forestry, precisely as a form of security for the future.

In the case of the Lemonthyme, which lies next to a national park, only one-third was slated for production. Logging was also to be selective.

The commission also points out that in the late 1970s it set up a private forestry division to provide advice to private landowners, whose forests make up one-third of Tasmanis's total available wood resource. available wood resource.

More recently the state has introduced a forest practices code to ensure that forest

#### Agricultural sector

## New strategy

EVERY YEAR, Mr Tsuneichi Fujil, head of the Japanese woollen wear manufacturer, woollen wear manufacturer, Fujii Keori, pays a world record price for a fleece of Tasmanian merino wool. Not only does it allow him to say his products are made from the finest wool in the world - Tasmania can say

it produces the best as well.
No one doubts its quality. The
Saxon merino, first imported in
1930, enjoys ideal pasture on large farms in central Tas-mania. The state now has 5.4m sheep of various breeds - more than eleven times its human population. Most of its wool

population. Most of its wool exports go to Japan.
But wool is only one element of Tasmania's agricultural success story. Even its mest (lamb these days seem overshadowed by its other activities. Thus, the state produces 70

per cent of Australia's green peas for processing, two-thirds of its hops, a fifth of its pota-toes (for frozen potatoes the figure is around two-thirds), and just under a fifth of its

onions and apples.

Like New Zealand, Tasmania is trying deer farming, angora goat breeding and pig rearing. It is producing berry fruits, stone fruit, honey, soft cheese, fine wine and cut flowers. And it is growing pyrethrum, pop-pies, lavender, peppermint, spearmint, parsley, caraway

paper plants also operated by North Broken Hill, and the Cad-

bury Schweppes chocolate con-fectionery factory in Hobart.

By non-Tasmanian standards

built up an abalone, scallop and rock lobster industry, which

rock lobster industry, which between them generate close to A\$25m in export earnings. Soon, these may be dwarfed by an equaculture industry -the farming of oysters and, more importantly, of Atlantic salmon and rainbow trout. Tas-mania even exports fresh sea urchin roe by air to Japan.
Some perspective is needed in
assessing this remarkable range
of activities. In the herbal oils

business, for example, there is one lavender grower, three pro-ducers of paraley herb oil and three of spearmint. Some 35-40 are said to be growing pepper-mint. mint.
The biggest project, at least in terms of spending, involves the Australian subsidiary of Britain's BOC group, which is investing millions of dollars in its pyrethrum project. The aim is to produce pyrethrin, a naturally occurring insecticide, on a commercial scale.

The whole industry was put

The whole industry was put on a more commercial footing last year with the formation of Essential Oils of Tasmania, which links a co-operative of some 70 farmers with the University of Tasmania and the Tasmanian Development

In the case of wine, only some 300 tonnes of grapes are cur-rently being produced each year, and this limits the number of bottles available locally. The quality is mixed - a small sam-pling suggests the whites are more palatable than the reds. The weather-hit South Australian crop means demand this year for Tasmanian grapes is sure to increase.

As for Atlantic salmon, the first fish were only harvested at the end of last year. But the harvest was 52 tonnes, and in five years the total is forecast to be 2,500 tonnes.

the Tasmanian Development Authority predicted that within ten years the farming of salmon ten years the farming of salmon and trout would expand 20-fold, while oyster production would increase 400 per cent. The agency also said exports of fresh vegetables, notably onions, would increase 75 per cent, while production and export of stone and berry fruit would rise ten times.

would rise ten times.
Tasmania's overall strategy is to take advantage of the state's disease-free status to become a low-volume, specialised pro-ducer of quality perishable items for the gournet end of

the market.
The items involved include aspberries, blueberries and apricots, oysters and salmon, and cut flowers. The target is not simply mainland Australia. It is Western Europe and the US during key winter months when no other country can

er fre The success of this ambitious strategy depends only partly on the skills, investment and technology of Tasmanian farmers. It also demands the support of other groups in a fragile distribution chain - cargo handlers, airport workers, warehousemen and distributors.
This could be more difficult

This could be more difficult to manage. Apart from co-operation from uninvolved workers, it means increased domestic and international flights and improved cool-store facilities. Furthermore, Tasmania's farmers face similar problems as their counterparts on the mainland - a gyrating Australian dollar, high interest rates, unpredictable commonity prices and protected overseas markets.

DAVID FOSTER is a giant of a man who wields a sharp, pene-trating axe with unerring preciproducing sawn timber, sliced wants to see a major industry sion. With 15 angular blows which he administers in 36 seconds, he can slash in-two an upright trunk more than a foot thick.

of commercial quality.

Forty per cent of these forests are state forests, while another 13 per cent are Crown reserves and 21 per cent are on Crown.

In the western half of the Southern forests, on both of state, rainfall is high enough to support one of the largest expanses of pure softwood rainforest in the world. Overall, however, Tasmania's forests are dominated by eucalypts, and they inated by eucalypts, and they form some of the finest hard-

Controls hit hydro-power growth

The island has energy sources of vast dimensions

in from the west, touching no
The failure to push through
significant piece of land between
the 300 MW Gordon-underTierra del Fuego, half-way round
Tranklin dam project that year
the world, and Tasmania. When was a major defeat for the govthey crash into the island's ermment as well as a turning It came at the hands of the throw down lakefuls of rainfall142 inches a year, just north of
Queenstown.

The result is an energy
resource of vast dimensions. So
successfully has it been exploited
that, until the 1980s, Tasmania's
Hydro-Electric Power Commission was arguably the most powerful state agency in Australia.

The clean and efficient generation of cheap hydro-power was used to attract heavy industry to
the state. The jobs that resulted in smelters, saw mills and other

with industrial users of electric-cost of electricity from the two new developments is equivalent There has also been a change to the cost of power which at the top. Mr Russ Ashton unexpectedly left his post as chief commissioner at the end of his The hydro-commission is quick.

second five-year term earlier this to point out that the Gordon year, when he might have expec-: River scheme remains the chea-

The Hydro-Electric Power Commission is. now subject to stringent state rules over new projects, tariffs and borrowing.

ted to stay on one or two more years. The job has now been split, with Sir Geoffrey Foot as chairman and the general manager's post vacant.

None of this has actually

pest block of power available in Australia, and the ambition to develop it plainly persists.

The commission is also commission is the level of water in its dams. It has one oil-fired 240 MW thermal station at Bell Bay in the north, and this is seen as a commission is the level of water in its dams. It has one oil-fired and the commission is the level of water in its dams. It has one oil-fired 240 MW thermal station at Bell Bay in the north, and this is seen

By non-Tasmanian standards, the commission remains an average-sized enterprise. In the year to June 1986, it enjoyed an income of A\$256m and a profit of A\$9.98m. Capital spending was A\$208.6m, with the Pieman development taking A\$76.3m and the King and Anthony schemes another A\$81.7m.

One constant concern for the commission is the level of water

years. The job has now been split, with Sir Geoffrey Foot as chairman and the general manager's post vacant.

None of this has actually halted expansion. In 1988, the installed capacity was 2,056 MW, the installed capacity was 2,056 MW.

1977 figure of 1,442 MW. Energy generated was 8,23m kWh, up from 6,75m kWh in 1960. The figure is close to seven per cent of the total electricity generated in the whole of Australia.

The most recent project to be

Australia, and the ambition to 240 MW thermal station at Bell develop fit plainly persists.

The commission is also consulted as a comforting back-up which as a comforting back-up wh

whole of Australia.

The most recent project to be opened is the 231 MW Pieman River power development, involving three power stations and four dams. Delays to the project's start, a lengthened construction period and rising costs pushed the overall cost to A\$691m, but still left the power cheaper than any non-hydro alternative.

Two current developments - the 142 MW King River project and the 84 MW Anthony project and the 84 MW Anthony project are due to be completed in 1991. Located in the west around Queenstown and Rosebery, both were approved after work was halted on the controversial Gordon River scheme.

The projects are using A\$275m kWh.

Indicated in the west around the projects are using A\$275m kWh.

They included CRA's aluming more in heavy industry to the state.

It also wonders whether the expertise and expertion, the government has estable constant the cost of the text in the commission in sists its option, the government has estable constant the cost of exploit the expertise and expertion, the government has estable took and expertion in the cost of exploit the expertise and expertion in the cost of the text in the commission, which is expected in the expertion is that to e

#### Manufacturing sector

## A more progressive image

ON THE main road, ten minutes dive north of Launceston, Tamania's industries and people amania's commercial centre, and the continue programment of the southern hemisphere.

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But because it has to supply the to because it has to supply the total time of the produces and the competent in the southern of the synthesis of the succession of the surface of the state of the produces are in the southern of the synthesis of the succession of the sulfie and the sulfies and the

## 200 YEARS OF **NATIONHOOD 26 JANUARY 1988**

The Financial Times proposes to publish a survey on Australia - 200 Years of Nationhood - on 26 January 1988. The survey will give an overview of the political and economic forces that shaped Australia, of its current role as a major energy and resources exporter and of its need and readiness to tackle economic and industrial reform. Other topics covered by the survey include:

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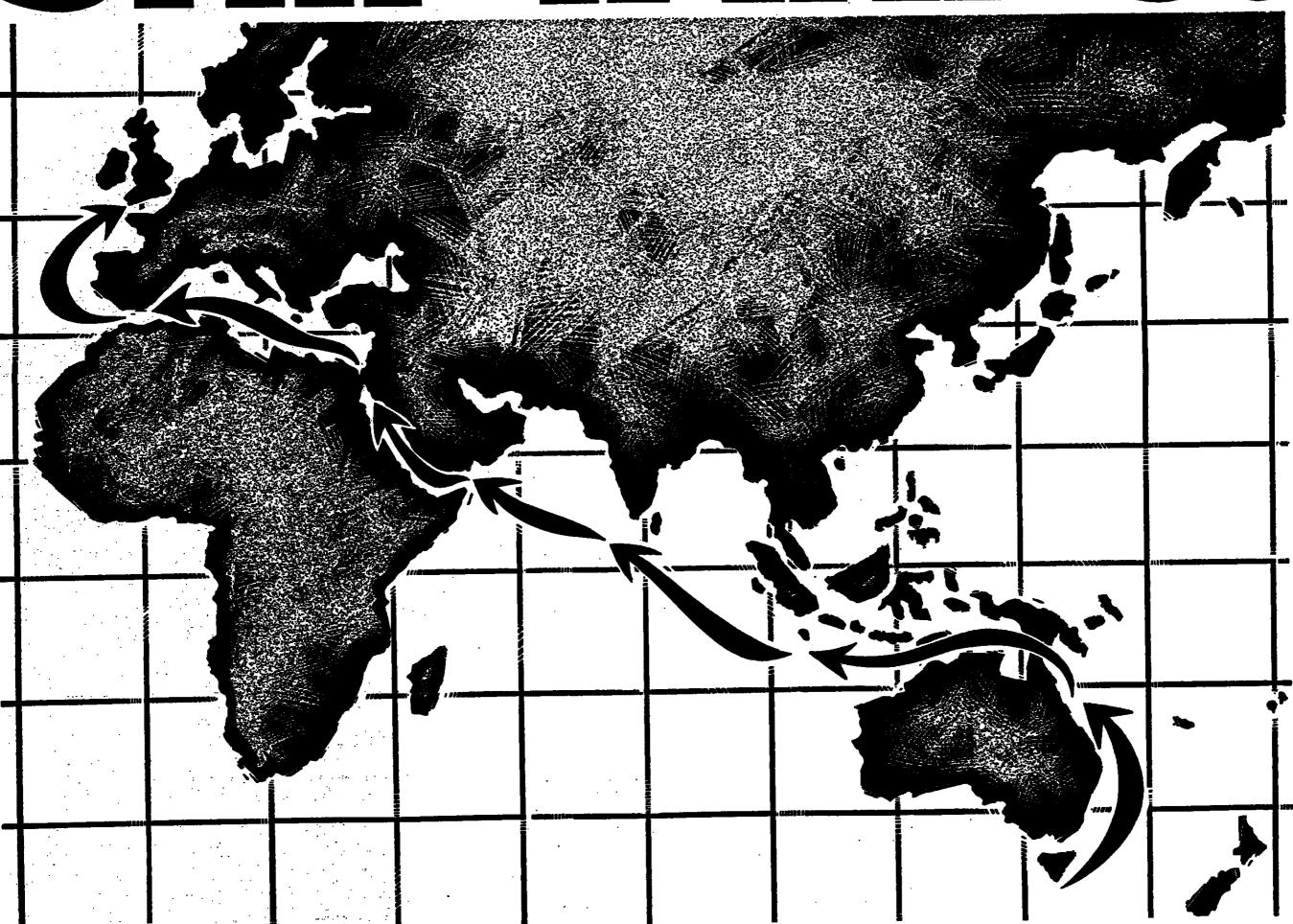
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**FINANCIAL TIMES** EUROPE'S BUSINESS NEWSPAPER

Financial Times Thursday November 19 1987

# ENGLAND'S NEW SHIPYARDS.



12,000 miles might seem a long way to go for a ferry that does a 10 mile trip, but British Sealink are convinced it was well worth it.

ge

Their new Portsmouth to the Isle of Wight ferries are catamarans. 85 tonne, 470 passenger catamarans which cruise at 30 knots. They're fast, fuel efficient and built in Tasmania.

But you shouldn't really be surprised that Tasmanians are exporting ferries to England.

We're also selling 11,000 tonnes of onions to Germany, even though they're five times dearer than local produce.

We've exported 7 acres of carpet to the Sheraton Hotel in Waikiki, even though America is hardly lacking in carpet manufacturers.

And we've sold around £10 million worth of superfine wool in a year, to one of Japan's top fashion designers.

Obviously there are some extremely talented people working in Tasmania.

But just as importantly, if not more so, the Tasmanian State Government are very positive about free enterprise.

So much so that they went as far as establishing the Tasmanian Development Authority, whose sole reason for being is to help free enterprise flourish.

So if you have a viable enterprise, we have an environment in which it can thrive.

If you fill in the coupon, we'll tell you all you need to know about running a business in Tasmania.

And we think it'll make you want to come over here.

After all, quite apart from the business environment, Tasmania is a beautiful, unpolluted, stable and inexpensive place to live. Even the weather's better than England's. And every now and then, you can watch your team beat ours at cricket.

To: The Tasmanian Development Authority, P.O. Box 646G, Hobart, Tasmania 7001, Austra (Telephone: 61 02 20 6888, Fax: 61 02 23 3535) Please tell me more about business and life in Tall (and your new fast bowler).	•
Name: Company: Address:	
Address:Phone:	
Nature of Business:  TASMANIA. THE FREE ENTERPRISE	STATE.

Tasmania's magnificent rainforests and scenic beauty offer much for "experience-seeking" visitors

## Rich potential for tourism

ARE YOU looking for a different Australia, one that is neither sand and surf nor sun and out-

in a temperate climate.

The state does, of course, possess beaches, and can offer snow skiing in winter, too. But these are not its main attraction. That is its wilderness — the largest remaining areas of untampered temperate rainforest in the world, spread across thickly covered mountains and hish river goodes.

gorges.

If you are not the adventuring type, Tasmania has also mantype, Tasmania has also man-aged to preserve more evidence of its early white settlement than other parts of Australia. There are stark prisons used by its first convicts - and, dotted around the state, fine colonial

around the state, fine command buildings and houses.

As for food, if you like salmon, cysters or scallops, venison, veal or pheasant, broccoli or asparagus, strawberries or blueberries and cream, and brie or camembert-style cheese, then in Tasbert-style cheese, then in Tasbe

king, Tasmania has something for everyone. You can fly over its king, Tasmania has something for everyone. You can fly over its wildest parts or push through them, motor between hotels or crew a square-rigger round the coast, boat up the magnificent Gordon River or go white-water rafting down its tributary, the Franklin.

As if this is not enough, visitors who make it to Cape Grim, on the north-western tip of the cleanest air in the world, ingly sophisticated industry.

The average More positively, the average length of stay was 10.7 days, higher than any other Australian amounted to A\$237m.

The Tasmanian Government, seeing an industry which employs 15,000 people directly or indirectly, wants to see 500,000 adult visitors by 1990-91. But to do so it will have to tap new markets in what is an increasingly sophisticated industry.

blown all the way from South America. Despite these attractions, tour-

back? Tasmania offers an interesting alternative, embracing nomic saviour which successive scenery, history and cuisine, all Tasmanian governments expec-Tasmanian governments expec-ted. In recent years other Australian states, particularly Queen-sland, have been more successful in attracting visitors.

According to a recent survey, just over 329,000 people visited Tasmania in 1986, an increase of Whether it is touring or

trekking, Tasmania has something for everyone. For adventurous types, the island's main attraction is its richly-forested

Tasmania's grapes, too, are chiefly Victoria and New South being turned into a range of fine Wales. Nineteen per cent of the total came on business, while 25 Whether it is touring or trek- per cent came to see friends or

According to an analysis done for the department of tourism by Ibis Deloittes, Tasmania must recognise the modern fragmenta-tion of the tourist industry and the irrelevance of the mass mar-keting approach used to sell Tasmania in the 1970s.

On this analysis, Tasmania has a core market - 55 per cent of its visitors - with a preference for passive and hassle-free holidays. For this group, it says. Tasmania must upgrade what it offers in order to maintain com-fort and value for money and to encourage repeat visits.

The real potential lies with a second group, representing about 19 per cent of the present market. These people visit Tasmania because of its scenic beauty, especially of its wilderness areas, and only secondarily for its historical significance. torical significance.

They are "experience seekers" who should be offered more out-of-the-way accommodation along the lines already available at Cradle Mountain, the study says. There should also be a variety of semi-active outdoor activities like walking and alterative. ties like walking and climbing.

The competition for such visi-tors is said to come from New Zealand, not other Australian states, and marketing should be adjusted with this in mind, with the emphasis on the experience rather than on "roughing it."

The third group, by contrast, wants high involvement and excitement at low cost. People in this group, currently put at 18 per cent of the existing market, are happy to stay in camps or youth hostels.

The important core market, on the other hand, is in danger of



The waterfront on the River Derwent (left) and Sale

being eroded as Tasmania's stan- Department of Tourism - is

In this respect the opening of the Sheraton Hobart has added top-quality hotel rooms to the state capital, even if outwardly it is described as an inelegant settlement at Port Arthur, 75 structure. Several other hotels in minutes' drive from Hobart.

dards fall behind those of other create more "destinations" for states. placed on actual touring done by the typical "fly-drive" visitor.

the state have also been refurbished.

According to the study, however, the middle sector of the market is characterised by "tired" Gorge, in Launceston - Tasmanand over-priced accommodation, ia's real attractions do indeed lie on strategy being developed by Tourism Tasmania - the name of the recently restructured plete without a visit there.

as as the former centre of convict control in Tasmania. The church, above ent, were erected by convict labour in the 1830s. Today

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#### Cornerstone of the state's economy

UNLIKE MOST places in Tasmania, Queenstown is known (and probably loved) for its beguiling ugliness. Its surrounding mountains are yellowed and bare, reputedly the victims of sulphur-spewing smelters in days when miners extracted gold, silver and copper from nearby Mount Lyell.

Thanks to attractive State Government assistance which is designed to keep it open until 1994, the Mount Lyell mine is still operating, producing copper for its owners, Renison Gold Fields, from a deeper ore body.

Queenstown itself remains the centre of the state's mining industry, but more for what is going on around it rather than in it. The town is at the heart of a rich belt of mineral deposits which is more than 100 kms long and 10-15 kms wide.

One new centre of activity is

rich belt of mineral deposits which is more than 100 kms long and 10-15 kms wide.

One new centre of activity is at Hellyer in the north of this zone, where an underground deposit of zinc, lead and silver deposits extend from Hercules, south of Roseberry (where another mine is operated by North Broken Hill) to Hellyer. The area also has significant tin deposits, first revealed in 1983. The 19m tonne resource is being developed by Aberfoyle, best-known as an Australian tin producer whose largest chareholder is Cominco of Canada. Australia's MIM has a significant stake in Cominco.

Aberfoyle announced last month it would quadruple output from the mine to 1m tonnes of ore per year, Half of the estimated 170,000 tonnes of zinc concentrate will be processed at North Broken Hill's refinery in Hobert, with the rest sold on world markets.

iron ore mine opened in 1968, some 90 years after the original deposit was first recognised. The ore occurs in the form of magne-tite, and an 85 km slurry pipe-line carries the concentrated ore from the mine to a pelletising plant on the north coast for export to Japanese steel mills.

Australia's "gold rush" of
1986-87 has not bypassed Taamania. Electrolytic Zinc, the
North Broken Hill subsidiary which mines and refines zinc in Tasmania, is said to be in the top 15 gold producers in the country.

An old gold mine at Beaconsfield

may also be re-opened. Queenstown itself was founded on gold, which led to the estab-lishment of the famous "Iron Blow" open-cut mine. It was only when that mine's ore was pro-cessed that its copper resource was recognised. It took years for people to appreciate that this was its true source of wealth.

If one adds in tungsten mining from King Island, offshore oil exploration in the Bass Strait, coal mining and the smelting of zinc, aluminium and silicon, Tasmania is clearly nothing if not a mining state.

For more than 100 years min-ing has been a cornerstone of the state economy and, in a display of confidence, investments worth hundreds of millions of dollars continue to be made by

mining companies.

According to the State Government, the total value of produc-tion is expected to top \$1bn by

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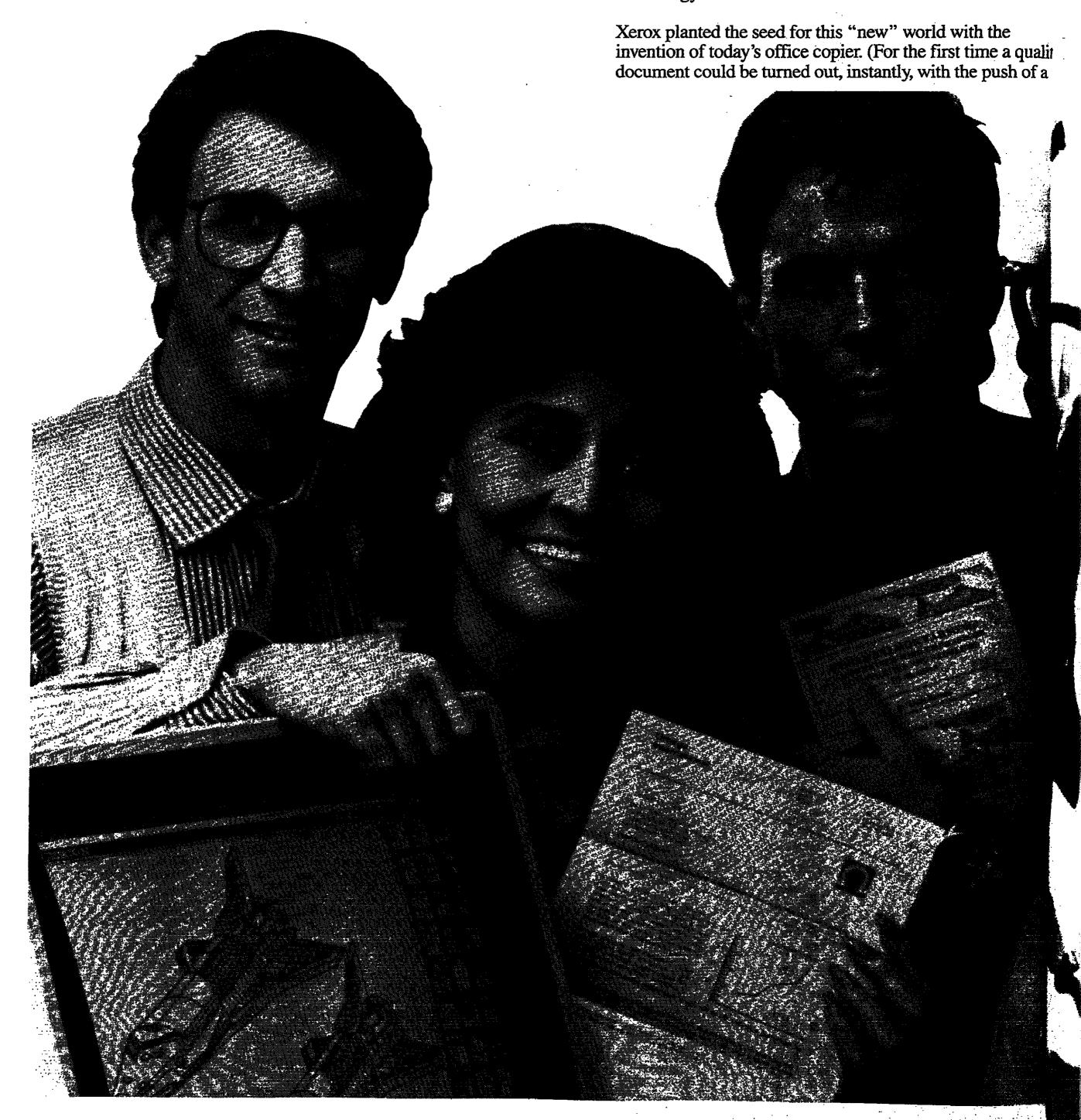
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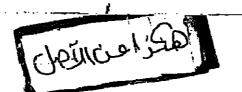


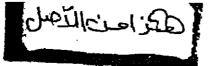
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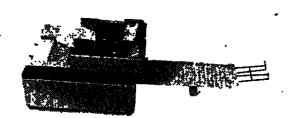
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Flying Tigers marketing head made president

MR STEPHEN M. Wolf, chair-man, president and chief execu-tive officer of the revitalised responsibilities, at Flying Tigers

tive officer of the revitatised Tiger International group, has promoted Mr James A. Cronin from the post of senior marketing executive to president and chief operating officer at Flying Tigers, the principal subsidiary of Tiger International.

During the 15 months since Mr Wolf joined the Tiger International group, it has been transformed from a heavily-indebted loss-maker to producing record profits for the latest quarter, and Mr Cronin has played an important role in this dramatic recovery.

costs.

Flying Tigers is the world's largest and oldest scheduled air cargo carrier, but had been suffering serious financial problems for several years. However, it recently reported a four-fold rise in pre-tax profits for the third quarter of 1987 from the year ago period.

Mr Cronin, as former head of lowered riying Tigers to the appointment is a natural outgrowth of the comprehensive revitalisation programme which was initiated late last year, and which has brought Flying Tigers to its present profitable position.

"Jim Cronin is an outstanding executive who has been an integral part of the marketing and Flying Tigers is the world's largest and oldest scheduled air cargo carrier, but had been suffering serious financial problems for several years. However, it recently reported a four-fold rise in pre-tax profits for the third quarter of 1987 from the year-ago period.

Mattel executive post

the comprehensive revitalisation programme which was initiated that last year, and which has brought Flying Tigers to its present profitable position.

"Jim Cronin is an outstanding executive who has been an integral part of the marketing and part of the marketing and president of Mattel Italy, a subsidiary of Mattel International, for 15 years.

Operations aspects of our efforts from the beginning. He has the right mixture of marketing planning and financial skills, and experience to provide the operational direction the airline requires as we continue to strengthen our market position. We form joined Tiger International in 1980. Mr Wolf, renowned for his past achievements in bringing airlines back to a healthy profit basis, remains chairman and chief executive officer of Flying Tigers, as well as chairman, president and chief THE AMERICAN toy manufacturer Mattel Inc has appointed Mr Achilles Davanzo executive vice-president of its Mattel International division.

He will assume responsibilities for Europe, the Middle East and Africa. He succeeds Mr Lindsey Williams, who was appointed president of Mattel International achieves an appointed president of Mattel International holding growth and profitability to Mattel's Italian operation has been with Mattel International holding company. While Mr Cronin tel's Italian operation has been will concentrate on Flying Cited as a major factor in achieve ing this new appointment. He will move from Italy to Mattel's Wolf will continue to focus on the strategic, corporate development and financial activities of both the parent and the airline.

#### president at General **Dynamics**

GENERAL DYNAMICS, the US defence contractor which manufactures F-16 fighter alreaft and Tomahawk cruise and tactical missiles, announced that Mr Herbert Rogers, currently executive vice-president of its zerospace division, will become president and chief operating officer of the company from the beginning of next year.

ning of next year.

Mr Oliver Boilean, company president since 1980, is stepping down and will become vice-chairman until he retires at the end of

he retires at the end of April next year.

Mr Rogers, 62, aims to cut costs at General Dynamics and maintain the company's position as a major US defence contractor in the face of falling US defence spending, which is making competition for contracts fiercer.

THE BOARD of Inco, the large Canadian nickel producer, has elected The Honourable Judith A. Erola a director.

A Member of Parliament

A Member of Parliament for the Sudbury riding of Nickel Belt from 1980 to 1984, Mrs Erola held posi-tions as Minister of Mines and Minister of Consumer and Corporate Affairs.

#### Change of | Noted biologist joins Kidder Peabody division

A NOTED biologist has been appointed vice-president of Kidder Peabody's Life Sciences Investment Banking group, which embraces the pharmaceutical division of the Wall Street investment house's corporate investment house

field is intended to be the driving force for the Life Sciences segment, which has been established for around three to four years and has seen a fairly dent and chief operating officer aggressive growth pattern over the last 12 months.

For the past 15 years, Dr Sheppard has been on the faculty of the University of Minnesota, Schumacher when he retires on most recently as professor of January 31.

#### Mitel divisional head

THE CANADIAN concern Mitel, which is one of the world's leading specialist producers of business telephone systems, has appointed a new vice-president and general manager for Europe, the Middle East and Africa. He is Mr Jean-Bernard Mielet, 48, who will be responsible for all Mitel's business development, sales, marketing and customer support activities within Europe, the Middle East and Africa. Previously, he worked for Compusivally, he worked for Compusing major posts in the US, UK, be for co-ordinating activities at

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Prospects for coreer development in Group Tax and within the BP Group as a whole are good, dependent on demonstrated skills, ambition and experience. Solaries are regatiable and other benefits include a non-contributory pension

Please telephone for an application form (01-920 8218), or write enclosing a C.V. to

Mrs J. L. Porker, Group Head Office Personnel, The British Petroleum Company

scheme, subsidised luncheon dub and interest free season ticket loan.

p.l.c., Britannic House, Moor Lane, London EC2Y 98U.

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#### NEW APPOINTMENT TO NATIONAL PRACTICE INTO 1990's Hodgson Impey

#### **Chartered Accountants** MANAGEMEN<sup>1</sup> ACCOUNTAN1

Applications are invited for appointment to this new, exciting and unique position of Management Accountant to our national practice. Hodgson Impey has offices in the main trading centres in the United Kingdom and our Practice is fully committed to

Kingdom and our Practice is fully committed to maintaining the high standards required in the profession. We are also a leading member of the international practice, HLB International.

The Management Accountant will be responsible for the overall accounting operations, where emphasis is laid upon the use of management information as a fundamental tool for controlling the running of a successful practice. He/she will, in due time, the intrinsical in examine, recommend and rouning or a successful practice. Hersite will, in our time, be required to examine, recommend and implement a fully integrated computerised system comprehending all accounting procedures as well as time and staff records.

The successful applicant, with the appropriate qualification, must be able to demonstrate proven

industrial and commercial experience in this type of work and where there has been previous involvement with the sharp end of management information and disciplined controls. Character and determination are necessary qualities in a person who must be capable of fully participating in the team operation planned to

take Hodgson Impey through into the 1990's. The remuneration peckage, including a car, will be negotiated — and be relevant to the importance of the appointment. Location near or in Hull, our administration or an extension of the second of the second or in Hull, our administration or the second of the second or the second or

the appointment. Location near or in Hull, our administration centre.

All applicants, with accompanying C.V. (including telephone number) will be treated in the strictest confidence and should be sent, marking the envelope 'M', to Roger Strachan, F.C.A., Partner, Hodgson Impey, Chartered Accountants, Queen Victoria House, Hull HU1 1HH.



#### RECENTLY QUALIFIED ACCOUNTANTS

#### MANAGEMENT CONSULTANCY **OPPORTUNITY-**

#### London and the North West

a newly/recently qualified accountant

able to analyse a business problem and express your

interested in the use of information technology to produce management information

 used to working in large organisations · looking for a position in either London or

 the Large Systems Implementation Group of Peat Marwick McLintock, the major UK firm of professional advisers and part of the international firm of KPMG

systems, for a wide range of public and private sector

WE OFFER the opportunity to benefit from: a large, and growing, market

a structured approach, in which we have invested

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Johnston, Managing Consultant, Peat Marwick
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Blackfriars, London EC4V 3PD. Applicants interested
in working in Manchester should reply to Bob Barker,
Managing Consultant, Peat Marwick McLintock ment Consultants, Century House, 7 Tib Lane,

#### **KPMG** Peat Marwick McLintock

#### HODGSON IMPEY CHARTERED ACCOUNTANTS

## Accountants

Pally qual, age 25/55 to head buildings Soc's internal control team. RESP, to board for compliance with law & on going development of secure computer systems. WC1 £22/6K neg + car, mort, pens, BUPA. Wood House Rec Coss. 01-404 4646.

# Personal Services

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- established firm apart from others: \* Their philosophy - personal service
- \* A successful firm of a size where individuals
- \* Very real career prospects
- \* An interesting and varied client base \* Particularly renowned in the entertainment and property sectors.

Currently they are looking for several young accountants to play an active part in all aspects of the firm's work, from audit through to consultancy. These opportunities will appeal to recently qualified ACA's who are ambitious, professionally oriented and would welcome being part of a close knit

> Simpson Crowden **CONSULTANTS**

management team rather than an institution!

#### £17k plus

Based in Central London, interested candidates should contact Peter S. Findlay or Anna Robson, the firm's advisers, at Simpson Crowden Consultants Ltd., Specialists in

**Executive Search & Selection** 97-99 Park Street, London W1Y 3HA. Telephone: 01-629 5909.

#### CHIEF ACCOUNTANT/ COMPANY SECRETARY

We are seeking to recruit a qualified Accountant for our client, a long-established

company in the grain and feed industry, based in London with offices in Northants. Remuneration package comprises salary in the

range £18-22K plus benefits, and progression to Board level in the short term is envisaged. Full CVs, quoting Ref 6059 to TSU RECRUITMENT, 159 High Street, bridge, Kent TN9 1BX

(Initial interviews may be arranged in London)

# **Partnership**

Our client is a leading medium sized firm of Chartered Accountants, with a National network comprising 9 offices and 42 partners, and a strong International Association. Recent expansion has created openings for four prospective partners in London - in audit, tax and consultancy. Experience of servicing clients in the financial, property or service industries is desirable.

A MOVE WHERE IT COUNTS

Applications are invited from ambitious ACA's able to demonstrate professional achievement, strong personal qualities and a nign level of comments, please call Mervyn
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18 you are interested in finding out more about these opportunities. 46 Moorgate, London EC2R 6EL.

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FINANCIAL CAREER AND RECRUITMENT CONSULTANCY



The British Petroleum Company p.l.c.

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This is an exciting opportunity to join one of the largest, most successful and fastest growing finance houses in the U.K. With an enviable reputation for profitable innovation and a substantial programme of investment, they require a Senior Underwriter due to internal

Concerned with underwriting for a wide range of corporate, commercial, agricultural and consumer customers, the Senior Underwriter plays a key role in supporting the large national branch network and has substantial personal acceptance authority. A member of the Credit Committee, you will also provide input to lending policy and control of standards as well as monitoring arrears and large exposures.

Candidates, probably in their early 30s, must be qualified accountants/bankers with significant experience of financial underwriting/creditcontrol in commercial and consumer markets, probably gained in a finance house. Experienced in dealing at all levels dipiomatically, you should be a good communicator and able to work under

There are first class prospects and an excellent benefits package including a car scheme. An attractive relocation package is available, where appropriate, to a pleasant Cheshire

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FINANCIAL TIMES,

10 CANNON STREET, LONDON EC4P 48Y

#### **Assistant to Company Secretary** STOCKBROKERS

An opportunity exists for an energetic young person with a strong accounting background to undertake a wide range of secretarial and accountancy duties.

Responsibilities will include assisting in the production of management accounts, stock exchange returns and annual accounts. There will be, in addition, an involvement in compliance and implementation of Statutory Rules and Regulations.

Salary for this appointment will be negotiable, based on age and experience.

Please write with full CV including salary details to:

Mr D.J. Rayner CL-Astaire & Co.

A MEMBER OF THE CREDIT LYONNAIS GROUP

117 Bishopsgate London EC2M 3TD

#### **KPMG** Peat Marwick McLintock

Executive Selection & Search, 7 Tib Lane, Manchester M2 6DS

## Finance Director

Financial Services Sector c£45,000 - £50,000 + car < Central London

Established by one of the leading and most influential names in financial services, our client has grown to become a market leader in the fields of Life Assurance, Pensions and Collective Investment Products. To capitalise fully on this record and to further develop the company through both product diversification and acquisitions, a Director of Finance is to be appointed to take a leading role in the planning and development of the

company's future growth. As part of the senior policy-making

team, the position will work closely with the Chief Executive and with the Marketing and Planning functions to help create and implement corporate strategy. Line management responsibility will be for over 50 staff and will cover all aspects of Financial Planning and Control and the continuing

information systems. Candidates will be, ideally qualified Chartered Accountants, aged in their mid to late thirties who have gained substantial experience of controlling

development of management

the finance function of a fast growing, market-driven company, in the financial services sector. Proven skill in contributing fully to the creation of corporate strategy at board level is essential.

Please write, enclosing a full CV and salary details, quoting reference MCS/2005 to: Christopher Bainton

Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge

Price Waterhouse



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#### Financial/Operational Investigations Manufacturing Industry

#### **Based: Amsterdam**

Our client is a highly respected \$1400 million turnover US multinational company active in the manufacture, sales and distribution of automotive products. From their office in Amsterdam, they conduct a range of financial and operational investigations of their units throughout the world. These form part of an on-going corporate review procedure, designed to ensure that maximum levels of operational and procedural efficiency are maintained throughout the company.

As the result of an internal promotion, they wish to recruit an additional Senior Auditor who will take responsibility for the planning, control and supervision of assignments in various locations throughout the world. Self motivation and high level of independence are therefore prerequisites for this position which gives excellent opportunities to experience first hand the

solution of operational problems.

The successful candidate, a qualified accountant aged 27-35, will have gained excellent experience of manufacturing operations within a large, possibly US organisation. Whilst previous audit experience would be an advantage, applicants who have worked in other project based or investigative financial functions will also be considered. Assignments are conducted throughout Europe, the Far East, Australia and South America. Knowledge of languages would therefore be an advantage

Salary: to £30,000

Interested candidates should contact Charles Macleod, quoting Ref. 642 at Michael Page International, Amstel 344, 1017 AS AMSTERDAM, or telephone him on 010.31.20.26 67 76. Initial interviews will be conducted in London and Amsterdam.

#### Michael Page International

Recruitment Consultants London Amsterdam Brussels New York Paris Sydney A member of Addison Consultancy Group PLC

## SYSTEMS ACCOUNTANTS

#### **Evaluation and Control**

#### Berkshire

to £25,000 + mortgage etc.

Our client is a substantial division of one of the most influential financial groups. In conjunction with an overall information technology and systems strategy study, which will enable it to capitalise on its dominant position and provide further flexibility in its changing market, it has identified key roles for three young

The initial requirement is to form a new team to produce a series of essential reports on the many varied systems currently in operation -- to review, evaluate and make cost effective recommendations on These high profile roles will provide invaluable experience for future career development in a group offering

extensive accounting and systems development opportunities. Hence they are seen as ideal stepping stones

from the profession into commerce. Applicants should be qualified accountants aged under 30 with audit or systems development experience. The anticipated structure of the team suggests that two should have post qualification experience, one of them having specialised in computer audit, and the third could be newly qualified.

Salaries are negotiable according to age and experience and the extensive benefits package includes relocation assistance where appropriate.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/641/PF

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC IV 6QA 01-405-3499

#### *COMMERCIALLY AWARE* **YOUNG ACCOUNTANT**

For broadly-based role with broadly-based group

*Up to £25,000 + car* 

City

Directing the finance function of any successful group is a task which calls inevitably for strong accounting ability, however, when the group's interests are as diverse as those of our client, there is an even greater demand for commercial acumen, forward thinking and planning skills. We are looking for a young probably late twenties/early thirties) accountant with two or three years' post qualification experience, who will enjoy land we use the word advisedly) the role of Chief Accountant/Company Secretary of this family owned Group. There should be no need to reproduce job description here—the right candidate will know, and have experience of, all the main tasks. The personal qualities needed are diplomacy, toughness without aggression, attention to detail and the power to anticipate problems. Systems are computerised so that literacy in this field is essential.

All this is a lot to ask of the targeted age group but in return the financial package is generous and the prospects for the future are indisputable.

Please send full career details to Bill Rench, quoting reference E7232.

#### Samuel & Pearce Recruitment Ltd. Recruitment Advertising

4/6 George Street, Richmond upon Thames, Surrey TW9 1JY,

## Corporate Accountant

Windsor c£30,000 + car etc

Our client, the financial support services arm of a large international investments Group wishes to recruit a competent and technically minded accountant to this new appointment which has arisen through continual and future business expansion.

Reporting to one of the Executive Directors, a Chartered Accountant by profession, the successful applicant will quickly assume responsibility for the preparation of Group consolidated accounts, statutory accounts, compilation of budgets, plus other ad-hoc projects covering many

aspects of the Group's activities.

Suitable applicants, most likely Chartered Accountants, must have the ability to communicate effectively, identify and think creatively in a changing environment in order to work closely and successfully in a small but highly professional team environment. In addition they must be conversant with the usage of desk top computers. Those wishing to leave the profession and make this first move into commerce will also be seriously considered.

Commencing salary will be in the

region of £30,000 per annum plus a fully expensed motor car, non contributory pension scheme arrangement, private health etc. Applicants interested should write

enclosing a full CV and current salary, quoting reference MCS/7219A to Michael R Andrews **Executive Selection Division** Price Waterhouse Management Cons Thames Court

1 Victoria Street

Berkshire SIA 14B

Windsor

Price Waterhouse



#### A challenging offer from the UK's top pharmaceutical company to qualified Accountants with ambition and potential

You're a Qualified Accountant in your late 20s/early 30s, with at least two years experience in a cturing environment, and a flair for syste work. Now you're looking for a real challenge - one that will give more scope and open up the path towards rapid career

progression.
Wherever you've gained your experience, Glaxo Pharmaceuticals can offer you a challenging career. We're a leading subsidiary of the Glaxo Group, one of the UK's larges companies. Our continuing success is reflected by extensive manufacturing activity - a massive operation in which your abilities will be fully utilised.

Reporting to the Financial Mahager (Technical), you'll be responsible for co-ordinating the development of advanced accounting systems for our three manufacturing

 One of the world's top ten communicate with others at every level. At Glaxo, we'll fully recognise and

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Although you'll be based at our West London Head Office, regular site visits will be a key feature to ensure satisfactory liaison with both technical and financial management. You must therefore have the confidence to take a leading innovative role and the ability to

> ard your potential. Prospects of career progression are genuinely outstanding for our best performers, while immediate rewards include a nuneration package of up to £27,500 plus car and a comprehensive range of benefits. Find out more about the advantages of a move to Glaxo; write with a full cx to

Malcolm Edgell, Douglas Liambias Associates Limited, 410 Strand, WC2R ONS.

## FINANCE DIRECTOR

**CONTRACT CATERING SERVICES** 

West Yorkshire c£25,000 + car and equity

Our client is an expanding and ambitious company in the large scale contract catering business.

A finance director is sought who, as a member of the main Board, will play a significant part in all aspects of company development with a particular responsibility for finance and accounting. The company plans to go to the USM in due course and the finance director will be expected to play a leading part in this important stage of the company's growth.

Preferred applicants will be graduate chartered accountants, probably with a further management qualification, with experience to at least controllership level in an expanding company with dynamic information needs. Experience of developing computerised information systems is essential as is the ability to contribute to all aspects of the general management of the company.

Please send brief personal and career details, quoting reference F/117/M to Douglas G Mizon.

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**Executive Recruitment Services** Becket House, I Lamberh Palace Road, London SE1 7EU

A MEMBER OF BLUE ARROW PLC

#### Group Treasurer

For a Substantial Multinational Group London

C \$40,000, Car, Substantial Bonus, Share Options

This international manufacturing and marketing plc has a varied and expanding business portfolio with a current annual turnover in excess of £500m. The successful candidate will report to a main board Director and their key responsibilities will be to maintain and develop corporate banking relationships in the UK and overseas, recommend strategy on forex risks and carry out hedging as required, formulate forward plans for funding requirements and supervise LC and bank account routines. Applicants, aged 35 plus must have gained relevant treasury experience at a responsible corporate level in an international multicurrency environment. Personal qualities must include a flexible and diplomatic approach, an open and persuasive personality and a high level of drive and creativity. Overseas travel will be required from time to time. Candidates should submit in confidence a comprehensive cv or telephone for a Personal History Form to:

K. Carroll. Hoggett Bowers plc, 1/2 Hanover Street.

LONDON, WIR 9WB, 01-734 6852. Ref. H25001/FT. c \$40,000, Car, Substantial Bonus, Share Options

#### Finance and Accountancy Search & Selection Consultants

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London Based, Substantial Earnings Potential
There are not many chances to change career in your 30's; for most of us in
Hoggett Bowers the change was dramatic and the start of a highly enjoyable,
varied, demanding and rewarding new business life. The company is part of the
repidly expending Blue Arrow Group, which is opening up many career
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identify potential business and to carry out executive search and selection
assignments within the Accountancy and Finance fields. You will be expected to
develop long term client relationships and will enjoy considerable freedom in the
management of your client base. We are particularly interested in hearing from
people with successful managerial careers in Accounting or Financial
Recruitment. You will probably be in your 30's, a graduate or professionally
qualified and looking for an opportunity to grow in an interesting and
challenging environment where your earnings directly reflect your own
contribution. We ask a lot of you, but the rewards are high; an attractive
substantial basic salary can be very significantly improved by the bonus you earn
and the rest of the package is excellent.

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#### Finance Director - Retail

South West.

c \$32,500, Bonus, Outstanding Benefits Package c \$32,500, Bonus, Outstanding Benefits Puckage
In the last few years my client, a well known Retail Group, has undergone significant change. They have succeeded in growing organically and through acquisition, while at the same time implementing extensive modernisation of both premises and image. The flagship of the Group is a £100 million turnover supermarket chain and it is for this company that we now seek a Finance Director. Reporting to the Managing Director your key task will be to manage and effect change in a fast moving and growing organisation. A qualified Accountant, probably under 40, you will be technically sound with exceptional interpersonal and man-management skills. It would be an advantage if you have held a similar position in a smaller company, although this is not essential. The excellent benefits package includes profit based bonus and share option schemes designed to attract candidates of the highest quality. candidates of the highest quality.

K. Townrow, Hoggett Bowers plc, 30 Queen Square,
BRISTOL, BS1 4ND, 6272-298433: Ref: D11030/FT.

#### Financial Controller

A Challenging Opportunity in Precision Engineering East Midlands, c £22,000, Excellent Benefits, Car East Midlands, c \$22,000, Excellent Benefits, Car

This highly profitable and expanding wholly owned subsidiary of a major US manufacturer are respected market leaders in their field. Capital investment, progressive management and product excellence provides a sound base for future growth. A manufacturing orientated ACA/ACCA, aged 30/35 years, is required to strengthen this committed management team and make a pro-active positive contribution to the Company's further expansion. Reporting to and working closely with the Finance Director, prime responsibilities will be the financial management of all the overseas subsidiaries, group consolidation and statutory requirements. Already successful and highly technically competent, candidates must display a logical disciplined approach, enjoy pressure and have excellent communication skills at all levels. Overseas travel will be required and experience of same would be useful. Relocation assistance, if necessary, is generous.

generous.
A. Hill, Hoggett Bowers plc, Bank House, 100 Queen Street.
SHEFFIELD, S1 2DW, 0742-731241. Ref: S12032/FT.

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

#### FINANCIAL CONTROLLER - Director Designate -

NORTH LONDON

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£20-£25,000 + car

Our client, a successful major trading company specialising in furniture products, seeks a Financial Controller with a sharp eye for quality accounting to help take them into the

pext stage of their growth programme. Reporting to the Managing Director, this will involve supervision of the accounts staff and total responsibility for the department and the preparation of all accounts, including the provision of management information. An initial challenge will be to work closely with a young dynamic management team to develop and implement a new computer system.

You must be a self starter, ACA/ACCA qualified with strong organisational skills and

a firm but friendly management style.
For further details, please contact Piona Davidson on 01-631 0479 or 01-226 9700 (evenings and weekends). Alternatively please write to her, enclosing your CV, at Seer Selection Ltd, Marcol House, 293 Regent Street, London W1R 7PD.

Seer Selection SEER



#### **ACCOUNTANT**

£20,000 plus Banking Benefits

Our client is the rapidly expanding securities trading subsidiary of a European Bank. They now offer a unique opportunity for a young accountant seeking his/her first move into a demanding role within the financial services sector.

The position will involve taking control of the daily accounting functions as well as developing new systems and strengthening management information reporting. The successful candidate will be a newly qualified Chartered Accountant, preferably a graduate, with an excellent track record and exposure to computerised systems. He or she will be an enthusiastic self starter who wishes to gain a real understanding of the securities trading environment working within a small team.

To discuss this opportunity please telephone Sue Handley Jones or Joe Reilly on 01-583 0073 (047 483 2156 evenings/weekends) or send your detailed career summary to the address below.

#### BADENOCH & CLARK

16-16 NEW BRIDGE STREET, BLACKFRIARS, LONDON SILLOYDS AVENUE, LONDON BC3

## **Financial Controller &** Company **Secretary**

#### c.£23,000 + Car **West End**

Our clients are a well established group with interests in commercial property investment, management and agency; car parking and servicing; and wine wholesaling and catering.

The Company Secretary will be retiring in early 1989, creating the need to appoint now a Financial Controller and Company Secretary designate, to be responsible for all the Group's accounting and

Candidates, who should be aged between 39 and 50, will have had experience at a senior level in accounting and administration in a dynamic, diversified, small to medium sized business with computerised accounting systems, and should be qualified Accountants or Chartered Secretaries. Benefits include a non-contributory pension scheme and medical insurance.

ase apply with a full CV including current salary . and daytime telephone number, quoting reference

BinderHamlyn MANAGEMENT CONSULTANTS Roger Bull, Executive Selection Division Binder Hamlyn Management Consultants B St Bride Street, London ECAA 4DA

#### EUROPEAN FINANCE DIRECTOR **EXECUTIVE OPPORTUNITY**

INTERNATIONAL SPECIALITY CHEMICALS

GAF is a world leader in chemicals and building materials. With current revenues of approximately \$120 million, our European subsidiaries play a major role in the business of selling chemicals produced in the U.S. and Europe, and in manufacturing and distributing filter products.

Due to internal promotion, we now offer a unique opportunity for a high energy hands-on business professional to manage and coordinate all the financial activities of our robust European operations from our new headquarters at Guildford. Reporting to the Director of International Finance in the U.S. and our European General Manager, the Finance Director will supervise 10 European Subsidiary Controllers, an MIS staff of 4 and a Budgets

In addition to performing all Europe-wide control functions, the Finance Director will coordinate the following areas with the subsidiary controllers toxes, insurance, MIS, audits and cash monagement. However, perhaps the most important responsibilities will be financial analysis, long and short term planning and budgets. The successful candidate for this key post will almost certainly be a qualified accountant, possibly with acquisition and/or joint venture experience and a background in the pharmaceutical or chemical

He/she will definitely have a minimum of 15 years demonstrable business experience, some of which will probably have been gained with medium to large sales and distribution organisations, and at least 5 years spent with a multi-national taking responsibility for the

financial aspects of European operations. Good personal communication skills are vital, as you will be required to deal effectively at all levels, including liaising with government agencies.

Salary and benefits package will reflect the importance of this key post and is unlikely to be a limiting factor. Please apply in writing to our recruitment consultants giving full details of career and current salary and benefits package.



Please address applications to:

KEITH THOMAS, LANSDOWNE RECRUITMENT LTD., PARK HOUSE, 207-211 THE VALE, LONDON W3 7QE

## Financial Controller

c.£27,500 + Car

A substantial US quoted international practice of Architects and Design Consultants wishes to appoint a financial controller (director designate) who will be a major contributor to the financial performance of its UK organisation which will be the vehicle for expansion into Europe. This well respected practice has been established over 10 years in the UK and enjoys one of the leading positions in this market.

The appointment requires an outstanding individual with high professional standards, who can demonstrate the interpersonal skills and commercial judgment to be of considerable influence at board level. The Financial Controller will be expected to develop and enhance sound financial planning and control, with particular emphasis on monthly management

information, project profitability, regular financial statements and statutory accounts together with business forecasts and budgets.

Applicants should be graduate Chartered Accountants aged 27-32 with several years relevant experience in the commercial or services sector or alternatively 2-3 years experience within the investigations department of a leading account agency provided to service Control and a leading account agency provided to service and a leading account agency. leading accountancy practice. Location Central London.
Please reply in confidence quoting ref. L 336 to:

Adrian Edgell Mason & Nurse Associates Lancaster Place, Strand London WC2E 7EB Tel:01-2407805

Mason & Nurse Selection & Search



**c.£22.5K CENTRAL LONDON** 

The Data Network (DN) and Communications Facilities Management (CFM) are two key businesses within British Telecom Enterprises. Together they're rapidly revolutionising corporate communications in Britain with a growing customer base ranging from travel and retail to banking and

If they represent the leading edge of networking technology, they also reflect the new competitive edge within BT. That's why, in our search for two Finance Managers (one for each business), we're looking for commercially astute accountants capable of making a direct impact on business growth.

As Head of Finance within your respective division you'll be directly responsible for management accounting and commercial support. This will involve advising senior management on all financial and commercial aspects of the business making investment appraisals, preparing budgets and ensuring financial controls and monitoring systems are in place. Your role will also have a wider dimension as part of a

Group Finance Management team made up of your counterparts from other divisions of BT Enterprises. This will give rise to challenging ad hoc projects and further raise your profile within this dynamic organisation.

Clearly these are opportunities for ambitious, qualified Accountants with, at the very least, a two year track record of achievement in commerce. If not in a computing or electronics company then you should be in an environment where rapid responses to growth and change have been critical. Exceptional communication skills, both persuasive and diplomatic, are vital.

This move offers the best of both worlds the challenges of a 'stand-alone' business on the one hand, the broad career scope of BT as a whole on the other. The rewards, too, are excellent, starting with a salary of c£22.5K.

If you're ready to grow with BT, please phone Paul Lewis on 01-356 7318 or write to him with your CV to: British Telecom, Personnel Department, 8th Floor, 2-12 Gresham Street, London EC1. Quote ref. FT91.

# "ELECOM

## Financial Manager

CENTRAL LONDON

TO £25,000+CAR

Our client is a well-established, rapidly expanding group of publishing companies. In recent years impressive growth has been achieved both through trading and by acquisition.

As a consequence, an opportunity has arisen for an energetic, qualified accountant to take responsibility for financial aspects of the business. Reporting directly to the Board and having responsibility for a staff of ten, the successful candidate will be a key member of the senior management team and will be expected to make a significant contribution to the company's future growth.

An attractive package including a car is offered, together with every opportunity for further advancement as a part of this successful and dynamic team.

Please send a full CV with handwritten covering letter to Mr. B. E. Ayres quoting

**MOORES** 

50 St. Andrew Street, Hertford, Herts. SG14 1JA

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

Financial Controller

This famous Music Publishers, employing over 100 people and a member of the Granada Group, wishes to appoint a Financial Controller-

This senior management position, reporting to the Managing Director, will appeal to an ambitious and professionally qualified accountant. The successful candidate will be expected to take overall control of the Company's Accounts Department and will also be expected to play an important part in the general management of the Company which is entering an

Novello is an equal opportunities Employer,

The position, which is pensionable, will attract an appropriate salary plus car. Candidates should write in confidence, with a full CV including present salary, to:



Mrs B Platt, Personnel Officer, Novello & Company Limited, Fairfield Road. Borough Green, Sevenoaks,



Hamilton Brothers Oil and Gas Limited

## SENIOR AUDIT MANAGER

to £35,000 + car

Hamilton Brothers is a highly successful oil and gas company based in Mayfair with a wide spread of interests in the UK and Dutch North Sea together with UK onshore operations. Currently Hamilton are producing oil and gas fields and will be developing further fields in

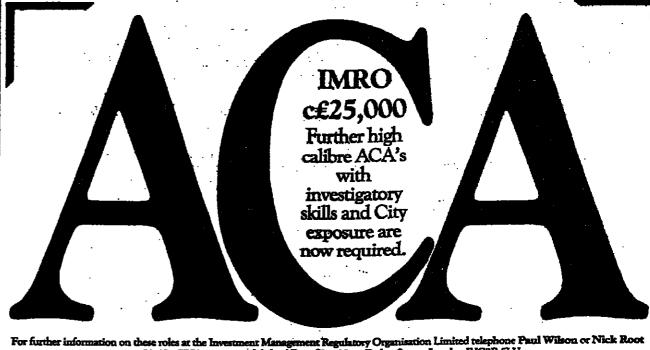
To monitor these activities, due to the promotion of the current Audit Manager, Hamiltons wish to recruit a highly motivated accountant with responsibility to the Finance

The essential tasks will include setting a forward audit plan, directing audits of all major development projects and auditing all systems and procedures from a control and

efficiency standpoint. Responsibility will also cover the review of joint ventures not operated by the company, operational audits in Aberdeen, contract reviews and ad hoc investigations.

Applicants must be qualified accountants, preferably graduates, with substantial experience of the oil or related industries and with particular emphasis on project and systems control, and operational efficiency.

They must be mature, independent self starters with complete integrity. The company offers high rewards for outstanding performance. Please write in confidence, with full career and salary details, quoting reference H/4321 to John W. Hills.



on 01-404 5751, or write to Michael Page City, 39-41 Parker Street, London WC2B 5LH.

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#### **KPMG** Peat Marwick McLintock

Executive Selection and Search 9 Creed Lane, London EC4V 5BR.

#### MANAGEMENT ACCOUNTING

major financial services group

**Central London** 

to £25,000 + extensive benefits

As one of the major forces in the financial services sector, our client has very substantial and wide ranging interests, many of them market leaders.

The further development of its group management accounting function has created this key role for a qualified accountant. The position will provide the opportunity to contribute to the control procedures necessary to ensure the integrity of management information using advanced technology. Additional responsibilities will be the provision of accounting support to divisions within the group together with a number of ad hoc projects.

Aged under 30, applicants should be effective communicators with experience gained in a major professional firm or large group.

Salary is negotiable according to age and experience, benefits include a non contributory pension and low cost mortgage and further prospects are extensive, both at group and divisional level.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/665/AF.

LLOYD MANAGEMENT Selection Consultants 325 High Holborn London W.C.IV. 6QA, 04-405-3499.

# Young Qualified **Accountant**

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**Financial Services** 

Important new compliance role for

c£25,000 + car +Subsidised mortgage

Our client is a leading U.K. Financial Services Group, highly regarded in the City and by major institutional and private clients, whose continued success has been based on innovative product development and the sustained efforts of a highly professional

This new post offers an existing and challenging opportunity for a high-calibre young qualified (preferably Chartered) accountant ideally with between 1 and 4 years post-qualifying experience. Familiarity with a financial services environment would be useful. but is by no means essential.

Candidates will need a high degree of maturity, self-motivation and communication skills as well as the ability to rapidly acquire an in-depth understanding of the SIB/LAUTRO/IMRO rules, and apply them to the diverse operational, legal and technical issues involved in maintaining a new compliance function required under the Financial Services Act.

This high-profile role will report to the Head of Legal Department and Group Company Secretary, and after an initial period the encumbent will be appointed as the Compliance Officer with additional important duties and responsibilities.

Based at the Group's headquarters in north-west Surrey (close to M25) and with additional responsibility for the branch network, the appointment commands a progressive benefit package, including, where appropriate, generous relocation assistance, and, for an individual with drive and ambition, could act as an ideal spring-board for career development within this successful and expanding organisation.



For more information, call Neil Wax on 91-387 5400 (out of hours 0923 243033) or write in confidence to him at Financial Selection Services, Drayton House, Gordon Street, Bloomsbury, London WCIH DANL

#### Systems Development Manager

#### **East Midlands**

Our client is a dynamic, highly acquisitive textile plc (turnover c£50m) with subsidiaries based largely in the East Midlands and North West of England.

A high profile role has arisen for a Systems Development Manager to work on a project basis, assessing system development needs across the Group and managing their implementation at the subsidiaries. Although reporting to the Finance Director of the major group of subsidiaries based at the Head Office in the East Midlands, there will be considerable involvement on site at operating subsidiaries and newly acquired companies.

#### c£25,000 + car package

Applicants should be qualified Accountants with several years' experience of Computer Based Systems Development who can demonstrate the intellect, drive and inter personal skills required for successful project management.

Career prospects are excellent in this acquisitive Group. Interested applicants should contact
Gary Watson on 0602 483480 quoting ref. 493
or write to him at Michael Page Partnership,
Imperial Building, Victoria Street,
Nottingham. NGI 2EX.

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Australian bank

YOU are aged 25-32 and currently work in the accounts function of a foreign bank. You are ready to take on more responsibility but the prospects of doing so at your present bank are decidedly bleak. You've just simply run out of OUR CLIENT is the London branch of a major

Australian bank. The branch has a young management team and is going places. In addition to its classic commercial banking business, it has become increasingly active as a trader in the newer range of instruments and in complex corporate finance work. In this new post you will have responsibility for the adequacy and applica-tion of all financial control procedures within the branch. Particular emphasis will be placed on the

to £20,000 + benefits

regulatory reporting and tax aspects of trading in new instruments/products and this will entail regular discussions with senior branch management and dealing staff. You will lead a financial control team of five and report to the

Operations Manager.

To apply, you need not be a qualified accountant but you must have a progressive career record to date and the appetite to take on wider responsibilities in the future. The starting salary is negotiable to the level indicated and the usual foreign

bank benefits apply.

All enquiries will be treated in strict confidence.

Please send a brief curriculum vitae or telephone for an application form to Financial Institutions Group, Ref: 1078/GRG/FT.

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#### FINANCE DIRECTOR

#### Welshpool/Powys

c£28,000 + Car

Floform, a member of the Hollis plc group and a specialist manufacturer of components for the electronic and automotive industries now seeks a top flight Finance Director.

Responsibilities cover all aspects of financial control and reporting, including the development of management information systems relevant to a manufacturing environment, as well as a significant commercial role in the company's development.

The successful candidate will be a qualified accountant aged 30-40 and is likely to have a strong manufacturing background including the design and operation of standard costing systems. They will also have the ability to communicate well at all levels.

Please reply in confidence with a comprehensive curriculum vitae including details of current earnings and a daytime telephone number to D. E. Shribman.

Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323

#### Assistant **Financial Controller** A challenging development role for a Newly Qualified ACA. Excellent salary plus banking benefits.

Société Générale, a leading International Bank, is currently introducing an innovative new banking system and urgently requires an ambitious Accountant to support its successful implementation.

Working closely with the Bank's User Project Team, you will initially familiarise yourself with the new system and its applications and subsequently will carry out extensive user testing during its phased implementation,

This is a key role and requires a genuine "hands-on" approach and a large degree of self motivation and flexibility.

Aged 24/25, you will already ideally have gained some experience of banking. A knowledge of micro-computers and French would also be useful additional assets.

In return, we are offering an excellent salary plus a wide range of banking benefits, including assisted mortgage scheme, non-contributory pension, free medical insurance and a performance related bonus.

Please apply in the first instance to Mr. J.M. Crosby, Staff Manager, Société Générale, 60, Gracechurch Street, London, EC3V 0HD, enclosing a brief CV.

All applications will be treated in the strictest confidence.



#### **ACCOUNTANT Based Spain**

Stokis Hotels & Inns, the fastest growing division of the multi £ miltion Stokis plc, now wishes to recruit a Qualified Accountant to join their Spanish subsidiary company. The successful applicant, ideally a Spanish rational or fluent Spanish speaker, will be based at the Stakis Resort Hotel Paraiso near Estepona on the Casta del Sol.

Responsibilities will include management of the Accounting procedures, together with the preparation of a monthly reporting system. A competitive remuneration package is offered. Apply in writing with c.v. to Akın Croig, Personnel Administration Manager, Stakis Hotels & Inns Ltd., West Mains Road, East Kilbride, Glasgow G74 1 PQ.



#### PA TO PARTNER £30,000 + SHORT TERM PARTNERSHIP CENTRAL LONDON

Career opportunity for a young, hard-working ambifious ACA to assist with the development of this thriving practice. Unlimited potential is offered to a confident and commercially aware candidate capable of making a positive contribution to fulful expansion plans.

Confact: David Paton: 01-734-4836. Alternatively write to: Executive Search Division, Finance Recruitment, 2/3 Golden Square, London, W.1.

#### London

to £45,000

We are currently acting for an international firm of strategic consultants with an established reputation among the leading firms in this field.

As part of a planned programme of growth, they are now seeking to recruit a number of consultants to join their organisation. Career prospects are excellent and will lead to significant advancement, both in the short and long term, with partnership as a realistic probability.

Candidates will:

\* be aged between 26 and 32

\* possess a recognised University degree with a minimum upper second grade

\* have obtained a professional qualification and/or an MBA from a major business school

\* display evidence of achievement in their personal and professional life.

Interested candidates should write, with curriculum vitae, to Paul MacIldowie ACA, Executive Division, Michael Page Partnership,

39-41 Parker Street, London WC2B 5LH quoting reference 470.

Michael Page Partnership

International Recruitment Consultants Lestherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide London Bristol Windsor StAlbans

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# Financial Controller

#### C. London

£35,000+Benefits

Our client is one of the largest international insurance broking groups. Principal activities include both insurance and reinsurance broking with market sector domination in

A financial controller is required to fulfil a key position which entails significant exposure to senior management throughout the group, and will play a major role in the further development of the accounting function.

Key responsibilities include financial and management.

reporting, planning and forecasting, cash flow management, foreign currency exposure, and

the enhancement of management information systems. Applicants must be graduate qualified accountants, aged 30-36, assertive, commercial, with previous manmanagement and financial sector experience.

Promotion prospects for the successful candidate within this expanding Group are excellent.

Interested applicants should write enclosing a comprehensive CV and daytime telephone number quoting ref: 469 to Jon Anderson ACMA, Executive Division, 39-41 Parker Street, London WC2B 5LFL

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International Recruitment Consultants London Bristol Windsor St. Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

## Investments and Corporate Accountant

City

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c£30,000 package

Our client is a British Group, with interests in manufacturing, construction, mining and investments. An opportunity currently exists within the finance and fund management areas, where investment portfolios are valued in excess of £150 million.

Key responsibilities of the position comprise the control of the accounting function for finance and investment companies within the group. Other areas of involvement will include the preparation of financial and management accounts, and the maintenance and development of computer systems.

A qualified accountant, the ideal candidate will have experience of investment accounting and computerised systems. The ability to communicate effectively at all levels, manage staff, and the maturity to hold a position of responsibility are also essential to this appointment.

If you feel that you can meet this challenge, contact Diane Forcester on 01-831 2000 or write to her at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH

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## Finance Director

#### **E.Midlands**

c£30,000 + Bonus + Car

Our client is a highly profitable, rapidly expanding, £50m t/o subsidiary of a major international group, engaged in specialist process manufacturing.

They wish to appoint an exceptional, young Finance Director, who will assume total responsibility for the finance and data-processing functions. Key areas of involvement will include redesigning the financial control procedures, implementation of a fully integrated manufacturing management control system and controlling a major capital investment programme. The successful applicant will also be expected to work closely with the Managing Director in the

areas of business planning and acquisitions.

Candidates, aged 28-35, should be qualified accountants, of graduate intellect, who can demonstrate rapid progression based on high levels of achievement in their career to date, together with above average energy, flair and inter-personal skills.

Relocation facilities are available where appropriate. Interested applicants should write to Alan Dickinson ACMA, quoting ref 5013 at Michael Page Partnership, Imperial Building, Victoria Street, Nottingham NGI 2EX. (Tel: 0602 483480)-

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London Bristol Windsor St. Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC.

# Young Finance Director

MOD supplier Hampshire and elsewhere

£27,500

There is considerable growth potential for this £ 10 million turnover company, a subsidiary of a profitable and acquisitive plc, which is a leading supplier of specialist products for defence purposes on a worldwide basis. The recent acquisition of this business by the group creates the need for enhanced planning, reporting and control systems in line with group standards, and the application of the accounting input within the company. The post offers an excellent opportunity for a qualified accountant in the early to mid-thirties to join a small management train dedicated to a significant expansion of this enterprise. significant expansion of this enterprise.

The ideal background will include financial and

management accounting experience in a division of a large company with an international dimension, and an exposur to MOD audit requirements. Success in this role will generate interesting career paths in the parent company.
Remmeration will include imancial performance and
personal achievement bonuses, an executive car, and
relocation arrangements to the Hampshire head office will
be available. Similar posts may well occur elsewhere
in the UK as the current acquisition programme is Please send desailed es, indicating current salary details, to Michael Egan,
Ref: 1825/MJE/FT.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



#### ◆ Salary to £30k + car

- Pension scheme Central London
- location ◆£100m UK turnover
- Fast growth record

#### Lead the field in a fast growing food company

Financial Controller ...... Age 28 upwards

Our client is the market leader among importers of meat with particular emphasis on distribution and processing of food products in the retail and food service trades. The UK subsidiary of an international company, it is experiencing enormous growth and is poised for expansion into related areas of business.

A Financial Controller is now required to take complete responsibility for the financial management of the UK company. The position reports directly to the Managing Director and duties will include assessing the viability of new ventures and investments as well as overseeing the finance function and the development of systems. A Board appointment for the right individual is likely after a suitable qualifying period.

Suitable candidates will be qualified ACA's with post qualification expe commercial role or CIMA/CACA's who have trained in a Blue Chip environment. You should demonstrate commercial awareness, computer literacy and the ability to make a pragmatic input into the growth and direction of the company. Experience of project work and managing staff is also desirable.

Witten applications, enclosing a comprehensive CV should be submitted in strict confidence to Malcohn Edgell BSc FCA or Pippa Curtis BA, at Douglas Llambias Associates, 410 Strand; London WC2R UNS, quoting reference 8194.



LLAMBIAS

ABERDEEN EDINBURGH GLASGOW LONDON LIVERPOOL MANCHESTER DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R ONS TELEPHONE: 01-836 9501

#### **Management Information Services CONSULTING PROFESSIONALS**

Cyprus and The Gulf Substantial Tax Free Remuneration & Benefits

Touche Ross Saha & Co one of the leading international management consulting firms established throughout the Middle East, are currently experiencing an impressive rate of growth. To most the needs of a substantial client portfolio a number of well-qualified experienced professionals are to be appointed to manage MIS assignments.

The successful candidates will have: • A first class educational background, ideally with an MBA and/or professional

qualification. Extensive exposure to the development and implementation of advanced information systems in commerce/industry utilising mainframe through to micro-system technology. Experience in managing MIS projects, either as in-house managers or as external

The first such senior appointment will be located in one of the most attractive Gulf States for an anticipated 3-4 years, after which the Consultant will most likely be based at the Cyprus Regional Headquarters or, if desired, London.

This is a career appointment and provides an opportunity for professional development and capital accumulation with a tax free negotiable remuneration package which will include:

 Free furnished married status accommodation and unifies ● Local transport ● Family medical and dental cover · Educational assistance for up to 3 children with two air fares per year for children educated in the country of origin • 30 days annual home leave (with air fares)

It is expected to make an early appointment. We would like to hear from those prepared to meet a challenge in an ideal working and family environment. Telephone for more information or write in confidence to:

W Martin Dyst SABA & NAGLE INTERNATIONAL LIMITED 135 Notting Hill Gate, London W11 3LB. Telephone: 01-221 2996

SABA AND NAGLE INTERNATIONAL

#### International Banking ...

#### INTERNAL AUDIT

to £25,000 + benefits

Our client is the London branch of a first class, highly reputable European bank with an established presence in the U.K. market. The bank provides a broad range of banking services to a substantial client base throughout the U.K. and Ireland.

Reporting directly to the General Manager and the bank's Head Office, this position plays a vital role in evaluating established controls and assessing compliance with policies and procedures. You will be independently responsible for the review and audit of all

operational units of the bank. The opportunity will therefore appeal to you if you are an exceptionally able accountant wishing to move into banking from the Profession. Alternatively, with an excellent academic background, you may already be working within the audit function of a bank. In either case you will ideally have had some exposure to new Treasury instrument accounting procedures, and computer systems.

This is an excellent opportunity to become closely involved in the continuing appraisal of systems and operations within an expanding organisation. Salary will be commensurate with qualifications and experience, together with an attractive benefits package.

In the first instance please contact Anita Harris on 01-606 1706 or write to her at 127 Cheapside, London EC2V 6BU.

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#### Banking c£21,000

(inc. mort. sub.) Qualified accountant to join Projects Team in prime American bank. The work is varied and interesting and prospects are excellent. 25-38 years.

Telephone Shelagh Arneil 01-583-1661 or send cv to her in confidence. asb Recraitment, 50 Fleet Street, London EC4Y 1BE.

#### **CORPORATE** ACCOUNTANT

Applied Communications Inc of the USA, the world's most popular EFT software Vendor is seeking a highly qualified dynamic and ambitious young Accountant for a two year special assignment in connection with a US related project in the UK, working out of Applied Communications UK Ltd offices in Warford. The ideal candidate will have a degree level US accounting qualification, at least four years general accounting experience, and an intimate knowledge of US accounting procedures and income tax matters. A CA qualification and first hand experience in the use of computers would be an advantage. A competitive salary and excellent benefits package will be offered to the right candidate. Please

Box A0712, Financial Times, 10 Cannon Street, London, EC4P 4BY

## FINANCIAL CONTROLLER

West London c. £25,000 + car

This is a new appointment to strengthen the management team of this successful young company which is part of a substantial manufacturer and supplier of a broad range of consumer goods to the retail majors. The company, which has a turnover in excess of £30m, imports and distributes the non-UK sourced products. The management team is young and operates with considerable autonomy, particularly on sales and product development. The Controller will take charge of a small,

foreign exchange purchasing, will handle various aspects of the administrative operations. Computer systems, both mini and PC based, as well established and the F.C. will be expected to contribute to their

continued development.
Candidates should be young qualified accountants with management experience and a commercial background. Specific distribution/fincg experience will be highly

To apply, please send full career details in confidence to Mike Smith, quoting reference

## **KPMG** Peat Marwick McLintock

Executive Selection and Search 9 Creed Lane, London EC4V 5BR

well run department and, in addition to managing the company's finances including

#### **Financial Director** (Designate)

**Yorkshire** 

c £25,000 + Car

Our client is a well established rapidly expanding and prolitable, privately owned computer hardware and software engineering house. They are market leaders in the development of unique computer products and customised software for a wide variety of specialist markets internationally. They have a total commitment to technical excellence.

Further dynamic growth has created the need for the financial management of the business to be

Further dynamic growth has created the need for the financial management of the business to be controlled at Board level by a full-time professional.

Reporting to the Managing Director you will be responsible for all financial and management accounting to the Managing Director you will be responsible for all financial and management accounting matters and the further development of computer based accounting systems to meet the ever more demanding needs of the business.

Our ideal candidate will be a commercially oriented, qualified Accountant with the management skills and the drive and personality to work as a member of a closely unit and dedicated Sentor Management Team, whose style is very definitely 'hands on'. You must be sufficiently computer literate to be able to lead the ongoing development of the Company's computerised information systems.

Experience of the raising of equity capital and the conditions leading up to a Stock Exchange listing are important plus points. It is essential that you can become fully effective and for your Board appointment to be confirmed within six months of starting. Prospects for personal career development are excellent as are the conditions of employment.

application in the decimal within a kind and a series of employment.

There should be an opportunity for equity participation within three years.

Please telephone for an application form (calls are answered 24 hours a day) or send comprehensive curriculum vitae quoting reference number DP/808 to:



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# VANCE DIREC

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This important division of a household name public group is a clear market leader in its sector. It is backed by a parent company which in turn dominates several excanding consumer markets and which is aggressively acquisitive. The division enjoyed a 26% sales increase last year.

The Divisional Finance Director will play a key role

in a small central management team and will have total responsibility for financial control and management information. The objective is to create a high quality, proactive finance team which will contribute to commercial decisions at all levels. A priority will be the implementation of improved computerised systems.

The person appointed will be a qualified accountant aged in his or her mid to late thirties. You should have experienced financial management in a large and team leadership. On a personal level, you should combine drive with tolerance and a questioning approach with maturity. Excellent interpersonal skills are

Please reply in confidence giving concise career, salary and personal details to our advisor, Heather Male, quoting Ref. L301, at Slade Egor International Ltd, Metro House, 58 St. James's Street, London SW1A 1LD. Tel: 01-629 8070.

International Search and Selection

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An exciting and demanding position. Scope to move into line management in Corporate Finance or elsewhere within the Bank in 24–36 months.



#### **MANAGEMENT ACCOUNTANT** — **CENTRAL EXECUTIVE**

CITY

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This vacancy is open to Accountants (A.C.A., A.C.C.A., A.C.M.A.) aged 24-28 who have acquired a minimum of two years' practical experience gained in either a large industrial company or financial institution utilising modern and computerised techniques in financial analysis. Reporting to a member of the Executive Committee responsibilities are widely drawn and will include both regular provision of financial information, interpretation of management accounts and operation of controls, as well as ad hoc projects in close consultation with the Chief Executive and with line departments. A positive, mature, well-balanced and extrovert manner is important and the individual must be able to demonstrate sound commercial judgement. Initial salary negotiable £20,000-£25,000 plus profit incentive, subsidised mortgage facility, non-contributory pension, free life assurance, free family BUPA and assistance with relocation expenses if necessary. Applications in strict confidence under reference MACE147/FT to the Managing Director:

ACCOUNTANCY & LEGAL PROFESSIONAL SELECTION LTD., 3 LONDON WALL SUNDINGS, LONDON WALL, LONDON ECZN SPJ TELEPHONE: 91-508 3508 or 91-508 3576, TELEX: 207274. FAX: 256 3581

South Berkshire



£25k+car +Share Option

#### FINANCE MANAGER

Due to their continued success world-wide, our client Borland International, one of the world's largest independent publishers of micro computer software, have recently relocated their UK subsidiary to prestigious new Headquarters in Berkshire. An exciting opportunity has arisen for a newly qualified chartered accountant, ideally under 30, with at least a year's commercial experience, to further develop the finance function with the support of three accounting staff.

This is a challenging and rewarding position that offers genuine career opportunity for those interested in developing management information systems and all aspects of the UK accounting function in what is a high profile and stimulating role. A knowledge of French would be advantageous as there will be occasional travel to the European Headquarters.

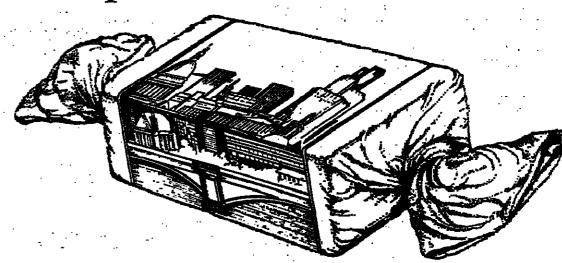
For further details please contact Brett Melbourne at the address or number below. Telephone (0753) 854256



Management Personnel

51 High Street, Eton, Windsor, BERKS SL4 6BL

#### Young management accountants for exceptional City consultancy role



# Take a bite

London

To £38,000 + benefits

Here is a real challenge to sink your teeth into.

As a bright and ambitious young accountant, with first class management accounting experience, you could have the opportunity to experience the taste of working for the widest possible variety of City firms

Our client is a leading international management consultancy providing high level strategic planning. operating methods and systems advice to dients throughout the banking, insurance, securities and investment management sectors.

They now seek to recruit two experienced management accountants to add further weight to their rapidly expanding financial services division and to provide clear and incisive advice on the improvement and development of client management accounting procedures.

Applications are invited from qualified accountants, probably ACMAs or ACAs, who have cut their teeth on sophisticated management accounting systems, probably within a blue chip industrial or commercial Aged 28-32, you will possess a first class academic record as well as strong interpersonal and presentation skills. For the successful applicants, the rewards are exceptional. The package includes a base

salary to £38,000 plus all the normal sweeteners that one expects in working for a highly successful major international firm. If you are hungry for success, consider the advantages of working in a fast growing and

highly competitive yet team environment where career progression is based solely on merit. To sample the flavour further, contact Trevor Atkinson FCA, at the address below. quoting reference 8203.



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#### ACCOUNTANT CONTROLLER

of N. London Co's Management & Consolidated Accounts. Not necessarily Qualified. Sound character & ability to advise on all financial affairs. Age 25-35.

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#### DEPUTY CHIEF ACCOUNTANT **INTERNATIONAL BANK**

c. £30K + BANKING BENEFITS Our client is a long established. City-based International bank. It is

committed to further strengthen its Finance Function with the recruitment of this key position — a result of organisational changes taking place. You will be a Qualified Accountant

(mid 20's — early 30's) of at least 2 years proven experience gained either through bank auditing (external or internal) or in working within the accounting function of on International Bank.

You will also deputise for the Chief Accountant in his obsence and assist with the supervision of the Accounts Department. Specifically you will be involved with the monitoring of the day-to-

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day accounting tasks, the development of management information, costing, budgetary control, and in the preparation of

> statutory returns. Familiarity with banking information technology and P.C. applications software is desirable.

Please apply in confidence by telephoning the retained consultants (ALASTAIR PRIMROSE or RICHARD LOVERING) on 01-637 5277 or send a comprehensive curriculum vitae including salary history and daytime telephone number.



#### H. YOUNG HOLDINGS PLC

H. Young Holdings PLC requires a Financial Controller for its newly formed "The Young Optical Group" which combines the business of two of its subsidiaries, 20th Century Visions and The Crofton Optical Group which distributes optical frames, lenses and sunglasses.

Applicants must be qualified accountants probably in their early 30s. The successful candidate will be responsible to the Chief Executive of "The Young Optical Group" and to the Financial Controller of H. Young Holdings PLC and will be based in the London area. Attractive salary and benefits are offered.

Please apply to fifrs E. J. Johnston, Financial Controller, H. Young Holdings PLC. 5 Gravel Hill, Henley on Themes; Coon RGS 2EG

## **Finance Director**

W. London

This is an exciting and challenging opportunity for an entrepreneurial accountant to join a successful and expansion-minded group (T/O£7m) providing specialised products and services to the construction industry. He/ she will work closely with the Managing Director and contribute directly to the decision making process. Supported by a small team, this is very much a shirt-sleeve job involving full responsibility for the accounts department and all company secretarial and legal matters. A priority will be the development of the existing computerised system. Applicants must be qualified accountants, preferably in their late 20's. Ref. 1468/FT. Write or telephone for an application form or send full details (with daytime telephone number and present salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Philips & Carpenter...
Selection Consultants

#### **INTERNAL AUDIT** MERCHANT BANKING

Standard Chartered Merchant Bank is seeking an auditor to join its Internal Inspection

The role will provide a broad exposure to the Bank's diverse activities and should prove a challenging environment for an articulate young accountant with a talent for problem-solving.

The successful candidate will be involved in

reviews of controls and systems as well as special projects with the emphasis on recommending improvements to operational procedures. They will be computer audit skills and knowledge of compliance procedures. The confidence, initiative and personal credibility to sustain the co-operation of senior management will alos be essential.

Applicants should have a good academic record with experience of the financial services sector, preferably in banking. An attractive remuneration package is offered which will reflect the individual's ability to make an immediate contribution.

Those interested should apply in writing, and in confidence to:
Peter Liewelly, Personnel Manager,
Standard Chartered Merchant Bank Limited,
33-36 Gracechurch Street, London ECSV OAX

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## Internationales Konsortialgeschäft

Unsere Auftraggeberin ist eines der bedeutenden deutschen Kreditinstitute mit Sitz in Frankfurt. Zur Betreuung und zum Ausbau vorhandener sowie neu zu schaffender internationaler Kundenbeziehungen für die Durchführung von Emissionsvorhaben, insbesondere in Nordamerika, ist das Haus daran interessiert, einen qualifizierten, international ausgerichteten

## Kapitalmarktexperten

als neuen Mitarbeiter zu gewinnen, um ihn mit der Leitung des für das vorgenannte Marktsegment vorhandenen und bewährten Teams als

#### Abt.-Dir. Konsortialabteilung

zu betrauen. Adaquate Interessenten sollten weitgehend über folgende Attribute bzw. Voraussetzungen verfügen: Abgeschlossene Ausbildung zum Bankkaufmann sowie Hochschulstudium der Betriebs- oder Volkswirtschaft; ausgeprägte Kenntnisse internationaler Kapitalmärkte – vorzugsweise in der westlichen Hemisphäre –; Kreativität und analytisches Denkvermögen, gepaart mit der Erfahrung im Einsatz der Dienstleistungsprodukte; Akquisitions- und Verhandlungsgeschick; Beherrschung der englischen Sprache in Wort und Schrift; sicheres Auftreten zur Betreuung institutioneller Kundschaft; die Befähigung zu einer überzeugenden Mitarbeiterführung; Loyalität, Kollegialität und Diskretion.

Der neue Stelleninhaber wird der hohen Bedeutung der Position entsprechend mit allen notwendigen Kompetenzen ausgestattet und interessant honoriert.

Zur Vorbereitung eines persönlichen Gedankenaustausches übersenden Sie uns bitte Ihre kompletten Bewerbungsunterlagen. Selbstverständlich stehen wir Ihnen vorab für ein fernmündliches Gespräch unter dem unten angegebenen Telefonanschluß zur Verfügung. Absolute Diskretion sowie die Einhaltung von Sperrvermerken sichern wir Ihnen zu.

#### H.-G. HENRICH

Unternehmens- und Personalberatung GmbH 8000 München 81, Arabellastraße 15, Telefon 089/912025 München – Frankfurt

A MEMBER OF BLUE ARROW PLC

#### Assistant Director of Finance

Major Insurance Company South East, c \$40,000, Car, Excellent Benefits South East, c \$40,000, Car, Excellent Benefits

This respected major insurance group has its operational headquarters in a most stiractive part of the country. It is a strong demanding organisation employing nearly 1,000 staff in the U.K. and overseas and is expanding both in traditional and newly developed markets. The accounting function is well organised with systems and controls producing timely and well formulated financial information. Reporting to the Finance Director, the successful candidate, will lead a team responsible for operational and investment accounting and will take a pro-active role in developing the efficiency and effectiveness of the department. Applicants should be Chartered Accountants, ideally in their thirties with experience of advanced U.S. accounting practices and the financial services industry. Personal qualities required include the maturity, man impagement relocation terms will be provided if required.

1.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street,
1.ONDON, Wir SWB, 01-734 6852. Ref. H14026/FT.

#### Senior Financial Executive

Retailing Midlands, c \$35,000, Car

This large High Street retailer has undergone major restructuring, accomplishing decentralisation, the extension of business interests by both acquisition and new ventures, in addition to significant investment in retailing information ventures, in addition to significant investment in retailing information technology. Reporting to the Divisional Finance Director and heading a team giving support to individual business managers, the overall obscrive is to facilitate the improvement of decision making and the implementation of effective financial controls, in order to increase profitability within this changing culture. Full participation in the commercial decision making process at a senior level is an integral part of the role. Possessing commercial acumen and an accountancy qualification, eged at least early thirties, you will combine a sound financial background in retailing, operating modern systems and tachnology, with strong interpersonal skills and management ability. This is an exceptional cereer opportunity.

J.R. McGallan, Hoggett Bowers plc, Castle House, A St James's Street.

NOTTINGHAM, NGI 67J, 9602-412019. Ref: R12026/FT.

#### Finance Director

Peterborough Region, c \$30,000 Package, Car Peterborough Region, c \$30,000 Package, Car

This independent company has gone from strength to strength in the field of electronic communication systems for civil and defence applications. Profits are excellent and turnover is growing fast. The Finance Director will make a major contribution to policy and strategy, as well as developing top quality information systems and managing the financial function. You should be a qualified accountant and have held a senior financial position in a successful and progressive company; treasury and export experience would be valuable, but above all you must be a capable manager, strategist and ideas person, keen to make a major contribution to a company with an exciting future. This is an excellent career opportunity which will give you the chance to grow in a fast moving operation with City links. The package consists of a high hasic salary, together with share options, success related bonus, quality car and relocation assistance to this very attractive area, which is easily accessible and has excellent schools, realistically priced housing, first class recreation facilities and a high quality of life.

high quality of life. C.W. Theaker, Hoggett Bowers plc, 13 Frederick Road, Edghaston, BIRMINGHAM, B15 1/1), 821-453 7575. Ref; B12035/FT.

#### Systems Accountant

St Albans, c \$23,000, Car, Benefits

Our client, a large and successful plc with a diversified business base has grown apidly over the last 5 years by way of acquisitions and organic growth. As a result of this expansion the company now wish to appoint a Systems Accountant. Working as part of a select 3 man-team in the Management Information

Department you will provide a key link between Accounting Departments and Computer staff. Major projects using 'Oracle' on Prime computers and pc.'s are about to start streamlining the flow of Management and Accounting information. The ideal applicant will probably be a Qualified Accountant aged 25-35 having worked in developing systems for 2-3 years and seeking the challenge of a fast moving and dynamic company.

A.T. Matthews, Haggett Bowers plc, Accountancy Division, 1/2 Hanover Street, LONDON, WIR SWB, 01-408 2762. Ref: 326-FT.

#### Mature Qualified Accountant

The company is a highly respected Non-Manufacturing firm with a turnover in excess of 56 million. Reporting to the Company Secretary, the successful candidate will be between 40-45 years of age, fully qualified and ideally have had experience of working in a medium sized company. You will be responsible for the daily financial activities of the company, dealing with ledgers, salaries and currency evaluations. The applicant will possess strong interpersonal skills, have an appreciation of accounting systems and will enjoy being part of a small and profitable company. The company provide a good salary with a beneficial booms scheme and a private family medical scheme.

D.R. Evans, Hoggett Bowers plc, 1/2 Hanover Street.

LONDON, W1R-9WB, 01-734 6852. Ref: H19021/FT. East London, c £20,000, Car

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

#### **Head of Finance** & Administration

#### c. £27,000 pa plus accommodation

#### Newmarket

Our client, the Animal Health Trust, is the only charitable institution in the United Kingdom working full time on the diseases of animals, their diagnosis, cure and prevention.

The Trust, which was founded in 1942, supports rigorous scientific method with business-like administration. This will be enhanced by appointing a Head of Finance and Administration to assist the Director co-ordinating all nonscientific matters.

A qualified accountant is required whose professional knowledge includes computerised accounting for multiple cost centres, MIS, asset management and investment of funds. Experience of structured administration, preferably in a scientific environment or charitable trust, is also

The salary and pension arrangements for this post are linked to University levels and superior rentfree accommodation is available.

Applicants are asked to write, quoting reference 1503 and with a full cv, current earnings and a day-time telephone number, to

#### BinderHamlyn 🗪 MANAGEMENT CORSULTANTS

Traver Austin, Executive Selection Christon, Binder Hambyo Management Consultants, 8 St. Bride Street, London ECAA 4UA.

#### **CORPORATE FINANCE MANAGERS**

International CA's Central London

Ernst & Whinney is a leading firm of accountants with an impressive record of growth in its Corporate Finance business.

New market initiatives have created a number of outstanding career opportunities for professionals in their mid to late twenties with relevant experience of one or more of the following:

Management Buy-Outs

Fund-raising

Acquisitions and Mergers Share Valuation

General Financial Advice

Key to your success will be the ability to manage a number of challenging assignments, the ability to communicate effectively at all levels and a keen sense of commercial flair.

For those demonstrating real commitment and ability, prospects in this exciting area will be first-class.

Please write with full c.v. to Barry Compton, Ernst & Whinney Becket House, I Lambeth Palace Road, London SE1 7EU. Telephone: 01-928 2000.

> Ernst & Whinney Accountants, Advisers, Consultants

## Corporate Finance dvisor

Stockbroking

City

£20,000 Plus + Profit/Performance Bonuses

Our client, a well established medium-sized stockbroker is developing a specialist corporate finance service for companies capitalised up to about \$40m. The work concentrates on USM and full listings, equity placings, financial/management restructuring and acquisitions.

The successful applicant will act as deputy to the departmental head taking a great deal of responsibility for day to day operations and client contact—and will be expected to take early accountability for specific projects. This is the first step in a planned expansion and candidates must be of sufficient calibre to be seen as a potential manager and business developer.

Three to five years' experience of corporate finance gained in banking, broking or an acquisitions minded commercial concern is required. ACA/ACCA/MBA qualifications are an advantage but not a replacement for sound experience—entrepreneurial skills are sought also. Salary is negotiable and bonuses should add substantially to remuneration. Please forward a full CV with salary history quoting reference number LM645 to Terry Fuller, Spicer and Pegler Associates, Executive Selection, 13 Bruton Street, London W1Y7AH.

Spicer and Pegler Associates . Executive Selection

#### Development Accountant/MBA

£neg+car

Epsom, Surrey

#### Finance as a strategic career development step

Beecham Phaemaceuticals has an international reputation for the successful innovation, manufacture and marketing of a wide range of ethical pharmaceutical products.

Increased involvement in the resourcing of research and development has led our Finance Director to create a new position within his department which calls for the appointment of an exceptional individual.

A good communicator and creative thinker, you will assist in strategic planning exercises and will see this job as a step towards a more senior corporate role. You will co-ordinate the budgeting and

reporting for our Headquarters Clinical

Research Department, and will also tackle the preparation of detailed plans, budgets and periodic reports.

Educated to degree level, with a good understanding of corporate accounting practices. you may come from any one of a number of business or professional backgrounds. Benefits include a company car and non-

contributory pension scheme with relocation assistance where necessary Applications, in confidence, may be addressed to: Mrs P Butterworth.

Personnel Manager, Beecham Pharmaceuticals - UK Division, Beecham House, Great West Road, BRENTFORD, Middlesex TW8 9BD.

**Beecham** Pharmaceuticals I

#### Finance & Administration Manager

Reading *To £29,000+Car* +Insurance Benefits

**Our Client:** is a well-established insurance company that has in recent years enjoyed substantial growth through the transaction of non-life insurance business in the UK and oversess.

The Position: as part of the executive team. reporting to the General Manager, the Finance and Administration Manager will play a crudal role in the development of company strategy. His/her specific responsibilities will cover management, and statutory accounting functions, treasury activities and personnel and administrative matters.

Candidates: should be qualified accountants. ideally with experience in a general insurance company. An involvement in computerisation should be an element of that experience proven managerial ability is an essential attribute. Salary and Benefits: in addition to the salary level quoted, the benefits are generous, including a fullyexpensed car. mortgage subsidy, medical insurance non-contributory pension and a relocation allowance where appropriate.

Applications please, in confidence, quating Ref: 321 FT to

> AHA Consultants 4/5 De Walden Court 85 New Cavendish Street London WIM 7RA



PHILLIPS&DREW

#### COMPANY SECRETARY/FINANCIAL DIRECTOR DESIGNATE

West Yorkshire

c£25K+Car+Benefits

Our client is a well established, privately owned, British Nursery Goods
Manufacturer, which enjoys a high reputation in a specialist sector of the market
place. They are now seeking to replace the existing Finance Director who retires
in 1988 with a person who has strong entrepreneurial, financial and business skills to assist in the next stage of the
Company's progress, especially in diversification into other related areas.

Reporting directly to the Chairman the successful candidate will be responsible for management and statutory accounting and financial planning. Experience of up to date methods of Stock, Production and Treasury Controls are

considered useful attributes as is computer literacy. Candidates, aged 35-40, should ideally be graduate Chartered Accountants with an authorizative, innovative and intelligent approach who possess in-depth financial experience in industry gained in a fast moving environment where working under pressure is normal.

Interested candidates, who match these searching requirements, should send a detailed CV, including current salary to Paul Bailey, Spicer and Pegler, Personnel Services, 29 Park Place, Leeds, LSI 28L



Spicer and Pegler
Chartered Accountants

two new appointments . . . .

**FINANCE DIRECTOR** 

**DESIGNATE** 

The company seeks a commercially orientated

accountant with strong systems development experience

Applicants should be qualified accountants aged around 30 with good leadership and communication skills and the ability to perform well in a stimulating and

Please apply in confidence with a comprehensive

curriculum vitae including details of current earnings and a

**Commercial Manager** 

Graduate accountant/Financially aware MBA

daytime telephone number to **D. E. Shribman**.

THE COMPLETE FINANCIAL SELECTION SERVICE

Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323

to take responsibility for all aspects of control and reporting, short and long term planning and the financial input to business decision-making.

Our client is a medium-sized and rapidly expanding company in the services sector and is itself part of a major

#### **YOUNG ACCOUNTANTS** financial services

#### London

City

British group.

Edinburgh

demanding environment.

Our client is a dynamic, growth-orientated

£12million turnover subsidiary of a

Initial responsibility will be for the

development and rapid introduction of improved management information syste

The Commercial Manager will also be

commercial management of the business

ALEMBION turnover subsidiary of a progressive and positively managed UK public group. Their products are supplied to customer markets throughout the world from a strong UK base, and they hold an enviable position in a competitive market.

expected to contribute significantly to strategic business planning and to the overall

Candidates, male or female, from age 28, will

£20-25,000 + mortgage etc

Long established as a financial services leader, our client has restructured one of its major business areas. As a result, two important new positions have been created.

The first entails responsibility for a team producing group management and statutory accounts with

The second involves the development and implementation of tight budgetary control procedures. Working closely with senior executives, this will provide the opportunity to make a significant contribution to profitability.

both positions involve assistance with the development and implementation of advanced systems. Applicants should be commercially aware qualified accountants aged mid/late 20s. In addition to a competitive salary, benefits include a non-contributory pension and subsidised mortgage. The group's substantial and wide ranging interests will provide extensive future career opportunities.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/66A/BF. LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC IV 6QA 01-405-3499.

c£27,500 + Car

to £22,000 plus car

be either qualified accountants of graduate calibre or business school graduates operating in a financial role. They must be able to demonstrate outstanding achievement to date

and will probably have a background in manufacturing industry, ideally including FMCG experience. Strong communication skills and the ability to make an effective contribution of a carrier land.

contribution at a senior level are essential.

Salary negotiable to £22,000 plus car and other benefits including comprehensive relocation facilities if required.

Please send career details - in confidence -

to D. A. Ravenscroft.

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#### **ACCOUNTANTS** A Better Way to Move

Landsdowne Appointments Register now have vacancies in London and throughout the country for Accountants aged 21-40 years. NOW SHORTLISTING Part Qualified, Newly Qualified, Management, Financial, Project and Chief Accountants and Control of Accountants and Control of Accountants. Financial Analysts.

Our proven, FREE service is the easy effective way to look around. Contact us NOW on 01-743 6321, quoting reference FT1/10, or write enclosing your CV to:

Steart Tait, Landsdo nts Register, Appointments Regis Park House, 207-211 The Vale,

BANKING ACCOUNTANT \$25,000
This major UK Merchant Bank currently has an excellent opportunity for a Accountant, or Part Qualified Accountant with banking experience. Assisting the Regulatory Officer you will be involved in all aspects of control. A sound knowledge of systems would be an advantage. Candidates should be self starters with good communication skills and the ability to devise and draft reports.

Portman put care into careers

# **BANKING CAREERS**

4

reports.
further information call
- Sarah Mendel or write, in confidence to
18/14 Great St Thomas Apostle London, EC4V 2E8

**- 01-236 1113** 

#### **Treasury Specialist/** Accountant

Phillips & Drew Limited is one of the City's leading financial institutions, providing a wide range of financial services to its clients.

Our expanding business requirements have created a unique opportunity for an accountant or treasury specialist with experience in a treasury, loans or finance section, probably gained in the public sector. You will be engaged initially mainly on public sector consultancy assignments.

Your career prospects will be limited only by your abilities and determination to succeed. You will be joining a team of forward-looking and committed professionals and will be given the opportunity to undertake challenging assignments in all aspects of finance, accounting and treasury management.

In return, we offer an attractive basic salary and package including mortgage subsidy, performance bonus, non-contributory pension scheme, free life assurance

Please write, eaclosing an up-to-date curriculum vitae to:

Sally Mew, Personnel Officer, Phillips & Drew Limited, 120 Moorgate, London EC2M 6XP

A MEMBER OF THE UNION BANK OF SWITZERLAND GROUP.

# A Bright Future taken into Account Young Finance Managers

Excellent salaries

Midlands. Home Counties, Yorkshire and the North West

Recent major expansion by our client, a £500m world leader in high technology manufacturing, has created a number of outstanding opportunities for high calibre accountants looking for real responsibility and early promotion.

promotion.

Helping to prepare and analyse vital financial information and manage a wide range of projects, you'll be playing a leading role in the running of an autonomous business with an annual turnover of up to £80 million. The challenges include involvement in high level strategies and deputising for line managers. After two years, you'll be expected to take over a senior financial management role within an senior financial management role within an autonomous business.

Aged 24-30 with a degree and at least 18 months' post-qualification experience, you'll have demonstrated first-class technical skills, either in industry or in the profession. Now ready to take your first significant step forward,

you'll also have a strong, innovative approach to accounting and plenty of ambition. In addition to a highly attractive salary, there's a range of large company benefits and enormous potential for further career development both in the UK and overseas.

Austin Knight Selection have been retained to handle initial applications. Please telephone Hans Rostrup on 021-455 6255 (office hours) or 0527 73681 (evenings) or write with full CV to Ref LS618, Austin Knight Selection, Tricom House, 51-53 Hagley Road, Birmingham page 570



# Financial

South East England Negotiable to £30,000 + car

Our client, is a large well established, privately owned Group whose core business is Housing and Estate Development, and has recently entered the commercial property market. They have enjoyed consistent profitable growth and now wish to appoint a Financial Controller to monitor the established financial systems and to develop Group administration.

Reporting to the Financial Director, the successful candidate will exercise control over the financial function and play an important role in the continued commercial development of the Company.

Candidates, aged 26-32, will be Qualified Accountants who can demonstrate strong personal attributes and practical success in planning and managing the finance area in a growth situation. Good computer appreciation, systems development and sound commercial experience are essential requirements to this post.

Interested candidates, who meet these demanding criteria, should send a detailed CV including current salary to Don Day FCA, quoting reference LM613 at Spicer and Pegler Associates, Executive Selection, 13 Bruton Street, London W1X7AH

Spicer and Pegler Associates

**Executive Selection** 

## Having recently become the retail motor arm of the expanding Western Motor Holdings PLC, Penta Group are now seeking qualified accountants in the following positions:

Penta

Group

FINANCIAL CONTROLLER (Director Designate) Based in Reading this position is within one of our prestige motor dealerships. The person will report directly to the Group Finance Director and be responsible for the total accounting function of two locations including a fully integrated computerised accounting system. It is envisaged that the appointment will lead to a directorship in the near future. Applicants should be qualified chartered accountants with post qualification experience preferably within the motor trade.

ASSISTANT TO GROUP FINANCIAL CONTROLLER/INTERNAL

This is a new position that is also based in Reading. Responsible to the Group Financial Controller, duties will include refining the Group Internal Audit function together with other duties to assist the Financial Controller such as investigation of acquisitions, forecasting, etc. The position will suit a newly qualified chartered accountant.

FINANCIAL CONTROLLER

This position has arisen out of the acquisition of an Austin Rover dealership based in Watford, Reporting to the General Managaer, the person will be totally responsible for the accounting and administration at this dual location site.

Applicants should be qualified accumtants with at least 2 years com-nercial experience.

Attractive packages, including company car, health insurance and contributory pension scheme are available with all the above positions.

Please apply in writing to A. F. Dick ACA, Group Finance Director, Penta Ltd., Penta House, Basingstoke Road, Reading RG2 0HS

# **Director**

c£35.000 + car+ share option

Our client is an established USM company concerned with the import and export of meat throughout the world, with a significant UK based trading, manufacturing and distribution operation. The Group turnover is in excess of £35 million and enjoys an increasing

The Group wishes to appoint a Financial Director to the main board to be responsible for all Group accounting, computing and company secretarial activities. Sound experience in business planning, the organisation of management information and treasury control activities in a PLC environment are desirable.

The successful applicant should be a qualified accountant between 30 and 40 and have at least three years commercial experience at management level in a trading company environment.

The head office will be relocated to near the M25 in Surrey or Kent in the near future. Please write in confidence quoting reference 3213 and submitting a curriculum vitae including salary details to:

> Peter Childs Panneli Kerr Forster Associates **New Garden House** 78 Hatton Garden London EC1N 8JA

Pannell Kerr Forster Associates MANAGEMENT CONSULTANTS

#### Internal Auditor

International role Bedford based Our client is the European subsidiary of a

\$5 billion turnover, high tech. organisation. Their success is built on an informal, open management style that has created an exciting commercial environment where career prospects are outstanding. As a young qualified accountant with two or more years post qualification experience, preferably in audit, you are now looking for international experience. This role, with the small European Audit tea responsible for the operational and DP auditing at Company sites in Europe, the Middle East and Africa.

As an internal consultant, you will be expected to

plan and manage your audits, present your results and make recommendations at the highest level. Substantial travel will give you a unique breadth of

An attractive benefits package including relocation expenses is provided. A full information pack has been prepared. Please telephone John Brooks on 01-989 8342 lines are open till 8.30pm or write enclosing your CV to: PSN Recruitment Services, 1 Cambridge Park, Wanstead, London E11 2PU

Search & Selection

#### Redland **Deputy Chief Accountant** Following an internal promotion, an opportunity has arisen for a young Chartered Accountant to take up a senior position in our Head Office in Surrey.

Ravenscroft & Partners

Search and Selection 20 Albert Square, Manchester M2 5PE

Redland is amongst the world's largest suppliers of construction materials with operations in more than thirty countries. In recent years the Company has achieved

rapid growth through the improved performance of existing businesses and from The Deputy Chief Accountant will be responsible for a wide range of activities including the analysis and reporting on performance of UK and Overseas divisions together with the preparation of group management information.

The successful candidate must be able to demonstrate a high level of competence and creativity and will be expected to be able to communicate at all levels of management. An excellent remuneration and benefits package will be offered, including a fully expensed company car, and there will be every opportunity for further advancement. Applicants should write enclosing a C.V. to: Mr P W Mills, Chief Accountant, Redland PLC, Redland House, Reigate, Surrey RH2 05].

# **Group Financial**

London EC1



# SECTION II - COMPANIES AND MARKETS

# **FINANCIAL TIMES**



AT&T

in fees

By Our New York Staff AT&T, THE US long distance

urges cut

paid to Bell

telecommunications carrier, has urged the Federal Commu-

nications Commission (FCC) to lower the fees AT&T pays regional Bell telephone compa-nies for access to customers

The seven regional compa-nies, created in 1984 by the break up of the Bell system, filed proposals for slightly lower access charges with the

FCC on October 1.
AT&T estimates these will

lower long distance tariffs by \$200m a year but says the cuts should total \$800m and that it

would pass these fully on to its

# **Amoco Canada moves** closer to Dome victory

taken months to get Dome's major creditors on Amoco's side. Bank of Montreal, the main objector to the previous C\$5.1hm bid, has accepted and will cease its litigation.

Strong demand

best since 1981 and the fourth quarter should be better, he told Toronto analysts. Inco sees no reason for any significant slow-down in 1988.

\$306m.
Mr Phillips said 1987 would be

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AMOCO CANADA Petroleum appears to have won control of the troubled Dome Petroleum, after seven months of bitter negotiations and protracted litigation. Amoco threw C\$400m more into the pot to raise its bid to C\$5.5bn (U\$\$4.18bn) in cash and securities.

The increase was on the table late this summer, but it has taken months to get Dome's major creditors on Amoco's side. Bank of Montreal, the main objector to the previous C\$5.1bm get C\$1.50 a share in Amoco after heavy writedowns.

Bank of Montreal, the main objector to the previous C&5.1bn get C&1.50 a share in Amoco still itigation.

But bond holders in London and Zurich, owed more than C&600m out of Dome's total debt of C&6.1bn, will have to vote and could still upset the deal.

Amoco's new offer means that Dome's secural international banks, which are all owed C&2.4bn, would get 95.4 cants on the dollar which, Amoco points out, is up

cent of Newmont Mining.
The group alleged that
the \$1.5bn "street sweep"
had illegally locked out its
own tender offer.

**Dayton Hudson** 

retailer, said costs from the opening of 49 new stores in the third quarter had reduced earnings, and that additional store openings before the end of the year would also hold down would also hold down

### UK group succeeds in **Newmont** battle

CONSOLIDATED GOLD Fields, the UK mining finance house, gained effec-tive control of Newmont Mining yesterday, when the Delaware Supreme Court approved its large and controversial purchases of stock in the US gold and

resources group.

The decision, which upholds a lower court decision a month ago, is a blow to Mr T. Boone Pickens, the Texas oliman who was leading an assention to the She reiss of many was was eaching an assault on the \$25n company, which has been allied to Gold Fields since the early 1980s.

With Gold Fields allowed

With Gold Fields allowed to keep control of 49.7 per cent of Newmont Mining, Mr Pickens is expected to drop his \$72 a share offer for 51 per cent of the company. Most investors wrote off the Pickens offer as a dead letter when Newmont Mining stock halved in the market crash last month, but the company's share prices still fell \$2% to \$31 in early trading yesterday. At that price, both Gold Fields and the Pickens group, Ivanhoe Partners, have suffered paper losses on their holdings. Ivanhoe is believed to own 9.95 per cent of Newmont Mining.

Earnings fall for

"It would be difficult to get control right now," she said. "I am not aware of any other share-holders who want to sell now," Mrs Martellini added. DAYTON HUDSON, the US A widely reported public feud has gripped the Gucci family for several years, As a result, struc-ture of the company's sharehold-ing is the subject of legal action.

# Rover to post profit for first time in four years

1983, representing a dramatic turnround for the group, which made a net loss of 5892m (\$1.5bn) in the year to December 31 1986.

The group, in its previous Bl. form, last made an operating profit - the profit before tax and interest payments - in 1983. Before the \$4.1m achieved then it had made losses for the previous five years in a row.

No indication was given yes-terday of the likely size of this year's profit.

The news was not completely unexpected. The industry had widely believed that Mr Graham Day, Rover's chairman, was set to achieve profitability this year, backing his assertion that the company can be privaticed in the company can be privatised in the lifetime of this Parliament.

Paolo Gucci

sells 3.3% of

fashion house

MORGAN STANLEY, the US investment bank, has acquired a 3.3 per cent stake in Gucci, the Italian fashion house, on behalf of an unidentified investor.

Mrs Maria Martellini, the Gucci

president, said Morgan Stanley had acquired the shareholding from Mr Paolo Gucci on behalf of a third party. She said it was

an Pala Balanda Rija Balanda

By Our Financial Staff

to gain control of Gucci.

ROVER, the state-owned UK The half-year results quick benefits from an improvement group, said yesterday it announced in August showed an ing operating position, would make an operating profit operating loss reduced to \$7.8m Some 1,200 white-collar jobs this year for the first time since from the previous year's \$71.1m, also went in a drive to reduce fixed costs in the first half of the provious year's \$1.000 from the previous year's \$1.000 f

**Texaco creditors** 

ask for mediator

THE GENERAL creditors committee in Texaco's Chapter 11 means of easing Texaco out of Chapter 11 so that it could pay off its debts.

The creditors are seeking a means of easing Texaco out of Chapter 11 so that it could pay off its debts.

The company filed for Chapter 11 in April to avoid having to post a bond for the full amount.

However, the ground work for the turnround was laid by a gov-ernment injection of £680m last year and the inclusion in the 1986 results of extraordinary losses of £430m associated with disposals, notably that of loss-making Leyland Vehicles into a losint venture comment with DAF joint venture company with DAF of the Netherlands.

BY OUR FINANCIAL STAFF

Mr Charles F. Luce, the com-

ar Charles F. Luce, the com-mittee's chairman, said the com-mittee would also seek court authority to file a creditors' plan in the case. The general com-mittee authorised filing with the bankruptcy court two documents

it believes may expedite settle-ment of the Texaco-Pennzoil liti-gation," Mr Luce said. A spokes-man for Mr Luce said the fillings

The creditors' committee, which represents holders of about \$60n in Texaco debt, made

would be made this week.

Rover executives yesterday were emphasising improving production and sales performances by Austin Rover, the volume car subsidiary, and Land Rover, particularly on exports.

This year.

Although Austin Rover's UK market share has declined slightly, unit sales are marginally up on last year and by the end of October exports, at 117,000, against 116,000 for all of 1008. end of October exports, at 117,000, against 116,000 for all-of 1986. They now account for just under one third of production, which by the end of August had reached 302,000 vehicles this year against 230,000 in the same sight months of 1986. eight months of 1986. When Land Rover and Range Rover are included, exports are

Rover are included, exports are expected to reach the 150,000 mark this year.

Despite the turnround, many City of London experts remain sceptical about the prospects of privatising Rover, which has an accumulated deficit of \$2.60m With the loss-makers off its hands and the companies in which it has retained a minority interest now profitable, Rover has been in a position to reap has been in a position to reap.

The company filed for Chapter
11 in April to avoid having to
post a bond for the full amount
of the record \$10.3bn award won

by Penzoil over the acquisition of Getty Oil. Texaco, which plans to appeal against the judgment to the US Supreme Court, has said it cannot submit a reor-

ganisation plan until its dispute with Pennzoil is resolved.

a mediator would be chosen after further consultation with both companies, the creditors, and Mr

Howard Schwartzberg, the judge who is overseeing the case in

bankruptcy court.
The creditors' committee made

no suggestion about who might

THE THERMAL COME CONTRACTOR STORT TO THE PROPERTY OF THE PROPE

The committee spokesman said

customers.

Cuts of \$800m would represent an average reduction of 3.6 per cent in long distance charges, AT&T said. The savings would range from 6.3 per cent during peak periods to 0.8 per cent at night and weekends. ends.
"We're confident the FCC will recognise that access charges filed by the local tele-phone companies need to be susbtantially reduced," said Mr

sustantizity reduced, said Mr Larry Garfinkel, AT&T's vice-president of marketing. However, AT&T is likely to face a fight from the regional Bell companies.
The charges we filed are

enough only to earn the mini-mum 12 per cent return on interstate traffic specified by the FCC," said Ameritech, the Bell company covering the Midwest.
Any fee cut would automati-

cally apply also to AT&T's competing long distance carriers such as MCI Communications and US Sprint, a joint venture of GTE and United We intend to remain com-

petitive in pricing with AT&T, said Sprint. Historically we have always priced lower than them." AT&T last cut its tariffs in July but the 4.8 per cent reduc-tion was similarly based on fees relating to interconnection with the regional companies.

### Amfac prepares for broad restructuring

BY OUR SAN FRANCISCO CORRESPONDENT.

STRONG nickel demand and high prices for both nickel and copinger indicate a prosperous fourth quarter for Inco, according to Mr Donald Phillips, the company's president.

Inco's third quarter was the best since 1981 and the fourth quarter should be better, he told Toronto analysts. Inco sees no reason for any significant slow down in 1988.

AMFAC, the San Francisco based property, food and agriculture ment on any action that might result from the presentation of management, and investment the restructuring plan.

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Amfac, the San Francisco based property, food and agriculture group, has confirmed that its result from the presentation of management and investment the restructuring plan.

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Amfac, the San Francisco based property, food and agriculture group, has confirmed that its result from the present a restructuring plan.

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Amfac, the San Francisco based that its result from the present a restructuring plan to t

Third-quarter earnings were-\$41.4m, or 36 cents a share; on revenue of \$415m, compared with profit of \$3m on revenue of After a delayed opening, stores.
Amfac's stock jumped to \$31½
on Wednesday morning from a board
Tuesday closing of \$29%.

lysts. They speculate that the company will spin off its Hawai-ian property and agriculture divisions and possibly the Lib-erty House chain of department stores.

Amfac's stock jumped to \$31½ on Wednesday morning from a Tuesday closing of \$29½.

Last week Amfac said that 'it is our intent to conclude the corporate wide restructuring effort with the finalisation - by the end of 1987 - of our strategic study to maximise earnings potential and shareholder value from all of Amfac's assets and operations."

stores.

On Tuesday, one of Amfac's board members, Mr Prederick W Mielke Jr, 67, resigned saying that he wanted to retire. A second board member, Mr Richard B Madden, chairman and chief executive of Potlatch Corporation, resigned last month. Analysts suggested that the resignations 'had something to do with the restructuring plan.'

# a record year for free world stainless steel production, and stainless producers still repre-sented a big growth market. Despite higher nickel prices, inco did not expect additional

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September, 1987



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### **INTERNATIONAL COMPANIES & FINANCE**

### Share trading heads at **DnC** resign

DnC resign

By Karan Fossii in Osto

TWO HEADS of the share trading division of Den norske Credithank (DnC), Norways's largest bank, have resigned following revelations that the bank stands to lose some NKribn (\$156m) on share trading transactions which took place this year.

Mr Leif Terj Loeddesoel, DnC's president and managing director, has also asked to be dismissed, but has agreed to stay on at the request of Mr Ragnar Halvoresen, chairman of the board. The men who resigned are Mr Lars Brostad, a vice-president in the bank's manager of share trading activities. Mr Harald Moen, who has replaced Mr Brustad, says that the two will bank, and Mr Jan Tore Aschim, the bank's manager of share trading activities. Mr Harald Moen, who has replaced Mr Brustad, says that the two will remain with the bank.

In early November the bank is the strength remains the strength remains the same of the s

issued a statement regarding the depreciation in value of its shareholdings, including, it said, those resulting from unauthor-ised transactions. DnC said that its assessment of the matter revealed trading in stocks and equity-linked instruments on for-

eign exchanges exceeding the limit set by the bank. Mr Moen said that DnC has realised losses of NKr200m through sales of foreign shares. He also said that there is a potential foreign portfolio loss estimated at NKr800m. DnC will either realise there lesses either realise these losses or write down the value of its foreign share portfolio.

eign share portfolio.

DnC's statement was made after the bank suspended Mr Philippe Hecker, accusing him of over-stepping the bank's limits for share trading transactions. Mr Moen said yesterday that DnC's future strategy will include: sales of foreign shares, activation of a stop loss mechanism, day-to-day monitoring of foreign share portfolios and a decrease exposure in the international market. tional market.

For the first eight months of 1987 DnC improved net profits to NKr300m from NKr203 in 1986. The bank group has total assets of NKr132bn and a capital base of NKr8.4bn.

# Nestle rides out currency checks

NESTLE, the Swiss foods group, will at least repeat last year's net earnings of SFrl.Shn (\$1.30n) in 1987, in spite of the setback to and stock market turmoil in 1987, in spite of the setback to and stock market turmoil in 2000 shape.

Cash and short-term holdings the issue of lunk bonds was now feasible, Mr Maucher commented.

Mediobanca

privatisation

faces delay

By David Lane in Milen

THE PLUNGE in the Milan stock market is likely to delay the privatisation of Mediobanca, the Italian merchant bank.

merchant bank.

Officials at the bank have expressed doubts that the privatisation timetable can now be kept to.

Although the political authorisation for the flotation has been given, the public offer can be made only after agreement has

only after agreement has been reached between Mediobanca's three big bank shareholders, which between them control 56.9

per cent of the merchant

bank. The operation, which was approved by IRI, the state holding company, earlier this year, is intended to reduce the shareholding of Mediobanca's major state shareholders to 28 per cent. A group of between 15 and 18 corporate investors will together acquire 13.3 per cent of Mediobanca, with the remaining 28.6 per

with the remaining 23.6 per cent to be sold to Italian and foreign investors through a public offer through the Milan bourse.

Renault shows strong revenues

RENAULT, THE French, state-owned motor group, said consolidated revenue for the first six months of this year amounted to FFr74.28bn (\$12.96bn), up

rearlier figure of FFr66.55bn.

The revenue figures include for the first time those of Mack Tracks, the US truck-building affiliate.

Renault pointed out, however, that the figures cale.

ever, that the figures only refer to Renault's industrial

and commercial activities and do not include its finan-

As a result the consolidated revenue that Benault will publish for all of 1987, will therefore be greater than the sum of the first and second halves, the company added.

The company said the fig-ures are published to inform holders of Renault's non-voting loan stock of the yield they can expect, since the return on these instru-

ments is pegged to Repault's economic perfor-Renault as a rule does not publish half-yearly fully consolidated revenue fig-ures. However, this will

change once a Bill currently before parliament is passed, aimed at changing Renault's status from a state agency to that of a normal corpora-

To the Holders of **FORD MOTOR CREDIT COMPANY** Floating Rate Notes due November 1981

nber 19. 1967

in first half By Our Financial Staff

Purchase of Beatrice's interna- per cent last year and 31 per

Recently Nestle has been focusing on expansion through joint ventures in China, Egypt, South Korea and Pakistan.

An the capitalisation of many other leading Swiss companies, Mr Domeniconi pointed cut.

Nestle's 1988 budget would have to take into account current monetary and economic monetary and economic

Production restructuring, particularly in Europe, has helped Nestle maintain profits. Spending on plant and equipment has climbed to between SFr1.7bn and SFr1.8bn this year, Mr Mancher said. Plants are being mechanised and some in Britain, the Netherlands and west Germany - have been closed.

So far this year Europe has provided over 42 per cent of group sales, compared with 39 change Nestle which is to between 25 a net earnings.

tional assets by TLC had not been completed on October I, as originally scheduled and it was doubtful whether financing by the issue of lunk bonds was now feasible. Mr Maucher comcent in 1985.

> uncertainties, Mr Maucher said.
> But, enumerating the group's
> trump cards - continuing rationalisation of production, increased
> spending on marketing, promotion and research and a very
> solid "war chest" in cash - he
> hoped it would be able to keep
> earnings at about the same level. Mr Maucher saw no reason to change Nestle's dividend policy, which is to pay shareholders between 25 and 30 per cent of

# Suez lowers profits forecast

French banking and investment group, has lowered its 1987 profits forecast by FFr200m following the stock market collapse.

Mr Renaud de la Gendere, the company's chairman, yesterday forecast act coasolidated profits of between FFr1.8bn and FFr2.2bn (\$384m), compared with an earlier projection of FFr2.4bn and last vear's result of FFr2.4bn.

banking income was up 27 per cent to about FFr350 today. Only around FFr150m of provisions would have to be made, however, against losses on some of its more recent quoted investments. Suez's 1.6m small investors have generally not sold their count to their offer price, was revising down its profits forecast out of prudence.

He said Sheez's estimated net month to about FFr350 today. Only around FFr150m of provisions would have to be made, however, against losses on some of its more recent quoted investments. Suez's 1.6m small investors have generally not sold their started for the provisions would have to be made, however, against losses on some of its more recent quoted investments. Suez's 1.6m small investors have generally not sold their started for the provisions would have to be made, however, against losses on some of its more recent quoted investments. Suez's 1.6m small investors have generally not sold their started for the provisions would have to be made, however, against losses on some of its more recent quoted investments. Suez's 1.6m small investors have generally not sold their started for the provisions would have to be made, however, against losses on some of its more recent quoted investments.

year's result of FFr2.4bn. out of prudence. essentiall First-half profits were stagment. He said Suez's estimated net managers.

COMPAGNIE FINANCIERE de at FFr1.45bn, compared with asset value had fallen by 15 per Suez, the newly privatised FFr1.56bn a year earlier. Net cent from FFr410 a share at the French banking and investment banking income was up 24 per time of its privatisation last month to about FFr350 today. Only around FFr150m of proving the start market entered.

### Fiskars in Wilkinson Sword deal

FISKARS, THE Finnish consular summer goods and electronics as up to now it has supplied the group, has reached a preliminary wilkinson. Sword group with agreement to buy the Wilkinson products such as knives and scissors and under the Wilkinson.

agreement to buy the Wilkinson sproducts such as knives and scissors. Sword home and garden sors sold under the Wilkinson which are produced by outside manufacturers including Fiskars, and makes garden tools.

The deal is intended to strengthen Fiskars' position in Europe, North America and Australasia and to increase its sales outless.

Exchen knives and scissors, which are produced by outside manufacturers including Fiskars, and makes garden tools.

Fiskars, a quoted company, last year showed pre-tax profits of FM133m (\$46.8m) on turnover for 1987 is nontless. tralasia and to increase its sales outlets.

Under the agreement, Fiskars which is Finland's leading acissors and knives producer - would acquire two production units, in each of the UK and New Zealsand, as well as a number of sales units.

The deal will give Fiskars an entry to markets in the UK, West Germany, Australasia and Can
market. The matches and shaving markets and shaving products group was acquired by its rival, Swedish Match, last by its rival, Swedish Match, last

ish Match, have not been profitable in recent years.

The division chiefly sells kitchen knives and scissors, which are produced by outside manufacturers including Fiskars, and makes streken trole.

# Upgrading for Danish savings banks

DANISH SAVINGS brake will be banks, including SDS, the biggest permitted to convert themselves. Nordic savings bank, have said into joint stock companies by legislation tabled by the Government yesterday.

The purpose of the legislation is to enable savings banks to banks to enable savings banks to be savings banks to be savings banks to be in connection with the establishment of corporate status. Different

raise equity capital through the serious controlled through a system of ential voting rights will be since of shares, bringing them depositor democracy. The new allowed in order to prevent a legislation is designed to ensure commercial banks.

Several of the larger savings maintained, with local share-interest.

### NOTICE OF REDEMPTION

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 5.01 of the Indenture dated as of February 1, 1968, as supplemented, and the Debentures of the above-described issue, all of the Debentures have been called for redemption on December 14, 1967 at 100% of the principal amount thereof.

On December 14, 1967 the Debentures designated above will become due and payable at the principal amount thereof, together with interest accrued thereon to the date of redemption, subject to applicable laws and regulations, either (a) at the corporate trust office of the Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London and Paris, Credito Romagnolo S.p.A. in Milan, Banque Internationale à Luxembourg in Luxembourg and Bank Mees & Hope N.V. in Amsterdam, (the "Paying Agents").

Payments at the office of any Paying Agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with, a bank in The City of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fall to provide the Paying Agent with an executed IRS form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Debentures surrendered for redemption should have attached all unmatured coupons appurtenant thereto.

On and after December 14, 1987, interest shall cease to accure on the De

nant thereto.

On and after December 14, 1987, interest shall cease to accrue on the Debentures.

Subject to the provisions of the Indenture, on or prior to the close of business on the redemption date, the Debentures selected for redemption may be surrendered at the offices of any of the Paying Agents for conversion into shares of Common Stock of either Kaiser Aluminum & Chemical Corporation or Kaiserflech Limited at the current conversion price of \$24.62 per share. All such Debentures surrendered for conversion should have attached thereto all unmatured interest coupons and should be accompanied by an appropriate notice offect conversion. No fractional shares will be issued upon conversion, and no payment or adjustment will be made for interest accrued on such Debentures nor on account of any cash dividends on the Common Stock issued. All of the Common Stock of Kaiser Aluminum & Chemical Corporation is owned by Kaiserflech Limited and is not publicly traded. The closing price of the Common Stock of Kaiserfech Limited on October 28, 1987, as reported in the Composite Tape for the New York Stock Exchange—Listed Stocks, was \$8.625 per share.

KAISER ALUMINIUM EUROPE INCORPORATED

Dated: November 12, 1987

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Notice is hereby given that the Rate of interest for the interest period has been fixed at 7875% p.a. and that the interest payable on the relevant interest Payment Date. February 19, 1988 against Coupon No. 10 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$201-25 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$5,031-25. will be U.S.\$5,031·25.

November 19, 1987, London

By: Citibank, N.A. (CSSI Dept.). Agent Bank CITIBAN(

Den norske Creditbank **Primary Capital Perpetual** Floating Rate Notes

in accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from November 19, 1987 to February 19, 1988 the Notes will carry an Interest Rate of 7675% p.a. and the Coupon Amount per U.S.\$10,000 will be U.S.\$201-25.

November 19, 1987, London By: Guibank, N.A. (CSSI Dept.), Agent Bank

s bank

تشدون

# RHM888 Our 1987 Good Food Guide to greater profits.

RANKS HOVIS McDOUGALL PLC ANNUAL REPORT AND ACCOUNTS . 1987 •



rose by 28% to £116.1m compared with £90.8m for the previous year. External sales increased from £1,414m to £1,544m. This further substantial increase in profits over 1986 was due to improvements in all aspects of the Group's

Packaged cake under the Mr Kipling business. brand produced record results and benefired from its accelerating programme of new product launches. The Grocery division also achieved record profits where good contributions arose from its acquisitions of Tiffany Foods and Bonnie Baker Foods; the division's strong branded products, including Bisto, Paxo, McDougalls flour, Atora and One-Cal and Capri-Sun soft drinks, traded excellently and record profits were made by its food exporting company.

Our milling and bread baking business improved its result substantially over the improved its result substantially over the previous year. After many years of rationalisation and heavy capital investment, the bread bakeries achieved a full year of profitable trading and their launch of Champion Softgrain bread and new packaging designs for the Hovis and Windmill Bakery brands contributed towards the strong performance of our major brands.

The General Products division made record profits with good contributions coming from its mushrooms, industrial catering, pasta and food retailing

Avana Group plc, with its extensive range of customer own label and branded food products, acquired in 1987, achieved results well above expectations and sig-nificantly ahead of the comparable period for last year.

The profits of our overseas operations were considerably improved despite the fact that the USA pasta business was sold early in the financial year. Our remaining early in the mancial year. Our remaining USA interests, enlarged by two strategic acquisitions, were well ahead of the previous year. Cerebos Pacific Limited, despite difficult trading in the Far East, had a further record year with excellent contributions from Australia, New Zealand and the growing restaurant business in Singapore.

Profits arising from disposals of surplus properties continued. The higher interest charges arose from funding part of the cost of acquiring Avana.

# Final Dividend Increased by 30%

100-	1987	1986
RESULTS IN BRIEF	£1,544m	£1,414m
External sales.	£116.1m	£90.8m
Profit before taxation.	£547m	£532m
Funds employed.	24.7%	20.1%
Return on funds employed.	24.0p	20.7p
Earnings per Ordinary share.	8.49p	6.61p
Dividends per Ordinary share.		

The profit for the financial year attributable to the members of the Company is £86.4m. The directors recommend a final dividend of 5.84 pence per share on the Ordinary shares which represents an increase of 30 per cent over last year's final dividend. With the interim dividend already paid, dividends total 8.49 pence per share absorbing £29.0m.

Outlook

Although we are in the early stages of our new financial year, the profits to date are ahead of last year and I am confident that we shall have another record year.

Sir Peter Reynolds CBE, Chairman

RANKS HOVIS McDOUGALL PLC

David Lascelles on a change in orientation for an Illinois bank

# Continental to concentrate on wholesale

a name linked in most people's minds with the most severe banking crisis in the US. But Mr Tom Theobald, the bank's new

Tom Theobald, the bank's new cent of our business comes from chairman, has begun the task of forging a new identity for the Chicago-based institution.

The 50-year-old Mr Theobald, formerly vice-chairman of Citicorp, took over in July from Mr John Swearingen, the oil company executive who was appointed to steer Continental into safer waters after it nearly foundered in 1984. Three weeks butting investment instruments ago, Mr Theobald unveiled his new strategic plan which will should pass through to investors new strategic plan which will take the bank out of the mass consumer banking business and concentrate on wholesale banking for corporate clients and wealthy individuals.

There are 20,000 institutions competing for two-thirds of the financial services market in the US," he says, "but only 3,000 competing in the other third. I know which part of the market I'd rather be in."

To some extent, Continental's choices are limited. Its home state of Illinois severely restricts the number of branches banks choices are implied. Its home state of illinois severely restricts to protect themselves against the number of branches banks may have, so there is a natural tendency for them to move involve expanding the bank's provide support for financial cent."

It is services which enable clients nois Limited, the group's one-to-mark to protect themselves against year-old merchant banking oper-interest rate and currency risk.

Market making: This will provide support for financial cent.

But Mr Theobald says the choice was easy: "One hundred per cent of our profits and 80 per cent of our business comes from

should pass through to investors all the securities and assets it creates, but in practice he says the bank will keep some of them, including loans, on its balance

This section will handle what he calls "non-recurring financial requirements' - acquisitions, buyouts, major expansions and other events which have a far-reaching effect on a comfinancial structure.

Mr Tom Theobald: forging a new identity for Continental Illinois

pany's financial structure.

• Risk management: Providing services which enable clients nois Limited, the group's one-

ing activities in the US, London and Tokyo. In London, this will be handled by Continental Illi-



foreign exchange and bond trad- activities such as cash management, global custody, settlement and clearing services, and invest-ment and fiduciary services. To complete Continental's new

orientation, Mr Theobald plans to sell off Continental's con-sumer banking business, includ-ing the five banks which the group has bought in recent years to expand in the mass market. Continental will thus undergo a metamorphosis similar to that chieved by Bankers Trust of New York in the early 1980s.

nental. Its First Options clearing and settlement subsidiary lost \$90m because a number of large customers were wiped out by falling share prices. This will cause the group to report a loss in the final quarter of this year. Mr Theobald said that First Options' risk parameters had been set at twice those of the 1929 stock market crash. Obviously these were inadequate.
We've now reset them at twice
the 1987 crash, which is nearly
10 times 1929.

why did he not go one step further and stop being a commercial bank altogether so that he could cross the divide created by the Glass-Steagall Act and become a pure investment bank?

The crash has also postponed the day when Continental can return to normal as an independent publicly-owned company.

As a result of the 1984 rescue, dent publicly-owned company.

As a result of the 1984 rescue become a pure investment bank?

"Our strategy can be pursued in the present legal environment," he said. "It's not a bet on any change in the law. We're not up against any regulatory fence."

However, hir Theobald believes into the open market. The crash has reduced the likelihood of further deregulation of the US banking market to allow banks to enter the corporate securities markets. "I'd say the chances have come down by 10 per cent, but from 70 per cent to 60 per cent."

As a result of the 1984 rescue, the bank is 68 per cent owned by the Federal Deposit Insurance Corporation, the government regulatory agency, which plans eventually to sell its shares back into the open market. The crash caused a 30 per cent fall in Continental's share price to about \$3, the chances markets. "I'd say the chances have come down by 10 per cent, but from 70 per cent to 60 per cent."

TSE seats may fetch Y1bn

# Philadelphia SE calls for bigger futures margins

MR NICHOLAS Giordano, presi-dent of the Philadelphia Stock and pointed specifically to mar-exchange, yesterday called for increases in margin require-rules. The differing margin rules are stock market fall. Invesincreases in margin requireincreases in margin requirements on financial instruments prevented cross-margining the
offered by US futures exchanges off-setting of a position in one
to bring them into line with market against a position on securities exchanges.
The Philadelphia exchange,

The Philadelphia exchange, which trades stocks and options and has a successful currency options market, is regulated by the Securities and Exchange Commission. Consequently, its margins are set by the Federal Reserve and are typically 50 per cent, as is normal on a US securities exchange. Margins had been increased to this level following the 1929 crash and the system had worked well since then.

Futures exchanges, by contrast, are regulated by the Commodity Futures Trading Commission and have much lower margins, even for securities-recould get together in the over-

margins, even for securities-related products such as stock
index futures.

Mr Giordano said in London
that there should be equality of

Mr Martin Longstreth, chair-

another - from being allowed. Cross-margining would have

bate a stock market fall. Investors in futures would be highly leveraged, representing "a huge market of surrogate equity ownership on 5 per cent margina."

Investors unable to meet sudden calls for additional margin payments triggered by falling prices would be forced into selling their mostions. prices would be forced into selling their positions, or would have them sold on their behalf by their brokers, Mr Longstreth said. In this case, the market would fall because of investors' lack of liquidity, rather than because of any fundamental view of market value.

The Philadelphia officials did not believe the crash exposed weaknesses in capital require-ments on specialists and other securities firms. The absence of securities accidents to securities firms showed that the damage from the crash had been contained within the securities

### PWH row strains bank relationships

RY DETER BRICE IN BONN

All these securities having been sold, this announcement appears as a matter of record only.

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1½ per cent. Convertible Bonds due 2003

ISSUE PRICE 100 PER CENT.

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**Daiwa Europe Limited** 

THE ABRUPT decision last requests by banks for Letters of win business in the Eastern Bloc. Wednesday that he feared the month by Otto Wolff, the West Comfort from parent companies He retired as chief executive a PWH affair might lead to a tight-

money.

PWH, a leading manufacturer of materials handling equipment, faces bankruptcy in a few weeks unless about 38 creditor banks,

are understood to be angry, how-ever, at the way PWH was dropped by its parent, although Otto Wolff is in no way legally responsible for PWH's debt. Bankers say though that when the subsidiaries of large and creditworthy German parent con-ditworthy German parent com-panies need cash or guarantees, an unspoken "gentlemen's agree-ment" operates under which it is assumed that the parent would be good for the debt, should the

**NEW ISSUE** 

German engineering group, to stop supporting its struggling subsidiary PHB Weserhuette (PWH), may lead to changes in the way West German banks allow subsidiaries to borrow money.

PWH, a leading manufacturer of materials handling conjugant.

Parental support

to which it owes DM335m (\$198m), agree to waive half the debt and so clear the way for a new industrial partner to take control of the group.

Many of the banks involved are understood to be angry how. tal) support by gentlemen's agreement PWH has not been creditworthy for years and no bank would have agreed to extend facilities without the knowlege that the parent stood behind it."

The Otto Wolff group was run until recently by Mr Otto Wolff von Amerongen, probably West Germany's best-known businessman. He is chairman of the com-bined German Chambers of Com-merce and has been a leading figure in the country's efforts to

year ago and his son-in-law took over daily control of the group. After PWH ran into trouble in its operations in France last year, Wolff pumped in more than DM150m to rescue it. Further losses were inevitable this year but on October 20 the Wolff

group amounced it was no longer prepared to help PWH because its early 1987 loss estimates had proved to be hopelessly optimistic.

PWH which, with group turnover last year of DM992m is one of the world's learner prepared. of the world's largest producers of heavy materials handling and mining equipment, now esti-mates it will lose DM130m this

year in trading - even more than it did in 1986.

Some of PWH's creditors, though, have little sympathy for Otto Wolff's dilemma. 'One is dependent on the integrity of dependent on the integrity of parent companies, said the Frankfurt banker, adding that it really is unacceptable for the parent to walk away from its responsibilities. This affair has blown a hole in the system." One Ruhr industrialist said on

ening of corporate credit procedures by banks in West Germany but that it was too early to tell.

Insufferable cheek

For the moment, the Wolff group is continuing to irritate PWH's creditors further by refusing to place all 99 per cent of its PWH stock with the PWH lawyer trying to negotiate a rescue with the banks

The Wolff group calculates that if it is able to hold on to the that if it is able to hold on to the roughly 25 per cent that it "parked" with an insurance company two years ago, and if PWH somehow recovers under the parentage of another company, then it might be able to recoup some of the DMI50m it pumped into the earlier received. the earlier rescue.

Some bankers - and the increasingly demoralised PWH board - regard this manoeuvre as an insufferable cheek and insist that a rescue package can only be worked out once Wolff renounces its share interest as fully as it did its financial sup-

October, 1987

### Retail flows at low ebb

By Clare Pearson EURODOLLAR BOND prices were lodged in a very nar-row band yesterday, resis-tant even to the stream of comments from officials in Washington involved in the US budget deficit reduction

talks.

Bond dealers described the day as a "complete non-event," with retail flows at a low ebb. The one bright spot was the performance of a \$200m three-year new issue for Toyota Motor

### INTERNATIONAL **BONDS**

Credit, launched on Tues-day, which was well bid at less 1%.

Euroyen bonds, on the other hand, saw active trad-ing as dealers continued to cover short positions on ramours of sizeable retail switching out of Japanese ramours of sizeable retail switching out of Japanese government bonds and into Euroyen. This took prices higher by as much as % percentage points.

A new Dutch government bond issue emerged at FI 1.25bn - larger than expected - when its price was fixed yesterday. The 6% percent 10-year bond, priced at 99% to yield 6.45 per cent.

traded at between 99.40 and 98.55 on the bid side. Over-all, guilder bonds closed about 20 basis points higher

prices ended the day nar-rowly mixed but with a firm

Two bonds traded for the Two bonds traded for the first time yesterday, with contrasting fortunes. A SFr200m 5 per cent bond for Chubu Electric Power closed at its issue price of 100%, while a SFr20m 5% per cent convertible for Golden Shield Resources, a Canadian mising and explo-ration company, closed 5 points below its issue price

were closed for a public hol-iday.

### **SEK** to issue **Euroyen CP**

JAPAN'S MINISTRY Finance gave the go-shoud yesterday for the establish-ment of a market in Euroyen commercial paper and SEK, the Swedish export credit agency, became the first borrower to announce plans to tap

to announce plans to tap the market.

The Euroyen market will formally open tomorrow, the first day of business for the new domestic commer-cial paper market. Daiwa. Europe is arranging the GRE menoranna.

on Euroyen paper, widely anticipated, limits borrow-ers to those which can obtain a Single A bond rat-The ministry is expe

to give its permission before the year end for forn borrowers to tap nestic paper market.

### Indonesia to raise \$300m

INDONESIA IS planning to return to the syndicated loan market by raising a \$300m loan, Renter reports from Hong Kong. Indonesia had agre proposal submitted by Dresdner Bank, IBJ Asia and Morgan Guaranty and a formal mandate is expected to follow shortly.

THE COMPETITION for the 20 new Tokyo Stock Exchange seats for sale next month is going to be hotter than expected. The TSE has received applications from 40 securities houses, 20 foreign and 20 Japanese, for the new seats.

The list of foreign brokers is consistent with earlier reports on who was likely to apply. This suggests that the recent crash of world stock markets has not deterred applicants, even though they may have to pay as much as YIbn (37.4m) for a seat, if they are offered one.

Western financial analysts in Tokyo said yesterday that many to make more seats available to foreign houses. In many cases, the brokers in many

Lehman, Smith Barney, Pruden-tial-Bache, Kidder Peabody, and an affiliate of Chase Manhattan.
The five UK houses are subsidiaries over affiliates of Kleinwort Benson, Baring, J. Henry Schroder Wagg, National West-minster Bank and Barclays Bank. James Capel has applied but, as a subsidiary of Hongkong and Shanghai Banking Corpora-tion, it is considered a Hong Kong rather than a British com-

pany.

There are three French appli-There are three French appli-cants, including WI Carr, now partly owned by Compagnie Financiere de Suez, and affiliates of Societe Generale and Credit

Western financial analysis in Tokyo said yesterday that many of the applicants were worried about the high cost involved, and that roughly three-quarters cated to foreigners. The TSE Union Bank of Switzerland, and the Newver, there was no question of withdrawing.

The Japanese authorities would not be expected to look for the expected to look would not be expected to look would not be expected to look would now, especially after so Brothers, First Boston, Shearson Financiere de Suez, and affiliates of Societe Generale and Credit Lyonnais.

The others are affiliates of Swiss Bank Corporation and Union Bank of Switzerland, and the Deutsche Bank and Dresdner Bank groups of West Germany.

Of the 93 current members of the TSE, only six are foreign and they were all admitted early last year.

### FT INTERNATIONAL BOND SERVICE

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**Nomura International Limited** 

Barclays de Zoete Wedd Limited

Baring Brothers & Co., Limited **DKB International Limited EBC Amro Bank Limited** Fuji International Finance Limited Morgan Stanley International J. Henry Schroder Wagg & Co. Limited Yamaichi International (Europe) Limited

Sanwa International Limited

### Sharp downgrading of Bell Group debt

AUSTRALIAN RATINGS, the A\$288m. This brought his stake

BELL INTERNATIONAL, Mr Holmes & Court's UK com-pany which includes the ACC entertainment busi-ACC entertainment business, stressed yesterday it was maintaining investment programmes and would not sell assets at a loss, Our Financial Staff writes.

Sir Michael Clapham, doputy chairman, said: "Cash flow is craits adacture for

flow is quite adequate for the interest charges both

ïΕ

AUSTRALIAN RATINGS, the credit agency, yesterday confirmed a sharp downgrading of the debt of Bell Group, the master company in the empire controlled by Mr Robert Holmes a Court, as a result of the worldwide share market collapse.

But it said its rating for Elders IXL, the Australian brewing and agribusiness group headed by Mr John Elliott, was barely altered. The announcement, apart from emphasising Bell's problems, underscores the differences now emerging in assessments of various high-profile, high-borrowing entrepreneurial Australian entities after the plunge in share prices.

A2288m. This brought his stake back below 30 per cent, in conformity with an agreement with BHP and Elders IXL, another major shareholder.

The buyer of the properties and of the BHP stake was the Western Australian State Government Insurance Commission. It was the state government too which guaranteed the ball-out of Rothwells, a Perth-based financial institution, shortly after the share market collapse.

Yesterday Wr Brian Burke, the Labor party premier in the stake back below 30 per cent, in conformity with an agreement with BHP and Elders IXL, another major shareholder.

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Yesterday Mr Brian Burke, the Labor party premier in the stake back below 30 per cent, in conformity with an agreement with

while and pointed out that the government was not exposed to Mr Holmes a Court or the Bell

Critics said the insurance Com-mission had not only sharply increased its investment in the share market, it had done so by investing in just one company.

The assessment by Australian Ratings showed the Bell Group's dilemma. Apart from its media, equipment and freight businesses in Western Australia and its film and theatre businesses in the life in the l

Anstralian Ratings said its key ratings committee had downgraded the Bell Group, which is approximately 45 per cent cowned by Mr Holmes a Court, from an A minus rating to CCC, the lowest category.

Elders IXI., on the other hand, was lowered from A plus to A, a minor adjustment reflecting the view that, while its businesses were generally going well and producing strong cash flows, debt levels remained large.

An agency executive stressed that the ratings were relative and showed the sorts of risk which would be taken in lending to the companies concerned. They were not intended as a guide to stock market investments.

An agency executive stressed that the rating was based on information the agency knew, not on what might happen. The executive added that he had no doubt Bell would "sort itself out," at which point a further adjustment would be made.

A distinction was also drawn

at which point a further adjustment would be made.

A distinction was also drawn between Bell Group and Bell ulation increased of a move Resources, in which Bell Group involving the company. Almost has a stake of about 42 per cent. 28m shares have been traded in Bell Resources, it was pointed tout, appeared to have more easily realisable investments.

News of the downgrading follows two quick moves by Mr lian Ratings said the second half holmes a Court to boost his cash of a large rights issue, along with resources. Last Friday, he sold the conversion of convertible several properties in Perth to bonds into equity before the realise Ak20m (IRSH48m).

Then on Tuesday, he sold a 2% flotation in Hong Kong of Elders per cent stake in Broken Hill Investments, had all helped the Proprietary (BHP), Australia's balance sheet since the group largest company, to realise about.

### **CSR** to double planned acquisitions to A\$1bn

BY OUR SYDNEY CO

CSR, THE Australian building materials, sugar and resources group, is flush with cash and is doubling its planned spending on acquisitions this year.

Reporting a 39 per cent increase in interim earnings yesterday, the group said it had A\$800m (US\$557m) in liquid funds and that investments made or planned in 1987-88 could exceed A\$1bn.

This is three times last year's level and double the figure announced at the end of 1986-87. At the same time the group's debt has been reduced A\$244m to A\$1.03bn, cutting its gearing ratio from 35 per cent to 30 per cent.

As yesterday's figures make clear, one key reason for the

As yesterday's figures make clear, one key reason for the group's changing complexion is was in an "extremely good posi-the sale to Exxon last April of its tion to take advantage of current Delhi petroleum interests, which realised A\$982m.

CSR executives said the gro

Pacific

Growth

Fund

NOTICE OF EARLY REDEMPTION The Saitama Bank, Limited US\$20,000,000

Caltable Negotiable Floating Rate Dollar Certificates of Deposit Issued on 27th December, 1984 Meturity Date 29th December, 1986 Callebie in December, 1987

Casacie in December, 1987
Notice is hereby given in accordance
with Clause 5 of the Certificates of
Deposit (the "Certificates") that
pursuant to Clause 5 of the
Certificates, The Seltarus Bank,
Limited will repey all ourstanding
Certificates on 29th December, 1987
(the "Interest Payment Date"), at
their principal amount.

Department of the certains

their principal amount.
Payment of the principal amount, sogether with accused interest to the interest Payment Date, will be made on the Interest Payment Date, against presentation and surrender of the Certificates at the London Branch of the Sakaras Back, Limited, 30 Cannon Street, London, EC4M 6001. interest will cuse to accrue on Certificates on the Interest Pay

Bank of America International Limited

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Amsterdam Listed on the Stock Exchange information:
Pierson, Heldring & Pierson N.V.
Herengrachz 214,
1016 BS Amsterdam.
Tel. + 31 - 20 - 211188.

Weekly net asset

value on

13.11.87 US\$ 31.07

U.S. \$400,000,000 **Banque Française** Du Commerce Exterieur Guaranteed Floating Rais Notes due 1997 PROSES GUE 1997
For the three months November 19, 1987 to February 19, 1988, the Notes will beer interest at 79% per annum. U.S. \$201.25 will be physicle on February 19, 1988, per U.S. \$10,000 principal amount of Notes.

November 19, 1987

Notice to the Holders of Ogden Corporation U.S. \$85,000,000

6% Convertible Subordinated Debentures due 2002.

Following the two-for-one Common Stock split distributable on 3rd July, 1987 to stockholders of record on 12th June, 1987, the conversion price of the above Debentures has been adjusted, as from 12th June, 1987, from U.S. \$79.75 to U.S. \$39.875.

Benkers McCompany, London 19th November, 1987

Agent Bank

# JAL gets ready for privatisation

JAPAN Air Lines was issuing providing a check list on perorders to its employees yesterday, on the eve of its official also tells staff to clear away sahtransfer from the public to the trays and cups after meetings.

The sale of JAL shares to the daily, keep your shoes clean and public next month is, however, sard attention to customers, the daily, keep your shoes clean and public next month is, however, serious business. It is an imporinstructs a 20-point Deily Code, part of a 28-page handbook cirpart of a 28-page handbook cirand attention to customers, the company said.

Unfortunately for the comtant prestige project for the Jappany, however, not all its more pay and against the hiring of 120 European and Chinese part of a 28-page handbook cir-culated to all JAL employees.

tant prestige project for the Jap-anese Government, which, if suc-

instructions on how to behave. tY17,500 a share. The sale is Every year, he added, the The handbook, for example, expected to take place around union strikes for a day or two instructs JAL employees on how the middle of next month, but around this time for a higher to improve their methods for an exact date has yet to be set. bonus. Mr ishiyama claimed that dealing with customers and company colleagues. No request is chance to improve its efficiency on JAL services.

The company, however, pre-

pany, however, not all its employees are interested in improving their awareness at the moment. Two JAL unions, involving more than 3,000 employees, are planning to launch a two-day strike starting today. It is a coloridate that part of a 28-page handbook circulated to all JAL employees.

The sell-off of JAL sinares will not take place until next month. But the Japan Air Lines Law, of shares in Nippon Telegraph employees, are planning to which gave the Government and Telephone went off flaw-effective control over the sirline, lessly even given the crash in two day strike starting to and Telephone went off flaw-effective control over the sirline, lessly even given the crash in two day strike starting today. "It's a coincidence that world equity prices.

The Government intends to this annual strike is happening at the same time as the privatisation," insisted Mr Tsutomu Ishing Japanese fashion, it issued in JAL, or 34.5 per cent, at close instructions on how to behave.

The handbook, for example, expected to take place around

pany colleagues. No request is chance to improve its efficiency on JAL services. too small to be handled courte and customer service in the outly, it advises. In addition to newly deregulated sirline sector. dicts that the union's strike

an upset among members of its cabin crew, who are agitating for more pay and against the hiring of 120 European and Chinese flight attendents. Last night the JAL Cabin Attendants' Union, covering 40 per cent of the airline's flight attendents, was threatening to join the flight crew on their two-day strike.

While it works on its labour problems, JAL is still aiming to boost its customer service. In another move timed to coincide Sales in the period were up 10.3

another move timed to coincide sales in the period were up 10.3 with its privitisation, the airline yesterday launched a JAL hallo line, a hotline service for customers to phone in their opinions and complaints.

The company, which derives 60 per cent of its business from exports, said that it intensified marketing activities, developed

### **Recovery for Sony** in second quarter

SONY, one of Japan's best-At the same time, JAL is facing known consumer product com-an upset among members of its panies, showed a marked recov-

ions and complaints.

Perhaps a few overseas customers might use it to express their opinions on the hiring of foreign flight attendants.

marketing activities, developed and introduced a number of new electronic products and expanded its overseas operations in the period under review. Sales of

compact disc players, micro floppy disc systems and semicon-ductors were particularly strong.

22 per cent higher but sales to the US were up only 5.7 per cent. Noting that the current eco-nomic scene is 'clouded by fears of recession brought on by the significant decline of the world's stock markets and disarray in global financial markets, Sony

said it will continue to strengthen its overseas produc-tion operations, raise productiv-ity and develop new products. For the first half of its curren year, Sony showed a slight decline in pre-tax profits to Y23bn from Y24.6bn despite an improvement in operating earnings from Y1.1bn to Y19.8bn. Sales were up 4.1 per cent at Y644bn.

This announcement appears as a matter of record only. New Issue

\$200,000,000

# **Federal National Mortgage Association**



**Guaranteed REMIC Pass-Through Certificates** 

Fannie Mae REMIC Trust 1987-2

The obligations of Fannie Mae under its guaranty of the REMIC Certificates are obligations of Fannie Mae and are not backed by the full faith and credit of the United States.

Bear, Steams & Co. Inc.

**The First Boston Corporation** 

Goldman, Sachs & Co.

**PaineWebber Incorporated** 

**Prudential-Bache Capital Funding Shearson Lehman Brothers Inc.** 

October 1987

This announcement appears as a matter of record only.

New Issue

\$150,000,000

Bear Steams Secured Investors Inc.

Collateralized Mortgage Obligations, Series 1987-3

Original Principal Amount December 1, 2017 \$126,346,000 LIBOR + 1.00% Class 3-A \$ 23,654,000 December 1, 2017 (1)

(1) The Class 3-B Bonds will be zero coupon bonds.

Bear, Steams & Co. Inc.

New York/Atlanta/Boston/Chicago/Dallas/Los Angeles/San Francisco Amsterdam/Geneva/Hong Kong/London/Paris/Tokyo

This announcement appears as a matter of record only.

\$200,000,000\*

**Federal National Mortgage Association** 



Stripped Mortgage-Backed Securities

Principal and Interest payable on the 25th day of each month, commencing December 25, 1987

SMBS Trust 000023 — Conventional Long Term Fixed-Rate Residential

SMBS Class 1: 100% of Principal Payments on Underlying 10% Fannie Mae Guaranteed Mortgage Pass-Through Certificates

SMBS Class 2: 100% of Interest Payments on Underlying 10% Fannie Mae Guaranteed Mortgage Pass-Through Certificates

The obligations of Fannie Mae under its guaranty of the SMBS Certificates are obligations of Fannie Mae and are not backed by the full faith and credit of the United States. The SMBS Certificates are exempt from the registration requirements of the Securities Act of 1933 and are "Exempted Securities" within the meaning of the Securities Exchange Act of 1934.

\$200,000,000 Principal Amount\* Class 1 \$200,000,000 Notional Principal Amount\* Class 2

Bear, Steams & Co. Inc.

New York/Atlanta/Boston/Chicago/Dallas/Los Angeles/San Francisco Amsterdam/Geneva/Hong Kong/London/Paris/Tokyo

\*Approximate

BEAR STEARNS

at £93m and no

day.

"There's no point in opening a

pub if it's going to be empty for a couple of hours," Mr Whitbread said. Pubs would open at the most "economic hours" and the cost of increased staffing

mostly part-time employees -should be offset by increased sales of food and non-alcoholic

The company's Beefaster res-tamant chain had opened all day on Sunday since the initial loos-ening of licensing laws in the summer, and found that increased volume had more than

compensated for higher staffing

Retail activities, including

Pizza Hut restaurants as well as Beefeater, 1,600 managed Whit-bread Inns and the Thresher off-

licence chain, increased operating profits by 20.6 per cent to \$40.4m (\$33.5m), the largest divisional rise.

Profit from brewing and who-lessling increased by 8 per cent to \$54.4m (\$50.4m) as higher lager sales (which now account for 51 per cent of Whitbread's

# Storehouse dips below £36m at halfway

ran and currently on the receiving end of a "demerger" bid from the relatively tiny Benlox Holdings, yesterday surprised the City with news of continued warehousing problems at its Mothercare subsidiary, leading to an overall profits downturn in the first half

jumps 10%

to top £1m

trading results in the first half were discouraging, the picture by the year end was much more

by the year and was index index ouring the year \$6.8m had been raised by way of vendor placings to fund the purchase

A combination of improving

Gaynor carries

off £611,000

**Cronite** 

the first half.

Centre/other companies shares and imports are no longer showed a strong advance.

In the 24 weeks to September 19, Storehouse reported \$35.9m, compared with \$37.1m last time - a 3 per cent reduction - on sales

Centre/other companies - switched back to direct distribution and imports are no longer going through the Wellingborough system. In the process, however, Mothercare reckons it has knocked 1 per cent off its share, Storehouse shares gained 3p to 263p yesterday.

store development programme. Ing running at about 20 per cent.
Its first half profits contribution
dropped from \$13.5m to \$9.9m

ond half has started with sales. on sales 4 per cent lower at

Storehouse, the retail combine headed by Sir Terence Confine and currently on the receivant a Sir Terence said that the second half has started with sales up 8 per cent and that Storehouse looked forward to "s

BhS, by contrast, showed a 7 house looked forward to a per cent turnover advance at \$224.3m, and profits 10 per cent The company is continuing its

At Habitat, profits were 26 per he added, but has found candicant higher at \$4.4m on sales of dates unwilling to commit themselves while the Beniox bid is flat but with France and the US

lops nearly 20 per cent off the share price. UK activities seem to be performing satisfactorily

and the US is probably at least breaking even. However, there is

nervousness over news of delays to the botznediol and Heidman projects in the US, and the last thing the market wanted to hear was that the West German chem-

Thus brokerage in its three

major operations, North America, Aviation and Marine have

declined substantially.

On the group's underwriting operations, the surprise was the decline in profitability of the

Bermudian reinsurance company

Investment income declined from lower interest rates apply-ing to reduced cash flow. Curricy movements had only a

marginal impact on the interim figures, but the current dollar weakness could have more seri-ous effects on the second half

centrate on profits. So for the next year or so, the group will be

relying heavily on underwriting profits. Here the Australian operation has come back strongly from its low point and Pinnacle is surprisingly still very profitable - the reason for the better than expected interim figures. But with currency losses about to hit the second half results, the

outlook for the full year is still gloomy, a fact that the share price up 19p to 374p is not taken fully into account.

BOARD MEETINGS

comment

### Waddington Whitbread 17% up 61% growth boosted by packaging

tubs, yoghurt pots and dual ovenable trays - for microwave or conventional orens
- helped John Waddington
boost interim pre-tax profits by 61 per cent from
\$5.12m to \$8.25m.

Turnover for the Leeds-based packaging and games group rose 25 per cent to £82.65m, for the 26 weeks to October 3, 1987, com-pared with £65.9m for the 27 weeks ended October 4,

Mr Victor Watson, chairman, said the trading envi-ronment in some of Wad-dingtons' markets was not quite as bright as in the past year, but he remained confident of the future. The comment of the runne. Inc company expected next year to see real benefits from its recent £15m capi-tal investment programme. Mr Watson was particu-larly enthusiastic about larly enthusiastic about prospects for its susceptor material, which crisps plaza and pastry dough cooked in microwaves, thereby eliminating the soggy bottom problem. Four frozen food companies have lannehed products since the material became available six menths ago. Waddington has the sole susceptor patent rights for the UK, France and West Germany. The microwave market was a lange growth area, he

was a lunge growth area, he said. Only 30 per cent of households in the UK had one; against 60 per cent of US households.

Of the total £8.19m operating words, the neckaging

US households.

Of the total \$8.19m operating profit, the packaging division contributed \$4.51m, up from last year's \$3.77m. The contribution from Comet, the US company which makes hard plastic clear caps, was substantially down on last year due to a dramatic 60 percent rise in the cost of plastic resin over nine months.

The business forms and security printing division contributed profits of \$2.18m against \$1.22m last time. A strong growth area was "mail-a-form", the allinone letter and envelope such as those used by banks when notifying customers of their Pin numbers.

The games division showed profits up to \$1.5m from \$1m. Dinghats, the catchphrase game, was the best seller with Blockbusters close behind.

Tax took \$2.15m (\$1.28m). Earnings per share rose to \$2.30p from 7.33p. The interim dividend is \$1.1p (2.9p).

Comment Pinnacle was only 15 per cent on a much reduced premium income, because of the Mentor litigation.

\*Comment The City had been looking The City had been looking for £9m profits so yesterday's results were somewhat disappointing. Acquisitions represented about £1m of profits, Johnsen & Jorgensen in particular making a smaller than expected contribution. Acquired in June this year for £17m, J&J was found to be much less efficient than Waddingtons had thought. The substantial rise in plas-Waddingtons had thought. The substantial rise in plastic resin costs hit Comet hard, as the US company could not pass on the higher charges to its customers, whereas the UK division has price escalation built into contracts. Waddington's US exposure, at 12 per cent of total sales, is not seen as a worry, though the market crash did force the company to put a US packaging acquisition on ice. The share price dropped ilp to close last night at 199p. Assuming pre-tax profits for the full year of about \$18m, that puts them on a prospective p/e of 11. price rise ahead

Whithread and Commany, the brewing and retailing group, pesterday reported a 17 per cent increase in interim pre-tax profits and said that liberalised remained difficult with the licensing laws would not result in higher prices for consumers.

The pre-tax advance to £98.3m (579.8m) in the six months to August 29 was achieved on turnover 9.4 per cent ahead at \$817.2m (£748.7m). Profits and sales increased in all divisions.

The results exceeded most City ferecasts but the A shares failed to hold early gains and closed only 2p higher at 259p.

Mr Sam Whithread, chairman, said that flexible licensing hours, as envisaged under legislation which the company supported, all pubs would not necessarily mean that all pubs would remain open all day.

comment

Whitbread's unshaken determination to continue transatian tic expansion has cast a small shadow over its shares' ultra-defensive performance since the fensive performance since the fensive performance since the fensive performance since the tion of yesterday's results wiped away some doubts about strength of management motiva-tion, but the grizzlest bears gut preference for Basa, due to report in a fortnight, is reflected in their respective ratings. With brewing results encouraging, but unremarkable, the brightest spot is the apparently unchecked expansion of restaurants - the launch of the first six West German Beefeaters is due to be announced this week. With little if any post-interest contribution expected this year from James Burrough, the Beefeater gin group which came into the accounts in mid-October, it is not Profit from brewing and wholessling increased by 8 per cent
to \$54.4m (\$50.4m) as higher
lager sales (which now account
for 51 per cent of Whitbread's
beer turnover) more than offiset
the decline in demand for ale,
although Flowers and Whitbread
Beat increased their market
share.

There was a 14 per cent rise to
\$13.1m (\$11.5m) in profits from
wines, spirits and soft drinks. In

Southend Stadium acquisition

Southend Stadium, property per cent of Hamlet City Proper-investment and development ties, together with a 40 per cent group, has increased its interests holding in Hamlet Textiles. in London's Commercial Road Southend has a 12-month option area through the acquisition for to purchase the remaining equity \$4.2m cash of the outstanding 50 in Hamlet Textiles.

### DIVIDENDS ANNOUNCED

•		. •-				
	Current payment	Date of payment	Corres - ponding div	Total for year	Total lest year	
AH Hidge	3.61	Mar 25	3.24	-	9	
lack Arrowint		Jan 4	0.57*	-	1.77	
ootsint		Jan 28	2.8		8	
kurch (Charles)fin				1	-	
avy Corpnint	2	Jan 4	1.5	-	6.25	
unkili Holdingsint	0.9	Jan 4	0.63*	-	1.75	
wek Groupint	1.751	Jan 11	1.5	-	41	
ayaor Group§fin	1.67	Feb 26		2.67		
eath (CE)int	7.3t		7.1		24.99	
ersey Generalint	6.754	Dec 21	5.75	-	16	
seabeiiu	25	Jan 5	3	5.25	4.5	
SB Electricalsfin	20	Jan 8	0.9	2.5	0.9	
S Pathology 5int	1.8	Jan 15	1.5	•	4.5	
K Klectricint	4.2	Jan 7	3.7	-	12	
anks Hovisfin	5.84†	-	4.49	8.49	6.61	
toreheuseint	2.5	Feb 16	23		8.6	
Tank distance of the line	014		~~			

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. On capital increased by rights and/or acquisition issues, §USM stock. Unquoted stock. Third market. £15-month period. \$To reduce disparity.

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# Davy manages small gain with £6.2m

Cronite Group, processor of specialist metals and steel stockholder, increased pre-tax profits by 10 per cent from £953,000 to £1.05m on restated comparisons in the process of the contempor 200 per cent process of the contemporary of the contempo

in the year to September 30.
Turnover declined slightly to \$17.79m (\$18.77m) and earnings per 25p share worked out at 7p (7.8p).
Tax took \$182,000 (\$145,000) and an extraordinary debit \$149,000 (nil).
The directors said that while trading results in the first half ing a solid performance, Poole its organisational structure car-and Distington performing well ried out over the past few and London enjoying a reason-able first half.

On the US economy, Lord Jelli-

able first half.

On the US economy, Lord Jellicoe has some assurance and says improvement in the food and pharmaceutical plant business in Chicago and Pittsburgh's business has produced a better performance, but petroleum and (\$1.5m) giving earnings of 4.9p chemical plant operations at (4.8p) per 25p share. Extraordi-

Davy Corporation, the engineering and construction group, showed a small improvement from £6.01 to £6.23m in pre-tax profits for the six months to September 30 on turnover which was £74m up at £378.53m.

Lord Jellicoe, the chairman, said that once again the UK provided the backbone in earnings improvement up the construcfrom £8.01 to £6.23m in pre-tax margins thin. Concern is also profits for the six months to September 30 on turnover which was £74m up at £378.53m.

Lord Jellicoe, the chairman, said that once again the UK provided the backbone to earnings in the first six months with Sheffield and \$500kton production a solid performance. Professing a solid performance.

approximately \$2m.
The interim dividend has been

raised from 1.5p to 2p but the chairman says this is a levelling

was that the West German chemical plant was giving rise to concerns about profitability. Davy's interim figures are notoriously only the tip of a highly unpredictable full-year iceberg, but analysts were last night trimming back their forecasts from the \$24m-\$26m range to \$22m.

That must the shares at 124n on up and is not an indication of an increase in the total dividend

# CE Heath down 44% to £9.3m midway

results from the company's original businesses and the benefits of a full year from the compa-nies acquired during 1986-87 should produce a marked improvement this year and the first dividend since 1982.

resulted in attributable earnings drooping 47 per cent from £10m per cent rise in underwriting to £5.8m, with earnings per share of 11.9p against 22.6p.

The interim dividend is raised two-thirds from £11.3m £0 £3.5m, partially offset by a 30 per cent rise in underwriting profitability from £4.3m to £5.6m.

Income from computer ser-

THE INSURANCE broking group
C.E.Heath, yesterday reported a
44 per cent decline in pre-tax
profits at the interim stage to
September 30, 1987 from a
restated £16.5m to £9.3m.
However, a higher tax rate
resulted in stiributable servings.

\$35.5m partially offset by a 30

vices fell slightly to \$600,000,

The group has had major prob-lems over senior personnel leaving to join other rival insurance broking operations. Although it has replaced these personnel nas replaced these personnel through a strong recruitment programme, it will be some time before the brokerage and consequent profitabity.

The interim figures from C E Heath came as a pleasant surprise to the market expecting a neal bloodbath. The loss of key underwriters has had the expected impact and brokerage results are expectedly poor. It will be some time before brokerage profitability gets back to previous levels - the first priority is to restore staff morale by expanding business rather than concentrate on prefits. So for the

Allied Lyons in Japanese share offer

Gaynor Group, USM-quoted maker of plastic packaging products, chiefly carrier bags, lifted its pre-tax profit from \$533,000 to \$611,000 for the year ended August 31 1987.
The final dividend is 1.67p for a total of 2.67p after earnings of 8.1p (7.6p). Turnover moved up from \$5.28m to \$5.87m and gross Allied Lyons, UK-based is being underwritten at Y3610 equally between the two particular and food group, is making per share by Nomura Securities, and offer in Japan of shares in Daiwa Securities, Nikko Securities and Goldman Sachs.

BR 31 Ice Cream, which is jointly-owned by Baskin-Robbins International, the group's wholly-owned subsidiary, and Fujiya about 14 per cent of the cent of the equity of BR 31 Ice Cream, are of Japan.

The initial public offering on Tokyo's over-the-counter market be \$36m (\$20.5m) to be divided to the public of the Tokyo Stock Exchange. profit from \$1.08m to \$1.21m. Mr Joseph Dwek, the chairman, said sales penetration in the high street had been "very rewarding" and the group was supplying most major stores on a

regular basis. It was very busy and well booked ahead.

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"HE'S BACK AGAIN" was the cry in the trading rooms of London stock market firms at 8.00am yesterday, as this week's mystery buyer - revealed late yesterday as the Kuwait Investment Office of the "new" shares of British Petroleum bid aggressively for

more of the same.
Within 15 minutes of the switching on of the London market's electronic trading network, around 30m more BP "new" shares had changed hands, with the single buyer which had shown its hand on Monday and Tuesday providing the driving

By the end of the day, 320m of excitement as the bids flowed in the shares had traded, making a for BP new shares, and were just collapse of the stock market total of 844m over the past three as readily "hit", in market jarmarket sessions.

Once again, most of the business in the shares was transacted ness in the shares was transacted via the IDB screens which are available only to marketmaking firms. The sheer size of the BP "new" deals, which ranged to 9m share blocks yesterday, indicates that much of the business was transacted "net of commission", or directly between marketmaker and crient - and thus first disclosed on the IDB arreens. disclosed on the IDB screens.

Dealers crowded round the IDB screens to share the mounting

At Scrimgeour Vickers, a Citi-corp trading firm, Mr Bob Wade, commented that the buyer had acquired stock on Monday at around 80%p and paid between 85%p and 86%p yesterday.

age of the shares on offer for sale. Many institutions were left

operation. They were unable to unload BP new shares until the KIO appeared.

The heavy buying of BP new, which has made up nearly a half of total equity trading on both Tuesday and Wednesday, has provided a significant buttress for the UK market during a Although BP 'new' shares are still regarded as a good buy by those with faith left in the UK equity market, there is no short money into the market.

### T&N makes £7m Italian

By Phillip Coggen

investment

T&N, the enginering and building materials company for-merly called Turner & Newall; is acquiring Eaton Nova, an Italain manufacturer of pistons, piston rings and liners. The purchase is being made via its Italian subsidiary, A E Borgo and will involve a total investment of approxi-

mately \$7m.

The acquisition will further extend T & N's involvement in the manufacture of engine com-ponents in Europe and will pro-vide AE Borgo with additional capacity and improved capability for the production of new types of piston rings, particularly for diesel engines.

### CCF/Rolfe & Nolan

CCF Group, the computer and CCF Group, the computer and financial consultants, has acquired a further 5000 shares in Rolfe & Nolan Computer Services, increasing its stake to 130,000 shares, or 5.02 per cent. Mr Neville Nicholson, a CCF director, said yesterday the share stake was purely an investment, CCF had no intention of launching a bid for Rolfe & Nolan CCF. ing a bid for Rolfe & Nolan. CCF started to acquire shares in Rolfe & Nolan a year ago.

# EFT wins control of life group

Mr Hugh Barry, the executive

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

Edinburgh Financial Trust, the Scottish financial services company, has decisively won its battle for control of City of Edinbattle for control of City of Edin-burgh Life Assurance, an unquoted life company.

It announced yesterday that it now has 47 per cent of the City of Edinburgh equity, while its ally MIM Ltd, the investment

Mr Hugh Barry, the executive deputy chairman of EFT, is to become chairman of City of Edinburgh in place of Professor Donald Mackay, who has resigned. Mr Alastair Robertson, who was chief executive of City of Edinburgh, has also left the company.

EFT had earlier outmanmanagement company, has 25

the whole of City of Edinburgh.
Yesterday EFT said that it had
increased its stake in City of
Edinburgh from 41 to 47 per cent
after substibling to new shares in a \$1.25m rights issue, which it had underwritten along with MIM, which also increased its stake. Along with Mr Barry, three other directors associated with EFT are joining the board of City of Edinburgh.

Jersey General

lifts asset value

The net asset value of Jersey General Investment Trust was

### Black Arrow up 50%

CONTINUED BENEFITS from CONTINUED BENEFITS from the higher degree of vertical integration helped the Black Arrow Group to a pre-tax profit of \$1.53m in the half year ended September 30 1987.

That represented a near 50 per cent advance over the \$1.02m of the comparable period. Turnover rose from \$8.26m to \$9.84m, or by 19 per cent.

was based on the estimated rate chargeable for the year. Last year's had been adjusted to \$222,000 to reflect the relative proportion of the charge for year 1998-87.

rose from 58.25m to 22.02m, or by 19 per cent.

Trading conditions in the office furniture distribution and contracting division remained buoyant, the directors stated. The group also operates as a retailer and franchiser in the dry cleaning industry, and is engaged in lessing and instalment finance.

Earnings for the half year

**Public Works Loan Board rates** 

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Menzies pays £6m for Hammick's

came to 4.08p (2.58p) and the interim dividend is lifted to 0.75p (adjusted 0.57p).

The tax charge of £512,000

was based on the estimated rat

John Menzies, newsagent and bookseller, is buying Hammick's Bookshops from International Thomson for \$6m in cash.

Hammick's has 20 book shops, mainly in the south of England and a book shops.

mainly in the south of England, and a book-wholesaling opera-tion with 500 customers. The company will become part of the Menzies retail division.



Telecommunications

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Sabah Development Bank Berhard Floating Rate Notes due 1989 Financial Times in accordance with the provisions of the Notes 2nd Floor notice is hereby given that for the six month Interest Period 126 Jermyn Street London SWIY 4UJ from 19th November 1987 to 19th May 1988 the Notes will carry an Interest Rate of 7.9375% per annum. Alternatively, telephone 01-925 2323 telex 27347 FTCONF G

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October 1987



### Barratt progress goes on

property market.

Sir Lawrie Barratt, chairman. sir Lawrie Barratt, common, told the annual meeting that any problems would be restricted to the very high-priced properties in the south east. He added that the market there had been overheated for some time and the company had already decided to limit its exposure.

Barratt Developments, house—Sir Lawrie reported improve-builder, will be unaffected by ments in all parts of the com-any repercussions the stock mar—pany. In particular he mentioned ket crash has on the residential the partnership developments with housing associations and local authorities in London. He saw a great future for partner-ships especially with the Govern-ment's focus on renewal of the inner cities, a market in which the company had much experi-

ence.
It was also announced that Mr Andrew Tait, chairman of the

cals group, yesterday reported a pre-tax profit of £120.1m, including £5.8m property profits, for the half year to September 30, an increase of 23.2 per cent on the

BY LISA WOOD

increase of 23.2 per cent on the same period last year. The results were below some analysts' expectations.

The results took in an extra three months of the group's overseas activities which have changed their annual reporting date from December 31 to March 31. Stripping out the additional quarter for the overseas subsidiaries profit at £108.6m showed growth of 13.3 per cent.

Turnover of £1.3bn was up by 22.8 per cent on the previoussix months. An interim dividend of 2.1p per share (2.8p) has been 3.1p per share (2.8p) has been declared with shareholders to be

given the option of taking shares instead of cash for the major part. In 1986 some 40 per cent of shareholders, representing 9 per cent of the issued share capital,

heated for some time and the company had already decided to limit its exposure.

In the present year the progress made last year in restoring profitability was continuing. Accounts for the first four months showed that profits had improved significantly.

It was also announced that Mr kobert Gunn, chairman, National Housebuilding Council, and Mr Frederick Crawley, chairstand the US dollar, the outlook is more uncertain than usual. But he said that because of the major developments set in train last

Boots, retail and pharmaceuti- year the group was in a strong als group, yesterday reported a position to perform well in the changing economic circum-stances. Turnover in the indus-trial division - split into three regions, the UK, North America and international - rose by 41.6 per cent to \$321.9m, including \$59.1m for the additional quar-

Boots tops £120m

some expectations

but fails to meet

ter from overseas The trading profit of \$70.6m, again including the extra quarter, was an increase of nearly 74 per cent, with growth achieved most notably in North America following the acquisition of Flint from Bayter Travenol

from Baxter Travenol.

Integration of this business with the existing Boots business in the US has been virtually completed. Sales of the major Flint product, Synthroid, in local currency were up by more than 20 per cent.

In the UK, where major Boots brands include Nurofen andKar-vol, home sales of pharmaceutivol, home sales of pharmaceuti-cals and consumer products rose by 9.9 per cent. Included in the UK results were sales of own brand to Boots the Chemist and other retailers. This part of the business showed little growth, a reflection said Boots, of the com-petition in this manufacturing sector. Turnover in the retail petition in this manufacturing sector. Turnover in the retail division at \$1.05bn was up by 17.1 per cent but this included \$48.2m from the extra quarter included from overseas. The trading profit, excluding prop-erty disposals and including overseas losses, was down 5.4 per cent at \$40.4m.

Losses in the overseas retail business rose to 54.3m. Sephora, the 38-store chain of French perfume shops, suffered from terror-ism and a poor summer, accord-ing to Boots.

In the UK, sales increased by 11.5 per cent and profits on nor-mal trading by 10.7 per cent despite the absorption of significant costs, including the improvement of 213 outlets. See Lex

# Chas. Church up 91% to £11.9m.

480p per \$1 share at end-October 1987, compared with 456p a year MORE THAN SSm was wiped off the stockmarket value of Charles Church yesterday despite the quality housebuilder revealing a 91 per cent increase in pretax profits to \$11.9m for the year to end-August, 1987.

The 10p fail in Church's share price from 112p to 102p had as much to do with general worries about the future of housebuilding in south east England as it did with disappointment that profit growth fast year had not been even bigger.

The group comfortably diately after share prices for plunged recently but had picked up in recent weeks.

In the last few days the company's equity for sale at 115p a share.

Earnings per share increased to 102p had as form 3.9p to 9.5p. Church proposes a dividend of 1p as forecast of pretax plunged recently but had picked up in recent weeks.

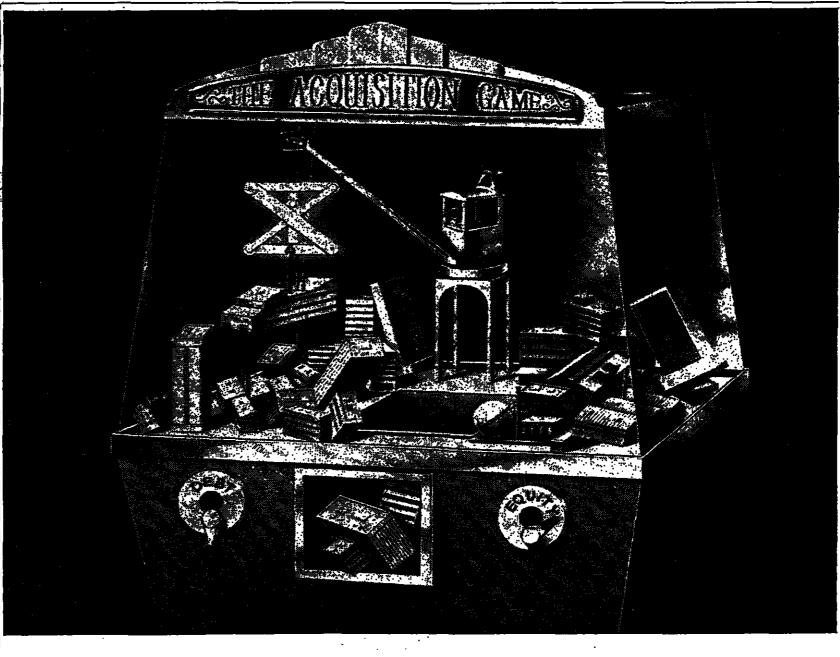
In the last few days the company had sold 7 houses and 25 flats in Buckhurst Hill, Essex for around \$7m.

Longer term the group expects house price increases to slow. A fin the offer for sale prospectus.

Turnover increased by 68 per did with disappointment that profit growth fast year had not been even bigger. Net revenue for the six month period amounted to \$639,857 (\$555,833) for earnings of 6.81p (5.89p). Tax took \$158,208 (\$139,017).

The directors hoped to recom-

mend a total dividend of not less than the 16p paid last time. The interim dividend is stepped up by 1p to 6.75p to reduce dispar-



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### Healthy sales lift **MK 15%** to top £9m

SALES GROWTH in both the UK and overseas enabled the MK Electric Group to lift its profits to \$9.7m pre-tax for the first six months of 1987-88, an improvement of 15 per cent over the \$8.4m returned for the corre-sponding period of the previous

Turnover for the period to September 26 pushed ahead from 586.1m to 579.2m.

The London-based group, engaged in the manufacture of electric accessories, went on the takeover trail earlier this year buying Esser Sicherheitstechnik, a German manufacturer of fire and intruder alarms, for £7.9m, and more recently, Digital Audio, which added to the group's expertise in security products.

Commenting on the opening half year the directors said sales INCREASED PROFITS in each of volumes in the UK, the group's its divisions helped AAR Holdpredominant market, rose strongly in each of the three divisions benefiting from contin-uing growth in the refurbish-

buoyant economy.

Overseas sales also grew with some Far East recovery and an excellent performance in Europe. Tax for the period accounted for \$3.5m (\$3.2m) leaving net profits \$1m higher at \$6.2m.

Earnings rose to 16.5p (13.9p) per 25p share and the interim dividend is being stepped up from 3.7p to 4.2p.

ment sector and a generally

### comment

Analysts were talking about MK Electric as a classic defen-MR Electric as a classic deten-sive stock" yesterday. Certainly it is emerging from the doldrums at just the time when investors are looking askance at more high-profile, high-risk stocks. The transformation wrought by Mr Leverton is to add building control systems - security, fire alarms and the like - on to the slower-growing wire accessories business. Building control should rise in the medium term from its current 25 per cent of turnover to around a third; the wire accessories involvment in refurbishment gives it some protection against a slowdown in building against a stowcown in binding starts. Add in the fact that 80 per cent of MK's turnover is in the UK and that it bears a yield of over 5 per cent and one can begin to understand the enthusiasm for its defensive qualities; assuming \$22.5m for the full year, the shares at 405p are on a prospective p/e of 10.5.

# RHM advances 28% to £116m.

Ranks Hovis McDougall, the bakeries and food group in which Australasian food combine Goodman Fielder has would not feel inhibited by the geodman stake and would study per cent, yesterday pleased the City with pre-tax profits 28 per cent higher at \$116.1m in the 53 weeks to end-August - against \$29.08m in the previous 52-week period.

The increase was scored on a 9

Yesterday, RHM's managing included a four and a half month included a four and a half month contribution from Avana. During that period, the Weish company that that period, the Weish company bread prices, and yesterday Mr made \$9.2m at the training profit level - a 39 per cent advance on its figures for a similar period a year earlier.

Of the existing RHM businesses, the sharpest profit improvements were seen on the milling and baking side and on stream in Barry and Sou-included a four and a half month contribution from Avana. During that period, the Weish company bread prices, and yesterday Mr made \$9.2m at the training profit level - a 39 per cent advance on its figures for a similar period a year earlier.

Of the existing RHM businesses, the sharpest profit improvements were seen on the milling and baking side and on

The increase was scored on a 9 The increase was scored on a 9 per cent sales rise to £1.54bn. Earnings per share rose 16 per cent to 24p (20.7p) after an increase in the tax charge from 31 to 33 per cent.

News of the figures - coupled with a hefty 30 per cent increase in the final dividend to 5.84p a share, making 8.49p (6.61p) for the year - prompted a further 1p rise in Ranks' share price at 294p.

He also emphasised that the company had not abandoned the company had not abandoned the acquisition trail, following its successful \$281m takeover bid for Welsh food group Avana last April. "Last year, I gave a strong signal that we were prepared to make acquisitions, and I wouldn't change that." said Mr Metcaife, "We are able to afford further deals." further deals."

The profits improvement was

tis figures for a similar period a year earlier.

Of the existing RHM businesses, the sharpest profit improvements were seen on the milling and baking side and on general food products. Milling/baking - RHM's largest division—saw trading profits bounce from \$35.4m to \$45m on sales just 15 per cent higher at \$614.4m, with bakeries turning in their first per cent higher at \$614.4m, with bakeries turning in their first full year of profits following the heavy rationalisation/moderations sation of the mid-eighties. RHM sales drop to \$84.1m, with 'diffisald that it now hoped to start reaping the benefits of that programme, with new mills coming from Austrelia and New Zealand.

# All-round growth helps AAH rise 21%

Turnover was higher at from favourable conditions in \$480.87m (\$421.95m). Earnings the construction industry. It traper share were 16.5p (18.9p) and the interim dividend is up 14 per profits in the first half.

three-quarters of turnover and vices benefited from new local two-thirds of profits; with trading profits rising 16 per cent to \$7.42m (\$6.4m) on sales 17.5% per cent to \$564,000 (\$496,000) higher at \$355.8m (\$302.8m).

The directors declared an interim dividend of 1.75p - up from last time's 1.5p - and after estimated tax of \$601,000 (\$514,000) earnings per 10p share rose from 5.23p to 6.4p on an undiluxed basis and from

an undiluted basis and from 4.35p to 5.32p on a fully diluted

Mr Maurice Dwek, chairman, said that the apparent decline in

Dwek rises to £1.7m

and plans acquisitions

Dwek Group, maker of furniture and leisurewear, vinyl and PVC, and distributor of luggage and handbags. lifted taxable ing of Symphony International, distributor of handbags and on turnover down from \$15.01m at \$12.22m in the six months to September 30 1987.

The directors declared an

INCREASED PROFITS in each of its divisions helped AAR Holdings, distribution group, schieve a 21 per cent increase in interim pre-tax profits from £8.41m to £2.33m (£1.5m) on sales 14 per cent higher at £45.1m (£39.5m). The division benefited favourable conditions in

cent to 4.2p (3.7p).

Since the acquisition of Vestric increased trading profits 26 per from Glaxo in 1985, pharmaceutical supplies has been the group's most significant division. This time it contributed almost three cuparters of turnover and the following the follow

Cash flow remained strong and

he said that the board was determined to continue to search out further suitable acquisitions as well as developing the present activities which remain unaffected by the recent events in the stock markets.

Extraordinary credits amounted to \$47,000 (\$1.7m).

the stock markets.

per cent stake. After restating the previous figures, its contribution was more than halved to \$161,000 (\$376,000) on sales of \$57.9m (\$67.3m).

comment AAH has benefited enormously from the acquisition of Vestric

but its task now is to try and balance the group to reduce its

(\$4.6m).

The electrical supplies division, formed when AAH acquired sector. Builders supplies has solven sales of \$5.69m.

The fuel distribution of \$247,000 on sales of \$5.69m.

The fuel distribution division has now become part of British Fuels, in which AAH has a 25 per cent stake. After restating the previous figures, its contribution to a 25 per cent holding will help smooth out profit trends: help smooth out profit trends however the involvement with council privatisation plans through the environmental ser vices division, does involve an element of potential political instability. Nevertheless, if Ves-tric can maintain its volume increases, the group's medium term growth prospects are

### Jessups recovers to £2m and sees further growth

201987.
Last year's pre-tax profits were down from \$1.37m the previous year mainly because of an exceptional provision of \$700,000 as the result of what was described as a substantial default which appeared to "involve external fraudulent conversion of leases" vehicles and other criminal acts. After tax of £573,000 (£397,000),

Jessups, Romford-based motor dealer, doubled pre-tax profits from \$1.01m to \$2.04m on turnover up from \$69.04m to \$75.93m for the year to August sion within its accounts for deferred tax and had revised its accounts on sequential policies consequent accounting policies consequent upon the adoption of the recent accounting standard on leasing.

The directors were confiden that with stable market condi-tions, a continuing improved profit performance would be

Gross profit amounted to \$6.23m (\$5.17m) after cost of After tax of \$575,000 (\$587,000). Gross profit amounted to earnings per 25p share surged \$6.23m (\$5.17m) after cost of from 7.31p to 17.48p. A final div-sales with other operating idend of 3.5p (3p) is proposed, expenses coming to £1.78m making 5.25p (4.5p) for the year. (£1.37m).

### Brown **Shipley** advances midway

By David Lascelles, Benking Editor

Brown Shipley, the small merchant banking group, saw profits rise strongly in the first half of its financial year to September 30, but said that results for the second half would inevitably be affected by last month's crash in the stock market. As is customary, Brown Shiptey gave no detalls of its earnings. But it said that profit was "significantly higher" than in lest year's first half, with particularly strong results from henking and insurance broking for individuals.

Booming stock markets

Booming stock markets also brought benefits to the stockbroking, investment management and unit trust sides of the business. The carporate finance division was helped to a strong performance by a large number of transactions.

But Lord Fareham the

But Lord Farnham, the chairman, said that those parts of the business which had benefited most from the strong markets would suffer in the second half, though both stockbroking and corporate finance had continued to have a reasonable flow of business since the creek.

the crash. "Investors are still inter ested in buying and sell-ing," he said. "Unless the market takes a very differ-ent direction, I do not see that business drying up

completely."

Brown Shipley said forecasting full year results was very difficult but it would be disappointed if the year as a whole did not show a as a whose the not show a satisfactory improvement over last year. The interim dividend is 4p per share, up from 3.75p last year.

JS Pathology

rises to £1.9m JS Pathology, a London-based provider of pathology services expecting to gradu-ate from the USM to a full listing soon, raised its profits from £1.51m to £1.94m pre-tax for the six month to end-September.

Tax was £679,000 (£560,000) and earnings per 10p share 9.6p (7.9p). The interim dividend is up to L8p (L5p).

## Dunhill surges 53%, to £15.2m at six months stage

Dunkill Holdings, luxury consumer products group, increased pre-tax profits by 53 per cent from £9.94m to £15.23m for the six months to September 30 1987 on turnover up from £550.64m to £85.65m.

269.94m to 286.58m.
Included in the profits for the period were capital gains on disposal of UK government securities of \$2.5m. The directors said yesterday that excluding these gains, the underlying profit increased by 28 per cent to

An interim dividend of 0.9p (0.63p restated) was declared. After tax of 55.87m (53.74m), earnings per 10p share rose 51 per cent from 3.7p to 5.6p (restated).

(restated).

The directors said that performance under the Dankill name had improved significantly, and Monthianc's contribution was also sharply ahead. Planned development costs in Chice produced a small loss for the six months.

The net cash position, after and the range of luxury goods including the proceeds from the sale of Lane, was approximately of the underlying 28 per cent of the underlying prof-

including the proceeds from the sale of Lane, was approximately \$70m, placing the group in a strong financial position.

Economists will be familiar with the "Giffen good" a type of product which appeals to the wealthy consumer principally because of its high price, rather than any more utilitariannesits. The Mont Blanc pen is a prime example - at \$250 (\$142) for the



of the underlying 28 per cent growth in first half trading prof-its. With currencies hedged for the next 18 months and net cash of \$70m after the sale of Lane the company is in a strong poo tion - always assuming that demand for its glamorous prod-ucts is not knocked on the head by a world recession. Up 10p yes-terday to 170p, the shares are on a prospective p/e of 14% assuming profits of \$31%m in the full most sumptuous model, it costs year - a 40 per cent premium to ten times as much as a normal the market as a whole.

### JSB meets expectations with profits 51% up

of emergency and general lighting and fire detection equipment with a strong order book and a have moved shead from 8.23p to healthy balance sheet and Mr 10.43p per 20p share and the total dividend is 25p, against a company would produce another forecast of 24p, with a proposed good set of results at the end of final of 2n.

ANNOUNCING ITS first full set (£0.87m) were marginally down of results since coming to the sea result of a fall in exports but USM lest March, JSB Electrical Mr Smith said in that in oversess has matched expectations with a markets JSB was not prepared to pre-tax profit of £771,000 for the sceept orders where profit maryear ended September 30, an increase of nearly 51 per cent on 1985/86.

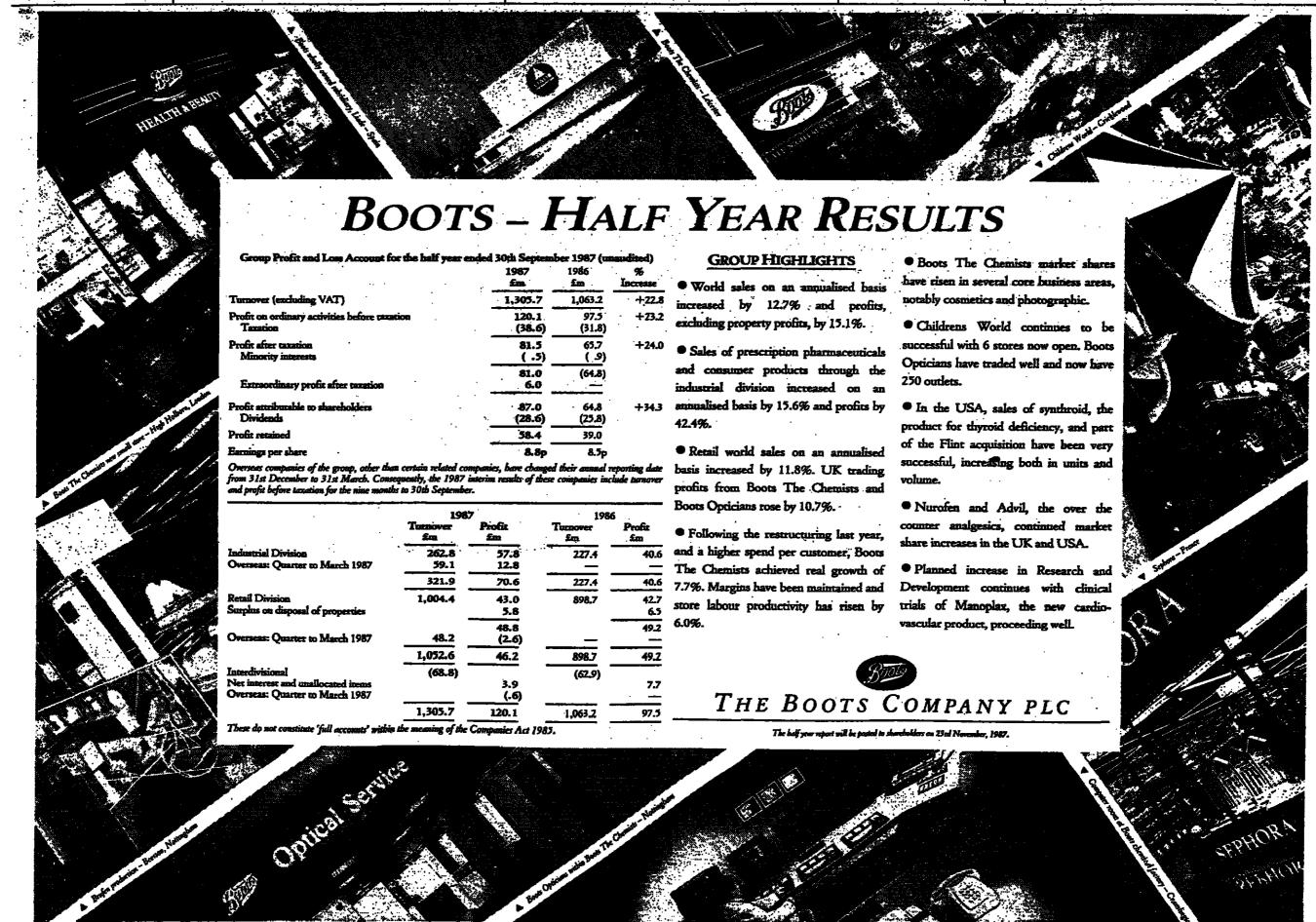
Earnings of this manufacturer of emergency and general lighting and fire detection equipment. The current year had started with a strong order book and a

10.43p per 20p share and the total dividend is 2.5p, against a forecast of 2.4p, with a proposed final of 2p.

Mr Smith, chairman and managing director, said that sales of emergency lighting rose 28 per cent to \$5.9m (\$4.6m) but general lighting sales at \$0.8m

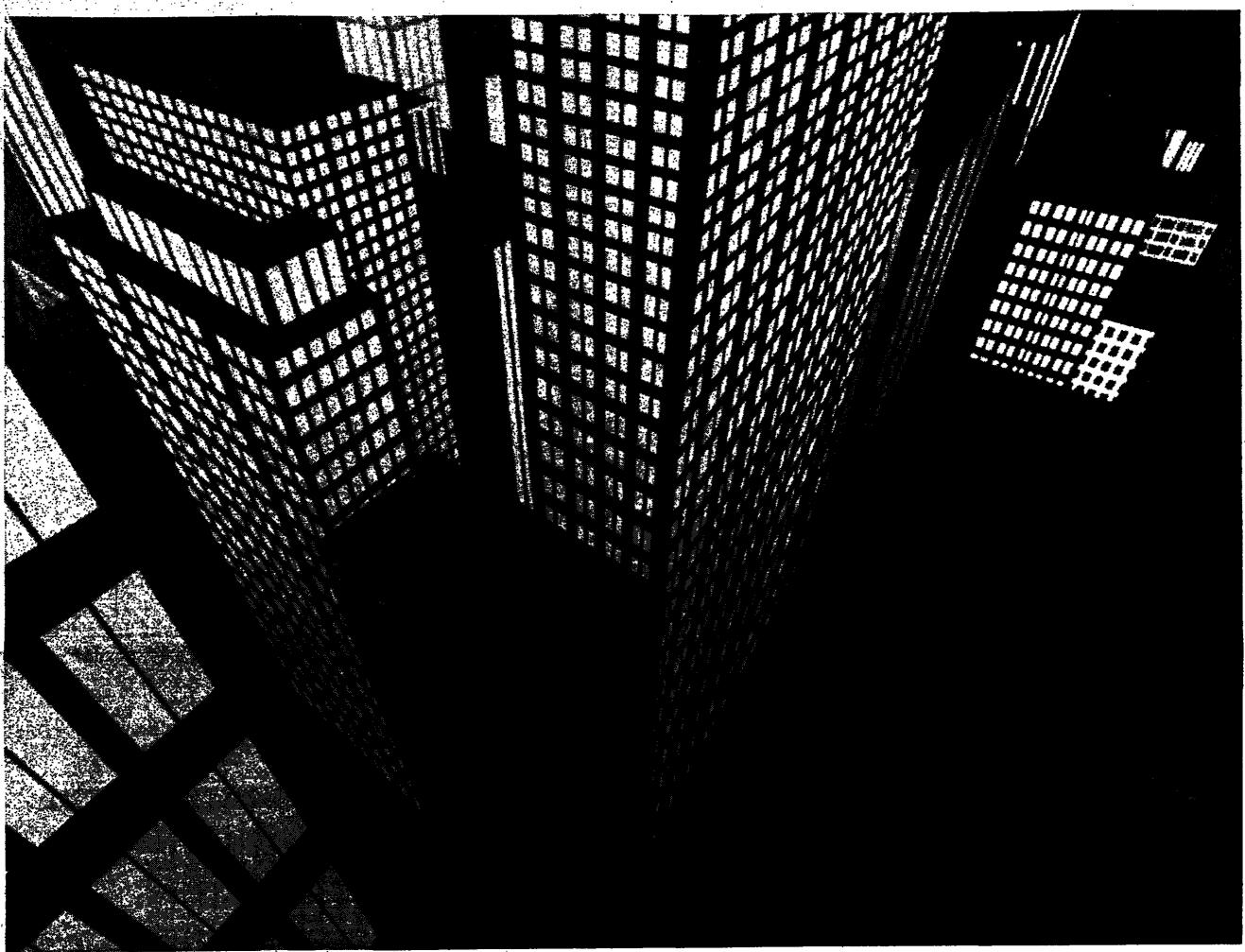
Smith was confident that the company would produce another good set of results at the end of 1987/88.

Total turnover last year was up from \$50.19m to \$7.82m cont to \$5.9m (\$4.6m) but general lighting sales at \$0.8m



ectatie

# RISK RISK SEVERYVHERE.



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### Cuban shortfall benefits **Thailand**

planters was resolved last week.
Traders in Tokyo said Thai
raw sugar had been trading at a
premium of 0.04 to 0.05 cents a ib over the New York sugar mar-

ket price.
In early October Thai sugar was quoted at a discount of about 20 to 25 points and there usually is a discount this time of

A high premium on Thai sugar is expected to remain until Feburary or March next year, because of uncertainty over Cuba's export capability, lower estimates of Thailand's new crop

and strong demand.

Japan mainly depends on South Africa, Thailand, Australia and Cuba for its sugar imports. But it is understood that Japan could not import as much sugar from South Africa because of political pressure related to the US economic sanctions.

# Black Monday blues blight sugar launch

NEW YORK'S Coffee, Sugar and so far has established an open Cocoa Exchange started its new interest (amount of unmatched white sugar futures contract at an inauspicious time for futures Raw sugar futures and options Raw sugar futures Raw sugar futures and options Raw sugar futures Raw sugar fu trading.

Just a week into the new con-

tract, the stock market collapsed and commodities trade slumped

open interest in raw sugar to 38 and 0.05 cents a learner reports from Bangkok.

An official from the state-owned Thai Cane and Sugar Corporation said China, Japan and the Soviet Union ordered Thai sugar because Cuba, normally their main supplier, was unable between the black box travel in the long of the long ordered.

Thai exports to these countries, even with the new premium on the 7 cents per pound on the 7 cents per pound and ordered.

Thai exports to these countries, even with the new premium on the 7 cents per pound and ordered.

The long of Puttures at the CSCE stresses that the state of the lack of an underlying cash the state of the lack of an underlying cash the

Raw sugar futures and options account for over half the exchange's business of roughly 25,000 lots a day, and the CSCE expects to build white sugar futures volume to around 20 per cent of that figure over the next few years.

Tak tor the producers.

But "as more of these countries develop their own regional markets, they realise the importance of getting involved in a global stable, however, and a rush into futures seems unlikely in the foreseend of that figure over the next few years.

Tak tor the producers.

But "as more of these countries futures. But the exchange points develop their own regional markets, they realise the importance of getting involved in a global still allows day to day volatility.

Nevertheless, the CSCE is feeling the pressure to diversify its considered in Colombia to permit the country's canal to the producers.

Fundamentals in the world develop their own regional markets, they realise the importance of getting involved in a global still allows day to day volatility.

Nevertheless, the CSCE is feeling the pressure to diversify its the country's canal to the country canal to

# THAILAND IS profiting from a strokers liquidated positions to sensure of exportable Cuban sugar, and has raised premiums to its main markets to between 0.03 and 0.05 cents a b from 10 construction to its main markets to between futures at the CSCE fell by 10.000 loss.

cessful.

The exchange's attempt to trade a futures contract based on the consumer price index is yet to work out, largely because of the lack of an underlying cash

### UK outlines farm diversification plan

BY BRIDGET BLOOM, AGRICULTURE CORRESPONDENT

DETAILS OF a new scheme to

The new scheme is part of the \$25m a year "Alure" package (Alternative Land Use and the Rural Economy) which was announced last spring and will be implemented over the next few months.

The new scheme envisages aid to farmers of some \$3m a year to help them establish a wide range of on-farm enterprises, including food and timber processing, sport and recreational activities, farm shore rectuarants and nature

nelp British farmers find alterna- of the cost of capital investments neigh British farmers find alternative sources of income to boost worth up to \$235,000 Farmers declining revenues from farming will have to submit plans, but will have to submit plans, but will have to submit plans, but can expect further grants for featerday by Mr John Gummer, the Minister of State for Agriculture.

The new scheme is part of the \$255m a year "Alure" package rationally rather than be under scneme would be inflanced nationally rather than be under European Community auspices. That would make it simpler to operate and would mean slightly larger grants were possible.

Not all farmers would want to diversify nor would it be right

diversify, nor would it be right for them to attempt it. Mr Gum-mer said. He believed, however, that the scheme would enhance opportunities for many farmers, and recreational activities, farm contribute to employment and shops, restuarants and nature trails.

### Ministry ruled out of dairy court case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A RENEWED attempt to involve the Ministry of Agriculture, Fishthe Milk Marketing Board and
ries and Food in a pending \$12m
the Dairy Trade Federation and
damages action in the High the committee they appoint to
Court has failed in the Court of set milk prices.

The Irish Board's complaint is that as a result of the system it was forced to sell its Kerrygold packet butter at a loss to protect its share of the UK market. It is claiming damages from

Appeal The Dairy Trade Federation in the sction, fixed for trial in applied to have the Ministry In the action, fixed for trial in June, 1989, An Bord Bainne Cooperative (The Irish Dairy Board) complains about a dual pricing system formerly operated in the UK for milk used in the manufacture of butter.

The system was ended in 1984 after the European Court of Justice alleging that it breached Community law, an allegation upheld by the Luxembourg court last December.

The Irish Board's complaint is

give rise to a damages claim against the Crown. The only remedy for ministerial action or inaction was by way of judicial

## US growers' protection under attack in Congress

A BIPARTISAN group of 34 Senators and Congressmen is backing legislation which in the next four years would end US sugar price supports and increase the sugar import quota.

One of group's leaders is Senator Bill Bradley, the New Jersey Democrat who shepherded tax reform through the Con-gress.

through the Con- gress. He told a press conference that sugar was "a minor crop in the US. That is why it is ludicrous to beninterests, hundreds of thousands of American workers and millions of American

The proposal would reduce the domestic loan rate for sugar from the current level of 18 cents a lb by I.5 cents a year until it reached 12 cents in 1991. It would also increase the sugar import quota, currently at about 1m short tonnes, by 500,000 tonnes a year over the next four

Unless the Bill is passed.

completely ban sugar imports in order to maintain prices and keep excess sugar out of the market, the

sugar out of the market, the sponsors said.

The Reagan Administration, which originally approved the sugar price supports, has in the past few years reversed its stance as the quotas took a toll on relations with sugar-moduling latin Americans ar-producing Latin American countries. The costs of lost sugar markets is believed to have wiped out gains achieved through the President's Caribbean Basin

Initiative, introduced a few years ago to broaden duty-free access to the US for Caribbean commodities and a range of manufactures...

The Bill's aponsors estimated that it would lower the price of sugar to US consumers by \$3bn a year, but opponents dismissed it as an effort to help the big sugar corporations. sugar corporations.

Senator Bill Eoth, a Delaware Republican, main-

tained that "the Govern-ment's price support system

its of sugar producers, but it is at a bitter cost to consumers."
•The US Agriculture Department has been forced to halve the annual allocation of cheese, milk, honey and rice for distribu-

tion to needy Americans because of reduction in Government-held surpluses. Much of the Government's much of the Government's surplus mountains has been used in subsidy pro-grammes, like the export enhancement programme, and for payments to Ameri-can farmers.

# Oil price decline continues

OIL PRICES yesterday continued to slide closer to the \$17 per bar-rel level in the face of continued quota-breaking by members of the Organisation of Petroleum

cents below the previous close, while Dubai crude was quoted at \$18.40-\$16.50 for January, down Grieveson said that with con-

The production cut measure was taken last February to help the Organisation of Petroleum Exporting Countries prop up sagging oil prices. The measure cut Norway's production level by \$0.000 barrees per der from the Organisation of Petroleum Exporting Countries and increasing market indifference to the Gulf War.

In London, Brent spot crude traded at \$17.20 a barrel, down from a range of \$17.30 to \$17.50 at Tuesday's close while the price for December delivery slipped to \$17.37½ from \$17.53½.

Analysts at Kleinwort Grieveson said that with comparison said that with continued Opec overproduction, Norway's production level by 80,000 barreps per day from a total level of about 1m b/d. Announcing the decision to exclude Statiford Mr Arne Oeien, in the coll Minister, said its share of the cut would be transferred to the all-Norwegian Gulffaks field and the move would 'simplify relations with the British.'

### efit 10,000 growers at the expense of US strategic Gold outlook 'anyone's guess'

BY KENNETH GOODING, MINING CORRESPONDENT

THE PRICE of gold is likely to remain between \$420 and \$480 a troy ounce for the next year, said Mr Fraser Fell, chairman of Placer Dome, the group which emerged in August from the merger of three long-established Canadian mining companies.

LONDON MARKETS

THE DOLLAR'S sharp fall against sterling ironically brought fresh life to the

London Metal Exchange copper market

yestercay, helping to push the cash Grade A position up £60 to £1,472.50 at the close and widening the cash

premium over three months metal to 246 a tonne. Dealers said the market commund to follow the lead given by New York's Comex where traders were

concerned about a further drawdown

exceptionally low, and where the dollar's weakness is clearly a bull factor. In the

sterling denominated London market sterling strength against the dollar would

normally be expected to depress prices, but sentiment is increasingly being

Crude all (por parrel FDB December) + or -

Oil products (NWE prompt delivery per tonne CIF

\$16.25-16.35-0.125 \$17.35-17.40-0.16 \$18.18-18.22-0.125

-0.5 -5 -4 -2

+ Of -

-0 18° -5.91° -1.73°

+1.40 -2.00

-0.50

+10.00

£109.00 £132.55

82,00a

\$485.50a \$370.00y

\$320.00y \$141.50

480p

£ a tonne unless otherwise stated, p-pence/kg.

2 a Entre Chisa Salaka Managaran Salaka Pencayan, s-Jan/Feb. v-Roy-Dec y-Dec. † Meet Commission average factors pross t change from a week ago. † London physical market. § CIF Rotlerdam. § Busion market close, m-Malaysian/Singapore

but sentiment is increasingly being perceived in dollar terms. Not so the

LME zinc market. This yesterday displayed the classic response to a

SPOT MARKETS

Premium Gason Gas Oil Heavy Fuel Oil

Gold (per tray azid

Pigs (ine weight);

Rubber (spot/9

Rubber (Dec. 7 Rubber (Jan) 9 Rubber (AL RSS No 1)

Coconut cal i Philippines/§ Palm Oil Malaysiani§

Coora (Philopinesi§) Soyapeans (US:

Silver (per tray azile Platnum (per tray azi) Patadium (per tray azi)

Auminum (the market) \$1750
Copper (US Producer) 1071-117c
Lead (US Producer) 272c
The (European free market) 272c
The (European free market) 17 40r
The (Yusia Lumpur market) 17 40r
The (Yusia Lumpur market) 2840.00c
Zma (Euro Prod. Prod.) 5820-870
Zmc (US Prime Western) \$43.375

London daily suger (raw) \$193,00% London daily suger (white) \$193,40% Tate and Lyle export price \$212.50

Partry (English feed) £109.00 Marze (US No. 3 veltow) £132.55 Wheel (US Dark Horthern) £90.75y

Nachma Petroleum **Argus Estimates** 

from stocks, which are already

available for investment in 1990 against 301 tonnes last year. So there is the potential for price

He admitted that a great deal manufact meaning a whistle-east proposed on investment in gold which "has a big load to bear".

This point is made by other observers, among them Mr Reg Research Services who estimates from known resources that fault to 1.918 tonnes compared with 1.967 tonnes last year, while the offtake by fabricators of the offtake by fabricators and the Services who estimates the intervention range and a 483.6m in london during a whistle-east proposed to read and distillate stocks, such relations with the British. This did not bode will include meetings in Geneva, with the intervention range and a 483.6m in london during a whistle-east proposed by the European tour organised by the European tour organise said the fall was a pro

CQCOA E/tonne

SUGAR (S per tonne)

May Aug Oct Dec Mar

White

GAS Of Storing

GRAINS Emonne

174.00 176.40 176.20 176.80

180.40 176.20 184.00 181.00

205 70 201.00 211.50 205.50 215.50 210.00 217.50 210.00 218.00 212.00 223.00 217.50 227.00 222.00

156.75 160.50 156.25 159.25 155.00 158.00

153.00 154.00 150.00 151.75

113.80 112.90 114.90 114.40 116.85 116.50 119.00 121.60 122.00 121.60 102.25 102.25 104.25 194.25

105.85 107.85 109.85

Turnover: Wheat 201 (541) , Sarrey 168 (192) ,

Close

105.75 107.95 109.80 111.75 96.70 100.70

Turnover 8263 (4351) lots of 100 tonnes

Turnover: 2503 (4086) lots of 10 tonnes ICCO indicator prices (5DRs per tonne). I price for November 18: 1437-24 (1414.77) .16 average for November 19: 1432.19 (1431.34).

Close Previous High/Low

Turnover: 2467 (2943) lots of 5 tonnes ICO indicator prices (US cents per pound) for November 17 : Cong. daily 115.91 (115.45) . 15 day average 114.32 (114.05).

Close Previous High/Low

167.00 172.60 173.00 173.00 174.80

Close Previous High/Low

Turnover: Raw 4084 (1540) lots of 50 tonnes. White 3609 (2046) .

Paris- White (FFr per tormel:Mar 1175, May 1200, Aug 1235, Oct 1240, Dec 1250, Mar 1280.

Close Previous High/Low

Previous High/Low

1246 1235 1282 1266 1364 1291 1328 1319

169.90 188.80 177.00 173.00 176.40 173.40

159 00 155.75

113.60 113.35 115 00 114 90

117.00 116.80 119.20 113.00 122.10 122.00 102.25

105.85 108.10 108.00 110.10 109.75

112.00

Previous High/Low

Placer's overall cash operating cost in 1987 has averaged \$200 an ounce of gold, said Mr Fell, while the Campbell mine in Canada, the largest contributor to its gold production, had costs of about \$130 an ounce.

Canadian mining companies.
But it was "anyone's guess" as to what would happen to the price in the medium term as new supplies came on stream.
He admitted that a great deal would depend on investment in gold - which "has a big load to hear"

There is the potential for price about \$100 an ounce.

Questioned about the recent fall in the value of the L'S dollar, Mr John Walton, Placer's president, said that every one cent change between the Canadian and the US dollar had a C\$3.6m impact on Placer's earnings.

Mr Walton revealed Placer is

LONDON METAL EXCHANGE

Aluminium, 99.7% purity (\$ per torne)

Bradiers moreases is building up again.

Bradiers primes for most qualities of tops were so by 5-10b. Once and me Soviet Union were repossibly mentioned as important sources of demand in the world market.

### **Ivory Coast opposed to** cut in cocoa support

IVORY COAST opposes a cut in to bring the market back to reathe intervention range of the cocoa buffer stock as favoured by consumers and Brazil, Reuter reports from Abidjan.

The official Ivorian daily, Fra-ternite Matin, said Brazil was pects for a fourth consecutive alone among countries of the Cocoa Producers Alliance in believing that reactivating the buffer stock would lift the market by \$20 a tonne.

Brazil is demanding a cut in starting on November 30.

year of world production sur-

### **WORLD COMMODITIES PRICES**

(Prices supplied by Arrestgemented Metal Trading)

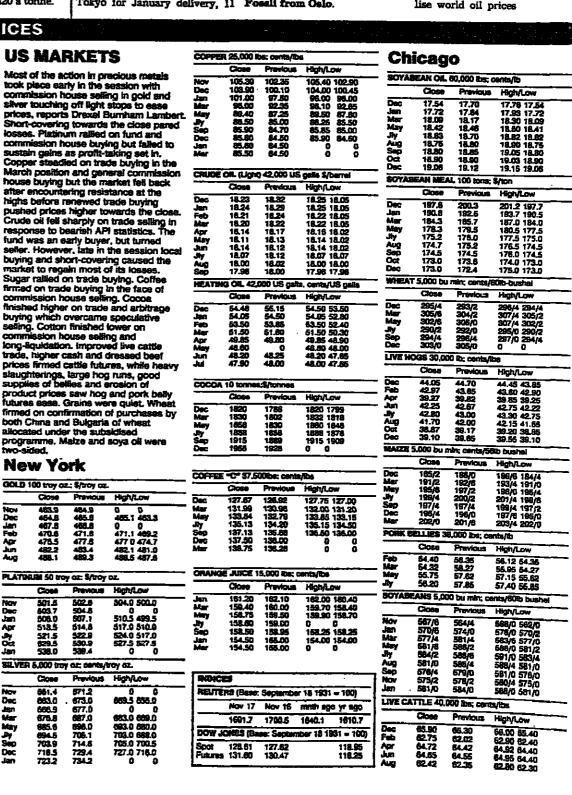
High/Low AM Official Kerb close Open Interset

US MARKETS

7		District (a)	77 W 1 2 1				44 M	INCHES O		took i	Diace ea	rly in the	883
Cash 3 mont	1765- hs 1715-	85	725-40 670-90	1720/1710	1745-55 1705-15	unguci		2.458		comp	nission h	Ouse sell	ling
	um,99.5%			1120/11/10	1100-13		_		50 tonne	SRYET	touching	off light	sto
	998-1		68-70	***	968-9	nav	W (A)	- 22.2	OU ENSING			Drexel in towards	
Cash 3 mors			K32-3	930 955/950	951-2	953-4		60,783	licts			um rallied	
Соррег	. Grede A	Z per tors	<b>16)</b>			Aing	aumo	ver 55,1	00 tonne			ouse buy	
Cash	1470-		412-3	1473/1480								as profit- led on tra	
3 mont			203-4	1228/1210	1217-9	1227-8		79.630				n and ger	
	, Standard						Aing t	UTTOWER !	50 tonne	house	buying	but the m	nark
Cash 3 mont	1400- rs 1215-		134C-60 195-20C	1380/1375	1400-5 1205-10		_	35 lots		after	encounte	oring resi	star
	US sents/fi				120-10							enewed to higher to	
	550-9						<u> </u>	g who	er 0 025	Crude	od feli s	sharply or	משיע מלו ח
Cash 3 mont			185-9 177-81		561-4 673-6	688-71		2 lots		respo	inse to b	earish Af	P) 51
Leed (2	per torme	1		-		Rin	o turn	over 8,4	25 torme			arly buye	
Cash	377-9		373-4		375-6					buvin	. noweve a and sh	er, late in ort-cover	שוע מתני
3 mont	ns 354-5		349-50	355/349	352.5-83	352-3		13,472		marke	et to rega	alm most a	of it
Nicks	g ber rous	6)				Ran	g turn	over 1,0	98 tonne	Sugar	rallied o	on trade t	lyux
Cash	3275- 3250-	95 S	235-305 285-70	***********	3295-305 3295-70	3250-7		8,400			3 on trad	e buying ouse selli	in t
3 חברים		/U 3	5203-10	3290/3270	3235-10							ron track	
Cash	20r (20rus) 435-6	5	18-20		503-4	HING	Elite	-	75 tonne	buyin	g which (	overcame	9 SP
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Turnev	<del>(* 244</del> (226	ो icts ट 1।	00 tornes.		Coins	S price		evupe 3	dent			r the sub	
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to tur	THE COURSE	195 S CL#	retailers res	-	220C		129		174	Mar	676.8	687.0	60
Brann	ord prices	-				<del></del>				May	685.6	696.0	56

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	375-8						ori-coveri	
55/349	352.5-63	352-3	13.4	72 lots			ain most c	
		Ring	Burnover	1.098 tonne			on trade b	
	3295-306				firme	on trad	e buying l	ì
290/3270		3250-70	8,40	O lots	COITHE	nission h	ouse sellii	П
		Fling t	umover 1	7,175 tonne			r on trade	
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	US Eagle Mapleted	47779-48219	259		two-s	ded.		
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	Krugerrand	453 4-466 4		-263%	16	44 16	M K	
i C	1,72 Krug	241-250	136-1			454		_
	1:4 Krug	119-127	67'4-7		900	IN EGÀ O	r: \$\pol or	-
	Angel 1/10 Angel	473-478 47-52	268-2 27-29			C1096	Previous	
	New Sov.	109-110	47-48 61'5-4		Nov	463.9	484.9	-
	Old Sov.	109-1107	61%		Dec	464.8	465.8	
	Noble Plat	516-525	233	298	Jan	467.6	468.8	
					Feb	470.6	471.6	
					Apr	476.5	477.8	
	Silver fix	p/line cz	US a	3 equiv	Jun Aug	482.2 488.1	483.4 489.3	
	Spot	378.35	668.2		Aug	400.1	465.0	
	3 months	386.65	579.6		-	n mu 20		_
.D .D	e months	395.05	891.1				y oz: \$/110y	-
~	12 months	412.70	719.5	5		Ciosa	Previous	
					Nov	501.5	502.6	
					Dec	603.7	504.8	
	LANDON MET	AL EXCHANG	E TRACES	CHICAGO		506.0	507.1 514,8	
					Apr Jay	518.5 521.5	514.6 522.8	
	Alumanium (96		Cade	Puts	Öz.	629.5	530.9	
TS .	State price \$	tonne .	ian Mar	Jan Mar	Jan	538.0	539.4	

LONDON METAL EXCH	ANGE TRADE	NOTTED C
Alesanium (99.5%)	Cade	Puts
Stake price \$ tonne	Jan Mar	Jan Ma
1650 1725	9315	77
Copper (Grade A)	Calls	Puta
Strike price \$ torne	Jan War	Jan Me
2100 2200	129	174
Copper (Grade A)	Csits	Puts
Strike price I tonne	Jan Mar	Jan Mar
1250	48	



المنالذُ عِلَى اللهُ عِلَى

677.0 687.0 696.0 706.1 714.6

729.A

694.5 703.9 716.5

# Dollar slightly lower

and then firmer amid continued speculation as to whether White House and Congress representatives would agree to a package of reductions this week.

However there were suggestions that a solution could come soon after the close of business in London last night and consequently the dollar perked up.

Nevertheless some dealers were a little more cautious, pointing out that a \$30bn cut in the budget deficit was likely to have been discounted to a large extent and that given current projections, the deficit was

were a little more cautious, pointing out that a \$30bn cut in the budget deficit was likely to have been discounted to a large extent and that given current projections, the deficit was unlikely to show a year on year unlikely to show a year on year fall even with a \$30bn cut.

Further uncertainty late in the afternoon followed comments made by US Senator Bob Dole when he suggested that some Senate Republicans might not back a budget plan worked out between Congress and the White House.

US housing starts fell a surprise 8.2 p.c. in October, the big-

£ IN NEW YORK

Previous Close

STERLING INDEX

**CURRENCY RATES** Bank rate % 2.5432) 7.72386

TENNE TO THE

- 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137 - 137

**CURRENCY MOVEMENTS** 

OTHER CURRENCIES

**MONEY MARKETS** 

Mood of caution INTEREST RATES were steady in band 2 at 8% p.c. In the afternoon the Bank of ket adopted a cautious approach to negotiations on the US budget deficit.

In the afternoon the Bank of England purchased another \$20m bank bills in band 1 at 8% p.c.

to negotiations on the US budget deficit.

Three-month sterling interbank was unchanged at 9-8% p.c. with international events continuing to dominate sentiment.

Today's UK money supply and bank lending figures for October are expected to show a sharp rise in M3, because of Bank of England intervention on the forling intervention on the forling and intervention on the forling including and bank balances above target of \$50m.

In Amsterdam the Dutch Central Bank offered six-day spe-

UK clearing bank base lending rate 9 per cent from November 5

eign exchanges, coupled with 4.8 p.c.from November 19, to

The dollar finished a little down from yesterday's closing levels in London as attention remained focused on talks to achieve a cut in the US budget deficit.

The US unit had opened with a mixed response to its performance in the Far East and New York where claims and counter claims sent the dollar weaker rate index, calculated before its and then firmer amid continued speculation as to whether White

US housing starts fell a surprise 8.2 p.c. in October, the biggest monthly fall for over three years and a sharp contrast to September's revised increase of 4.0 p.c. However although not encouraging, the market was too wrapped up in the outcome of budget talks to pay too much attention.

DM2.9875. It was slightly firmer the plus some price of the plus of the plus

six months ago. Reports that talks between

Reports that talks between Congress and the White House could reach an early settlement on cuts in the US budget deficit encouraged a slightly firmer trend from the dollar in Tokyo. Earlier in New York it had been depressed by rumours to the con-

POUND SPOT- FORWARD AGAINST THE POUND

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR

Nov 18 140 150 172 242 235 496 473 177 248 248 155

**EURO-CURRENCY INTEREST RATES** THE WASHINGTON THE WASHINGTON

Long term Enrodofarro two years 45-55g per cent; three years 9-55, per cent; flow years 9-50, per cent; flow years 9-50, per cent necessarial. Short term rates are call for US Dollars and Lapanese Yea; others, to deep notice.

**EXCHANGE CROSS RATES** 

Central Bank offered six-day spe-

2 S DM Yes FFe SFe HFL Lies CS BFe. 0.335 0.593 1. 80.25 3.388 0.819 1.126 7544 0.780 21.07 0.171 7.385 12.46 1000 92.22 10.21 10.03 91.51. 9.721 262.6 1.749 2.951 736.8 10. 2.618 3.332 0.723 1.221 97.% 4.136 1 1.374 0.247 0.527 0.888 71.30 3.010 0.728 1 682.5 0.448 0.807 1.362 109.3 4.614 1.116 1.333 1000 1.062

FT LONDON INTERBANK FIXING

The floing rates are the artifunctic meson reported to the nearest our-statement, of the bid and offered rates for \$10m queed by the merket to five reterance basis at 11.00 a.m. each working day. The basis are Mational Westnikster Basis, Basis of Yokya, Destuche Basis, Basque Hatlougi de Paris and Morgan Gassanty Trest. MONEY RATES

Two . : 350-340 85625 1,00 4,6875 3,53125 10,25 6,25 6,00 180-195 14875 냻 950

C11.00 a.m. New 180 3 months US dollars

cial advances at an unchanged strong credit growth.

Bank lending has been forecast to rise by 53bn to \$4.5bn, but the need for international agreement on interest rates is likely to outwelgh domestic considerations it is not considerations. It is not considerate out of the question there will be seen agreement, although of Seven agreement, although under normal circumstances this would be preciuded by domestic factors.

The Bank of England initially forecast a money market short age of \$100m but revised this to \$250m at noon, and to \$300m in the atternoon. Total help of \$150m but revised this to \$250m at noon, and to \$300m in the atternoon. Total help of \$150m but revised this to \$250m at noon, and to \$300m in the atternoon. Total help of \$150m but revised this to \$250m at noon, and to \$300m in the atternoon. Total help of \$150m but revised this to \$250m at noon, and to \$300m in the atternoon. Total help of \$150m but revised this to \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$35 p.c. and \$250m bank hills in band 1 at \$350m bank balls in b

FINANCIAL FUTURES

## Entering a quiet phase

ning to put further strain on the weaker members of the system.

JAPANESE YEN-Trading range against the dollar in 1987 is 159.45 to 134.20. October average 143.27. Exchange rate index 228.0 against 225.8

d volume total, Carls 2041 Parts 1223 day's open lat: Carls 43053 Parts 35049

Calls-Last Jan Feb 21.05 — 11.05 11.18 1.05 12.19 3.66 4.28 1.64 2.23

91.5 91.5 91.13 91.13 91.95

Class High Low Pres 169:00 170:00 166:50 166:50 172:75 172:60 170:50 189:65

90.93 - 90.90 90.76 - 90.73

Estimated Volume 4394 (7384) Province day's open Inc. 38246 (38404)

POURED-S (FOREIGN EXCHANGE)

6 months US Collars

LUTTE LONG BILT FUTURES SPINOUS

against the yen at Y239.75 from Y239.50 and finished at SFr2.4475 from SFr2.4525 and FFI.0.1255 from FFI.0.1150.

Elsewhere the Bank of Italy bought French francs at the fixing in Milan as the franc lost ground within the European Monetary System. Recent dollar weakness amid concern about further losses, after the recent agree on significant cuts, and consent to job from Milan and elsewhere, for fear of risking weakness amid concern about further losses, after the recent agree on significant cuts, and the \$23bn called for in the \$23bn called for in the Gramm Rudman law.

A trader on Liffe said there further losses accounts to job from was a school of thought that the futures opened lower at 122-19, and fell to a low of 122-05, but a recession was to make large cuts in the deficit. Other opinate of the markets in Chicago, London of the Sudman law.

There are said to be indicated the recession was to make large and fell to a low of 122-05, but a recession was to make large cuts in the deficit. Other opinate of 122-27, before closing at the futures opened lower at 122-19, and fell to a low of 122-05, but a recession was to make large cuts in the deficit. White House and Congress to the substitutions on the Substitutions on the Substitutions on the Substitutions on the second them. SFr2.4475 from SFr2.4026

SFr2.4475 from SFr2.4026

FFr10.1225 from FFr10.1150.

Elsewhere the Bank of Italy bought French francs at the fixing in Milan as the franc lost inground within the European Monetary System. Recent dollar and elsewhere, for fear of risking weakness amid concern about the US budget deficit was beginning to put further strain on the tect gains made in fixed interest on the system.

It was suggested that moves the were growing fears that any reduction in this year's budget figure would include a large of asset sales, and

Tuesday.
Three-month sterling deposit futures began little changed at 91.25 for December delivery. futures.

It was suggested that movements in glits have become simply a reverse reaction to equity trading, and that it is increasingly difficult to gauge how the various markets should react to lem agreeing a reduction above 191.25 for December delivery. This was the highest level of the day, with the contract finishing at the day's low of 91.16, against 191.24 previously, on caution ahead of today's UK money supply and bank lending figures for October.

LIFFE IIS TREASURY BOND FUTURES SPTINKS LIFFE FT-SE 100 INDEX PUTURES OFFICIES

Pets-Lest Jan Feb 0.01 ----0.08 ----0.37 0.73 1.23 1.25 3.83 4.03 6.78 20.40 21.30 14.30 12.25 8.85 6.10 Dec 12.90 20.60 21.30 16.30 11.30 6.50 2.90

CHICAGO 93.59 93.60 93.29 92.98 92.53 93.% 93.63 93.00

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CAPITAL MARKETS

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FT 30 FTSE 100 WALL STREET
1304/1319 -10 Nov. 1660/1675 -3 Nov. 1890/1910 -20
1304/1319 -10 Dec. 1660/1675 -3 Dec. 1895/1915 -20 Prices taken at 5pm and change is from previous close at 9pm.

Company Notices



Kingdom of Denmark

US\$ 250,000,000 Floating Rate Notes due May 1995

In accordance with the description of the Notes.

notice is hereby given that for the interest period November 18, 1987 to May 18, 1988 the Notes will carry an interest rate of 10% per annum.

The interest payable on the relevant interest payment date. May 18, 1988 against coupon n° 6 will be US\$ 505.56, for each US\$ 10,000,00.



The Agent Bank **KREDIETBANK** 

SOCTETE NATIONALE DES CHEMINS DE FER BELGES



NATIONALE MAATSCHAPPLI DER BELGISCHE SPOORWEGEN USD 75,000,000 Guaranteed Floating Rate Notes due November 1991 Unconditionally guaranteed by THE KINGDOM OF RELGIUM

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from November 20, 1987 to May 20, 1988, the Notes will early an interest rate of  $\Leftrightarrow$  per cent per angum. The interest amount payable on the relevant interest payment date which will be May 20, 1988 is USD  $\Leftrightarrow$  for USD 50,000 inprincipal amount of the Notes.



by Generale Bank Agent Bank

Globel Alpha Strategy Fund Sicar 16 Boulevard Royal 2449 Laxemburg R.C. Laxembourg & 21453

Extract from the minutes of the adjourned Extraordinary General Meeting of the shareholders of Global Alpha Strategy Fund Scawbeld on the 6th November 1987 at 11am at the Register Office. It was thanimously resolved to amend Art. 26.1. (c) of the statutes to read as follows:

CANADIAN PACIFIC LIMITED (Incorporated in Canada) CANADIAN PACIFIC LIMITED PERPETUAL 4% CONSOLIDATED DEBENTURE STOCK

NEW BRUNSWICK RAILWAY COMPANY 4% DEBENTURE STOCK

CALGARY & EDMONTON
RAIL WAY COMPANY
4% DEBENTURE STOCK
In preparation for the payment of the
half-yearly interest, due Junuary I
1988 on the above Stocks, the
transfer books will be closed at 3.30
p.m. on November 30 1987 and will
be re-opened on January 4 1988.

D.R. KEAST

Deputy Secretary.
Southside, 105 Victoria Street,
London, SW1E 6QT.
November 19 1987.

"C is the Net Asset Value relating to the original Fund (being an amount per share arrived at by applying the provisions of Article 28) less a charge as determined from time to time, not exceeding the maximum permitted by law."

As conformed extract

Personal

Art Galleries

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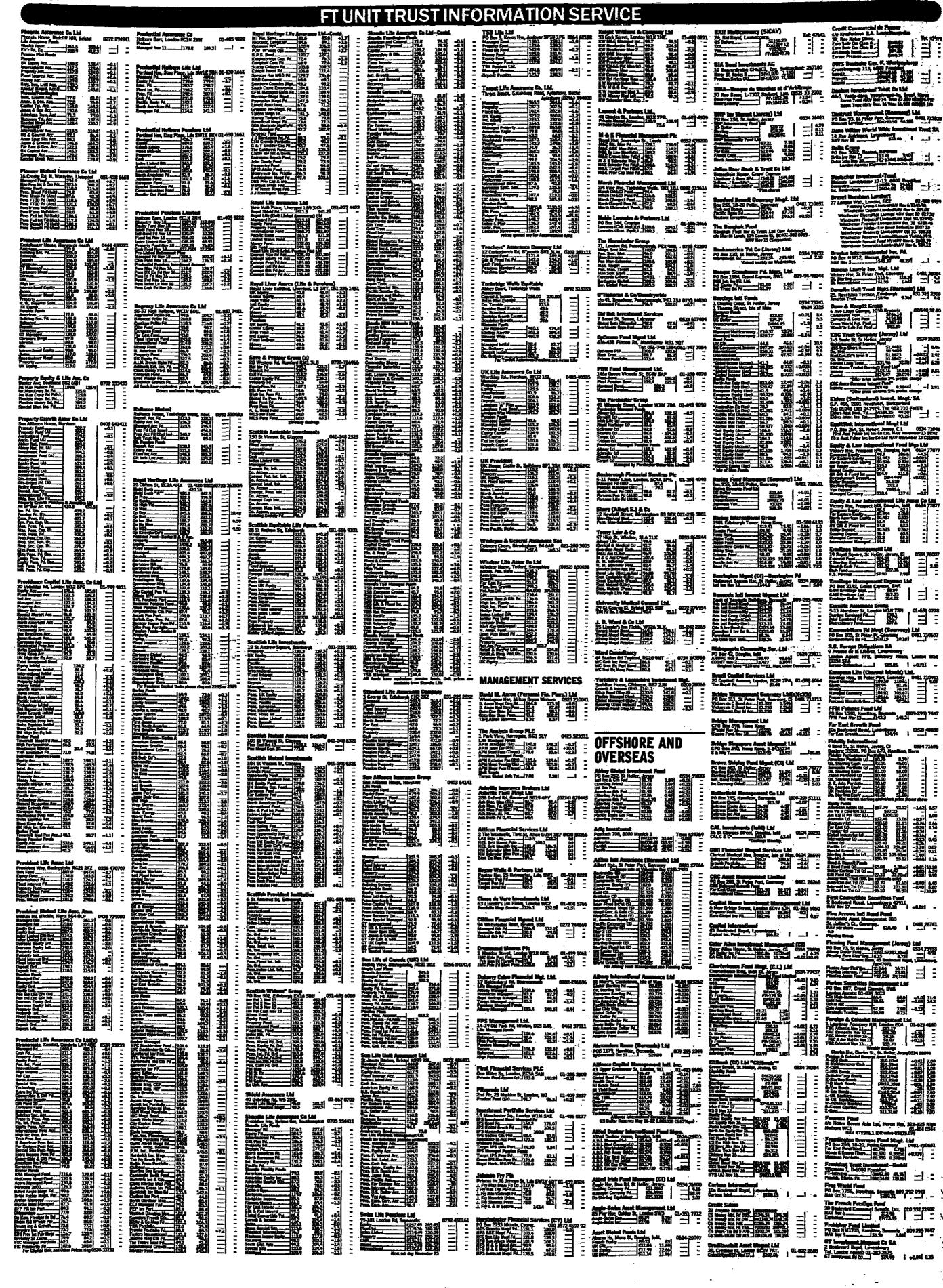
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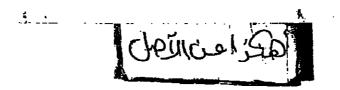
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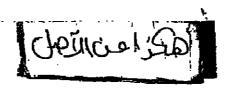
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CANADIANS	105   137LM -	### ST   ST   ST   ST   ST   ST   ST   S	1895   565   Cheming Group Sp.   615   +10   116.5 23   3.7   15.9	277 107 MAG 129  -1   125 36 27  124	203 75 Helaphore Group 50 - 28 -3 L3.2 • 50 • • 140 19-yelledara Retearch - 22 - 15.79 31 • 8 • 95 322 153 disease format   120 -1 195 17 0.5 55 723
189 506s WAsser, Barrick Res 1094x1+13	478 256 Meyer M. 335 -5 77.0 4.5 3.1 7.9 170 38 Metter (Stan 10p. 355 -5 12.6 2.1 6.3 10.4 12.7 12.5 Meyer M. 379 -5 12.6 2.1 6.3 10.4 12.2 12.5 Meyer M. 379 -5 12.6 2.1 6.3 10.4 12.2 12.5 Meyer M. 570 12.5 Meyer Meyer M. 570 12.5 Meyer Meyer Meyer Meyer M. 570 12.5 Meyer Meyer Meyer Meyer M. 570 12.5 Meyer Meyer Meyer Meyer M. 570 12	701 207 Abkaneric 5p 288 - 2 25 6.4 1.2 17.6 25 101 Avraired 5p 112 - 12 0.7 22.5 0.9 6.5	*249 100 Cook (Wm.) 20p 105 5.0 2.0 6.7 8.9 219 102 Cooper (Fr) 10p 138 45 2.35 0 2.4 0	300   505 Comp   323   141   12.8   2.1   5.1   10.6   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7   4.5   10.7	250   90   Many   25   411.5  21   1   21   21   22   25   25   25
105 500 Bt. Neet Sot 1 500 - 22 72 - 63 20 105 500 Bt. Neet Sot 1 500 - 22 72 - 63 20 105 500 Bt. Neet Sot 2 500 - 22 72 - 63 20 105 500 Bt. Neet Sot 2 500 Bt. Neet	165 63 Persimmer 10p 125 -1 11 98 5.7 1.7 14.0 138 83 Phoesis Tenter 95 4-2 1.5 4.7 2.2 10.9 138 83 Phoesis Tenter 95 4-2 1.5 4.7 2.2 10.9 128 97 128 128 128 128 128 128 128 128 128 128	20 55 23 107	! \$227-j \$162-jCanada 7894\$2227-j [ 93.7%]   1.6 [	84 25 8-1-1 34 8-1-1 37.4	288 128 Myon Gra 100
23   100-yes/352000   100-yes/35200   100-yes/35200   100-yes/35200   100-yes/35200   100-yes/3520   100-yes/35	283 106 HRame: 175 45 27 51 96 575 350 Redaid 3722+1 130 23 48 10.5	200 95 Meteo 20b. 120 221 55 23 207 544 225 544 225 545 545 545 545 545 545	.571 [ 35   November 170   30     20 2 7.1   7.5	205 115 #Servero Sa. 146 50 25 49 11.1 206 130 Resear (C.F.) 10s 166 537 0 47 0 509 266 Resear (C.F.) 10s 456 4 13.0 18 41 18.1	15   11   12   13   14   15   17   17   17   17   17   17   17
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740a (382a Hesis Group	138   87   Satisf (D 10)	46 15 Balgin W Sp 26 +3 0155 05 071	378   220   Half Eng. 50n	2272 76 Big Arron 5p. 95 +3 F0.610.8 0.9 (22.0 508 250 68) eshedied logs log 255 -5 4.62 3.8 2.1 117.0	276   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170   170
740 320 Hearlys Group - 377 42 50 - 33 384 294 Hungerid Old - 2797 42 50 - 33 384 294 Hungerid Old - 2797 42 50 - 30 384 144 769 Intel - 2797 142 50 550 28 384 144 769 Intel - 2797 142 50 550 28 385 29 - 26 550 28 385 29 - 26 550 28 385 29 - 26 550 28 385 29 - 26 550 28 385 29 - 26 550 28 385 29 12 20 20 20 20 20 20 20 20 20 20 20 20 20	423 235 Ilinais 6 Arreld 252 15.2 4.9 2.7 10.2 2.3 86 Irrest Hotsless 10p. 129 +4 115 5.3 1.2 27.1 145 103 47 27 4.9 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.6 12.7 12.7 12.7 12.7 12.7 12.7 12.7 12.7	10 55 CASE Group 20p 66 H1 01 158 75 HORI Moreovers 54 174 11 11 12 184	234 99 HB & South 165 -1 135 Zh 29 17.9 115 40 & Hodgen Sp 58 -2	435 150 Shatjana jank	276   128   Paoric Design 935   166   65   0335c   6   38   6   780   6   18   19   10   10   10   10   10   10   10
75tp 127p Mandelete Mines 254p +7 254b 17 254b 17 254b 17 254b 182b 174hscocha Expla 150p +4 254b 182b 174hscocha Expla 150p -11 252b 182b 182b 182b 182b 182b 182b 182b 18	413   205   Forrill Corp.   240ar   976.5   18 4.9   15.4   17.1   17.1   17.1   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.	98 36 6CPU Computers 5p. 74 - 394 25 28 2.4 16.4 25 25 27 25 27 26 27 27 27 27 27 27 27 27 27 27 27 27 27	252-163 /Hd   166 -4   16.0 2.5   47 9.4   524   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539   539	233-4 97 British 184 -7 5.5 16 7.2 1113	12   14   15   15   15   15   15   15   15
	204   West: State   269   41   15.3 3.4   27   14.8   307   136   West: State   269   41   15.3 3.4   27   14.8   307   136   West: State   201   14.7   37   32   11.5   313   32   32   32   32   32   32   3	203 1.5 HOSine Red. 59 233 41.2 7 3.8 1.6 22.9 11.5 16 HOSepach Hidgs. 59 434 15 15 4 4.8 - 2.8 4.5 23 13.5 170 Control Tech 10s. 198 11.5 22.8 22 221	116 97-24 90-24 95 15 15 15 15 15 15 15 15 15 15 15 15 15	127 50 #8rt. Isl. A'wys 10p . 74 d2.0 133 37 101 197 90 Brit. Sodon 20p 122  -2 14.0 19 43 1047	260 100 APPaton let 112 -1   339 32 41 82
153, 10 Taronis-Dom. Bit. 1 20m 2 8t 37 229 139 Virans Atlantic Ris 1 39 40 51.12 76 104 64th Virans Can Pipe 44th 44th Virans Can Pipe 224p 77 109 1116 Warty Coroll 124p 77 100 Narty Coroll 124p	CHEMICALS, PLASTICS  500 288 Aligh Hotiogs	115 90 #Creatment Elect 59 70 115 27 27 125 33 2.0 10.2 301 198 Crystate 59 198 4 15.1 33 4.4 7.5 195 62 DOT Group 59 62 12 4 2.7 4 199 199 199 199 199 199 199 199 199 1	275 879-JML Holps 59 110 ar 2 1.9 3.9 2.4 [34.9 12.1 5.1 845 intered 10.9 70 4.2 2.0 2.2 3.9 15.9 26.0 879 Managenee Bronze 10.3 +1 4.5 4.5 4.3 4.0 4.3 4.9 2.2 4.5 4.3 4.0 4.3 4.9 2.2 4.5 4.5 4.3 4.0 4.5 4.3 4.0 4.5 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.3 4.3	983     277     British Vita     338     +6     196,371     3.6     2.6     14.5       282     2.8     N. P. Prop. Scil.     282     +2     197.5     16.5     12.6       183     130     Brods Service     190      1.3 ft 2.2     4.0     1.4       265     141     Brown & Tamen     163     +2     7.2     1.4     6.1     15.7       72     3.6     Bellers     56     -2     2.0     2.3     4.9     10.0       223     9.7     Remoters to     17.     14.3     2.9     15.6     6.6	222   188   D6 CmPIA E1   122   -1   10% - 11.2   -42   190   Portak   235ml   785 3.0 50 93   835 7   Where Com   7   -6   -1   -1   -1
1987   Sinck   Price   -   Net   Cwr Rr's   Price   -   Net   Price   -   Net   Cwr Rr's   Price   -   Net   Price   -   Net	648 308 Amerikan let. 350 46 82 27 32 340 520 246 Andrer Checkeld 42 -5 50 36 15 38 779 13 Astra Hotdons 50 41 +1 10 8097 6 29 6 5125 100 8179 30 125 525 100 8179 30 125 525 107 60 134 50 523 8hyer AC 008 50 523 44 10 2075 6 37 6 6	182 90 Houssais Elect. 118 10.8 16 43 83 64 30 Downlast W 10. 43 112 42 32 111 12 20 78 12 12 12 12 12 12 12 12 12 12 12 12 12	75 30 Recyand 38 -1 0.4 \$ 1.4 \$ 1.2 2 2 2 5 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	238   90 Barns Améri 10p	466   292   Propert Defrys 50p   325   -3   16.5   15.7 7.0   12.9
*Tib.( C10*-Internet F.10	720 106 Brest Cherrs 10p 138 17.5 20 45 14.0 100 101 51 (Cambridge Instign II. 45 R00.9c - 0.8 - 1.70 170 170 170 170 170 170 170 170 170 1	201 135 (behinder int 5p. 143 +11 (3.1 31) 131 (19.5 201 176 Facility Electric 5p. 39	63 19-97-feet (Bend Sp	203 105 (Clot & Fracting Sp. 178c) 325 3.0 (25 18.0 486 174 Capton St Inn 20p. 25 174.0 2.8 2.4 16.9 (81.0 18.0 18.0 18.0 18.0 18.0 18.0 18.0	C122 668 Receint & Column 698ml - 6 18.5 27 3.6 11.8 617 283 Receint 388 - 1 18.0 4 5 12 110.8 277 49 Receint Excertifica 1.0 18.5 - 5 6.0 6.4 5 0 4.5 3 299 Receint Receint 388 - 1 18.0 3 4 3.1 11.3 253 168 Receint 388 - 1 18.0 3 4 3.1 11.3 253 168 Receint 388 - 1 18.0 3 4 3.1 11.3 253 168 Receint 388 - 1 18.0 3 4 3.1 11.3 253 168 Receint 388 - 1 18.0 3 4 3.1 11.3 253 168 Receint 388 - 1 18.0 3 4 3.1 11.3 253 168 Receint 388 - 1 18.0 3 4 3.1 11.3 253 168 Receint 388 - 1 18.0 3 4 3.1 11.3 3 4 3 5 5 5 5 6 5 5 5 6 5 5 5 6 5 5 5 6 5 5 6 5 5 6 5 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 6 6 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6
705 175 Baser (count viril 200	483 210 Contes Bres. 35781-6 15.7 3.1 22 18.1 46 17.7 0e. W NV 25781-7 15.7 3.1 30 13.1 46 20 Cary (Newsco) 5p. 26 -1 10.45 1.3 3.4 31.0 277 165 Crods let. 10p. 169 18.0 1.9 6.5 10.8 265 1.3 0.0 Bet. 10p. 169 163 1.3 1.4 10.0 15.0 15.0 15.0 15.0 15.0 15.0 15.0	86 48 Electronic Revisis 66 -1 43.23 11 6.7 17.9 508 289 Erress 11.10 15.50 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.0 15.5 14.5 15.5 14.5 15.5 15.5 14.5 15.5 15	75 Richards (Luica) 273	280 165 00. 84ec Car Fr. 250 847 4.4 7019 23 Cartan Pacific 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20 3.3 14.4 412+27 5019 20	300 255 Research Group 315 +10
*63 35 Beachmark 209	208 110 Doefler 10p 140 13.45 25 3.4 162 26 3.4 162 26 3.4 162 27 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 28 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3.4 162 3	211 73 FM Elec 10	138 118 SGC 48 SISO 22 + 4 0224 27 4.8 7.7 198 75 SPP 100 85 -3 5.22 2 5.7 7.3 21 Sanite Gordon 100 40c -1 128 1.7 4.4 11.0 775 38 Senior Engl 100 40c -1 128 1.7 4.4 11.0 4.5 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6	172 99 Chamir Pan Pa. 109 140 2 4.75 1.91 4.5 14.8 476 252 Charter Cost 22 258 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25 25	4402   13   80ct   100   18   -1     -
927 \$18 Figs. Heb. 5/100	125 68 #Gayne Group 10g 78 +2 2.57 ± 4.8 ± 113 66 #Gayne Serice 10g 85 -1 2.5 2.5 4.1 13.4 6343 529.4 Herodes 10g 288 +2 5.5 3.4 3.7 10.6 6343 529.4 Herodes 10g 288 +2 6.5 3.4 3.7 10.6 6343 529.4 Herodes 10g 288 52 1.1 631.50 2.8 6.4 10.7 271 10.7 10.7 10.7 10.7 10.7 10.7 10.7 10	233 1.28 AFravard Group 5p. 123 22 17 14 236 219 40 40 40 40 40 40 40 40 40 40 40 40 40	201 146 Shiras-Sares. 146 -2 15.7 23 5.3 9.6 230 137 Shackey left. 144 75.0 22 4.8 12.8 500 275 17ACE 166 290 183.2 4.2 4.0 6.2 472 23 17 1640: 250 250 4.7 4.8 4.7 2.3 4.7 1.2 1.2 1.2 1.2 1.2 1.2 1.2 1.2 1.2 1.2	25 133 Cry & Forsign 18th 200 17.1 1.0 0.3 0.6 1.2 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 17.1 20 20 20 20 20 20 20 20 20 20 20 20 20	118   85   Hebral Pinners 30   86   20   116   29   25   191   120   66   Pinners 40   100   66   21   176   22   37   172   195   77   Pinners 40   20   25   42   -   50   45   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120
S174 111 July Sank 791 1134 1155 5.0 (15% 5.0 (1.2 (5.4 )  ***********************************	5445-6 2003-7 Da.Fin 10pcles in E480	277 170 Extract Streng (197 17	90   107   108   107   108   107   108   107   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   108   1	280 65 Cont. Station's 10p. 91 228 22: 130 2019 264 399 96 83.75 339 27 30.3 173 130 Conper (Aiard 10p. 128 144 85 Costst. 10p. 128 144 25 45 121 125 125 125 125 125 125 125 125 12	779; 20-25 Group 59 36 2 ADZ* 11: 525 257 57 58 Geodes Frido DOS 1 10: 257 51 19 148 388 226 526 19 149 149 200 120 120 120 120 120 120 120 120 120
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	225   90   Leatin External 200   105   5   2.66   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4   1.9   4		7 210 699 Allianse Treet 788 746 -2 1251 15 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	10   10   10   10   10   10   10   10	54 11   STuden Rei v 29   20   -1	Miscellaneous
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	290 88 Scarro 200 93 -2 \$25 8.3 \$	7 760 279 Durnett Valley 59 5 513	7. 14 CONF TRANSPORT SEE 105/2 10.0 FE 10.	133   100   Di. Capital 11   125   12   12   12   12   12   12	PLANTATIONS  1967   Stack Price - Net Cov Res  Rubbers, Patro 00	95   180   Abelson Group 10r  215    3.5   2.7   2.2   22.1   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   150   15
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The second secon

# Early advance by equities mostly lost by the close but Government bonds above lows

THE UK STOCK market displayed its nervousness over the US budget deficit negotiations in longs with net falls of ¼, with late trading yesterday, when a traders holding mixed views of gain of more than 32 FT-SE the outlook. On the one hand, points was almost wiped out as the City reacted to agency reports of Senator Dole's warn-ings of Republican opposition to the plans for a cut in the US

Government bonds, although still a shade off at the close, had rallied significantly as equities lost their confidence. The bond rally indicated a return of the "flight to quality" which has been absent since equities began to stabalise after the calamitous slide which started on Black

slide which started on Black Monday.

Once again, the equity market was dominated by the massive trading in British Petroleum equity market. Business in BP new shares which preceded confirmation at the end of the depter midday with the mystery of the started level of around 290m day that the Kuwait investment before midday with the mystery "new" shares which preceded confirmation at the end of the day that the Kuwait Investment Office has increased its stake to 10.06 per cent of the equity.

Trading in BP shares once again made up nearly a half of total equity trading on the Seaq system. Several of the major marketmaking firms were buy-

system. Several of the major marketmaking firms were buying BP 'new', presumably on behalf of the Kuwait Office, but KIO stake said to have been accumulated by around 11 o'clock in the morning, there

defict talks. But there was little levelfor some time.
business outside the FT-SE list, BP new shares rose to 87p at

equity market at its current levels.

Weakness in crude oil prices was largely ignored in the oil share sector, where the activity in SP "new" was accompanied by further support for Shell. Glaxo managed to retain part of an early gain but ICI saw its initial rise melt away towards the clean rise melt away-towards the close Government bonds had a cautious session, with retail interest still very thin. Prices opened lower and the long end of the market showed losses of % of a point before the reaction in equi-

there is still plenty of stock available in a thinly-traded market. But on the other, it seemed last night that any further reaction in equities could bring buy-ers back for Gilts. Index-linked had a quiet ses-

sion but made ground towards the end of the session. Buying was said to be light and concen-trated towards the longer end of the range, where prices have fur-ther to go before touching the "tap" levels. The nearer dates are now close to their "tap" price

buyer" - later revealed to be the Kuwait Investment Office - said to be in the market again and buying aggressively in substan-tial sizes, mainly via the First Equity inter-dealer broking sys-

trading yesterday.

The initial gain in the stock was an abrupt pause in turnover market, which was held until early afternoon, largely reflected ticker seemingly stuck around optimism towards the US Budget the 285m, to 290m shares traded

business outside the FT-SE list, with many beta and gamma stocks again left on the sidelines. The turndown in the market which greeted reports of Senator 4½ on the day -with turnover Dole's comments was abrupt. A reaction in the dollar hit the major UK exporting shares, although most of them managed after a turnover of 30m shares. BP ADR's attracted a turnover of 13m and the final motation was

aithough most of them managed to stay on the upside at the end of the day.

The FT-SE 100 Index closed 3.6 up at 1663.7 but the more narrowly based FT Ordinary Index shed 1.3 to 1309.3.

The sudden downturn reflected was seen by some traders as a warning of the lack of buying support behind the equity market at its current levels.

BP ADR's attracted a turnover of 1.3m and the final quotation was \$18.

A statement from the KIO, revealing the 10.06 per cent stake in BP, said it viewed the stake in BP, said it viewed the stake in BP, said it viewed the stake in BP add and "a good long term investment." Over the three-day period turnover in BP "new" has rotalled some 844m shares.

Referring to the fall in BP "old" and "new" after the stake news was unveiled a leading the final quotation was \$18.

the unusual step of commencing legal action against the Takeover Panel fired a broadside at the shares. Higher initially at 257p the price dropped to 230p before settling a net 16 down at 235p after a turnover of 10m shares.
Guinness claims that the panel

	Nor.	Mor. Nov.		Nov. Nov.		Year	39	67	Since Compliation		
	18	17	16	13	12	Ago	High	Low	High	Line	
Covernment Sees	90.70	90.74	90.28	90.63	91.14	80.76	93.32 (8/5)	83.73 (19/10)	127.4 (9/1/35)	49.18	
Fixed Interest	95,64	95.34	95.20	95.36	95.66	28.35	99.12	90.23	105.4	50.53	
	****	, ~~	*220	1330		•••	115%	(2/1)	(28/11/47)	(3/1/75)	
Ordinary 9	1309.3	1310.6	1325.6	1317.1	1328.8	1258.8	1926.2	1232.0	1926.2	49,4	
	1				i		asm	(9/11)	G67/87	(26/6/40)	
Gold Mices	285.5	284,0	268.2	288.2	282.6	310.9	497.5	261.6	73A.7	43.5	
	ł			1	l '		(4/8)	(6/11)	(15/2/23)	(26/10/71)	
Ord. Div. Yield	4.73	4.73	466	4.69	4.65	4.50		S.E AC	<u>YTIVITY</u>		
Earnings Yirl %(felt)	11.70	11.68	11.51	11.60	11.51	10,44	, —— <u> </u>	adices	Nev.17	Hov.16	
P/E Ratio (setX*)		10.47	10.62	10.54	10.63	11.72	GUIT Edged 1	Bargains	128.3	1143	
SEAQ Bargalus (Spen)	24,702	56'07	36.342	42,229	56,334	26,360	Equity Bary	aie:	195.9	264.2	
	20,102			,				e	2368.6	2530.8	
Equity Temover (Em)	- 1	1072.92	1301.55	1303.63	1693.53	13%.75	S-Day aven Gitt Edged			346.5	
Equity Sargeles	-	30,235	40,722	51,882	58,432	36,439	Equity Bary	mins	291.8	307.3	
Shares Traded (ml)	-	658.2	657.3	6106	804.8	359.9	Equity Valu	ŧ	2757.3	2856.0	
46 3		133 - 2	7	laa-	13.5	-7 F	2 p.m.	3 p.m	7 6	p.m.	
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<u></u>		Band	┷ ऽऽध्या	2247	Davida	 Janu 72	NE 7				
Day's High 1334.7 Day's low 1305.7 Bask 100 Gorl. Secs 15/10/26, Fixed let. 1928, Ordinary 17/33, Gold Mines 12/9/53, S E Activity 1974, * Mile10.51.											

the takeover of Distillers last the takeover of Distillers last year. The group said its decision followed meetings with the Panel concerning a purchase of shares during the Distillers bid. On advice from lesding counsel, it requested a judicial review into the Panel and emphasised that it does not wish to challenge the authority of the Panel Guin. the authority of the Panel. Guin-ness only seeks to ensure that no ruling is made until sufficient of the relevant facts are known.

Argyll, the defeated contestant in the acrimonious battle for control of Distillers, surged higher to 195p but reacted later to close 6 up on the day at 185p. If the Panel's decision ontinues to stand one prescribe expension of the control of the panel's decision on the stand of the panel's decision of the panel's decision of the stand of the panel's decision of t to stand one possible conse-quence could be that certain exquence could be that certain ca-Distillers shareholders may in due course become entitled to further payments.

Analysts' views on Whithread varied widely after the interim results. Profits slightly ahead of expectations brought a bounce in the shares, which have under-Wood Mackenzie took a more cautious stance while Nigel Popham of Morgan Grenfell was inclined to rate the stock a "sell".

ruled unfairly over one aspect of need to alter full-year profits estimates which remained within the £187m to £190m band. Amid the £18/m to £190m band. Amid a turnover of 2.2m shares,the "A" rose to 268p before ending only 2 higher on balance at 259p.

Boots fell way sharply to close 15 down at 216p despite announcing half-year results at the top end of market estimates.

LONDON REPORT AND LATEST SHARE INDEX: TEL, 01-246 8026

end of market estimates.

After close scrutiny, analysts regarded the figures as lacklustre and were reported to have been unimpressed by a meeting with the company which was described as a "very low key affair" Business among leading Build-

ings was very much of a routine nature and few stocks bucked the general trend. Barratt Developments were heartened by the chairman's confident AGM statement and touched 160p at one stage before easing back to close only 5 dearer on balance at 157p. Near-doubled half-year profits- at the top of market estimates- failed to susthe shares, which have undertain Charles Church which performed recently, and a positive assessment from Warburg close 10 lower at 102p. Anglia Securities. But Fiona Matheson Secured Homes were 10 higher at 275p in a restricted market, but George Wimpey, after early progress to 188p, eased back to close unchanged at 188p. Building Material issues traded quietly throughout and showed little The last-named expressed disquiet over the group's move into the highly competitive international wines and spirits market, particularly the acquisition of James Burrough which will cause some dilution in earnings.

Few City forecasters saw any close unchanged at 185p. Building Material issues traded quietly throughout and showed little alteration overall. Blue Circle attention overall. Blue Circle attention overall. Blue Circle attention overall. Blue Circle alteration overall. Blue Circle attention overall. Blue Circle alteration overall alteration overall. Blue Circle alteration overall alteration ov

edged up to \$10% on currency influences before easing back to close % higher at \$10%. Wardle Storeys, still responding to the good results, gained a further 25 to 525p. Coates Brothers A cased 7 to 259p and Satcliffe Speakman softened 3 to 114p.

Racal were easily the best per-Racal were easily the best performer in an electrical sector hit hard late in the day by the downturn on Wall Street; Racal shares, up to 237p at mid-session, closed a net 6 higher at 233p on the view that any cuts in US defence spending as a result of a major budget reduction in America, would have only a marginal effect on Racal.

MK Electric eased 2 to 406p

interim figures. Barton, reporting interims today, were a similar amount up at 230p.

Davy Corporation provided than forecast annual results, an oustanding weak feature in the Engineering sector, falling away sharply to close 31 down on the day at 136p in the wake of the announcement of interim figures well below market estimates and a none too encouraging statement. Elsewhere, GEN close 6 better at 285p following the company's statement on its proposed pension contributions holiday. Bolls-Royce edged up 3 about a possible bid for the company and the shares railled to 18m shares.

Annual profits at the top of market estimates and a confident statement gave an early boost to Ranks Hovis McDonboost to Ranks Hovis McDon-gall which advanced to 238p at one point prior to easing back to close only a penny dearer on bal-ance at 234p, but Unigate con-tinued to give ground in the wake of the disappointing half-year figures and settled 9 lower at 278p. Elsewhere in the Food sector. Step 1 corell attracted at 278p. Elsewhere in the Food sector, Fitch Lovell attracted good support and rose 6 to 241p, while demand for recently oversold William Morrison, up 10 at pany's markets described as not quite so bright as in the past year a factor which caused analysis to trim profits forecasts for the full-year. The shares moved back from an enhanced early ued to buck the trend and put on level of 215p to close 11 down on 17 more to 363p in the wake of the session at 199p. DEG continged the demand. Some 3.4m shares changed hands yesterday. In some quarters Wellcome are regarded as having good earnings growth potential in the lar advice for a trio of Advertising Agencies, but there was little trast, other international stocks

closed a net 6 higher at 233p on the view that any cuts in US defence spending as a result of a major budget reduction in America, would have only a marginal effect on Racal.

MK Electric eased 2 to 406p after the interim profits, with the 15.4 per cent earnings rise discounted by the market.

Stores contained numerous features, with Coats Viyella outstanding and finally 13 higher at 262p after a "buy" recommendation from securities house Kleinowrt Grieveson, whose Peter Hyde says the market is taking a "too pessimistic view of Coats' prospects". Storeshouse added 3 to 263p after the mention, nudged forward to the view that any cuts in US declarations feet line and according to the call international stocks in Agencies, but there was little response. Saatchi & Saatc

450p. Slough Estates firmed 6 to 239p and Peachey added 5 to 313p. Sheraton Securities attracted buyers ahead of the interim results scheduled for November 30 and gained 2 to 55p, while Control Securities responded to the latest boardroom appointments with an improvement of a penny at 45p. By contrast, Egerton Trust fared badly owing to a lack of support and dipped 13 to 136p. Hardanger continued to give ground in the wake of the results and settled 45 down at 675p.

and settled 45 down at 675p.

Any potential recovery in Fund Management groups were thwarted by news that unit redemptions so far this month are running at twice the level of new investment in units. Selling pressure was light, however, and only M & G lost ground. The shares settled 7 off at 238p.

Incheape announced an expansion of its wines and spirits businesses via new joint ventures in Hong Kong but the market was disinterested and the shares eased to 542p. satisfactory interim figures left Dwek Group 4 to the good at 105p, after 108p. The resignation of Mr Terry Simpson from the board of Norcros after a dis-agreement over group strategy

agreement over group strategy prompted Press speculation about a possible bid for the company and the shares rallied to close 6 better at 329p. Earlier this year, Williams Holdings falled to win control of Norcros by only a small margin.

Motors tended to be bereft of features with the exceptions of statures with the exceptions of a Rover, up 3 to 75p on the expectation that it will make a profit this year, and Jessups, which rose 20 in a thin market to 185p.

A record first-half achievement failed to support John Waddington. Investors were more concerned with the chairman's view on the trading environment in some of the company's markets - described as not quite so bright as in the past wear a factor which caused are supported. tract attracted 451 calls and 1,856 puts. The total number of contracts arranged yesterday was up some 4,000 on the previ-ous day's 26,000. Calls accounted for 16,171 and puts were considerably higher at 13,991.

### **Traditional Options**

Last dealings Nov 270 Last declarations Feb 180 For Ser-tlement Feb 28For rate indica-tions see end of London Share

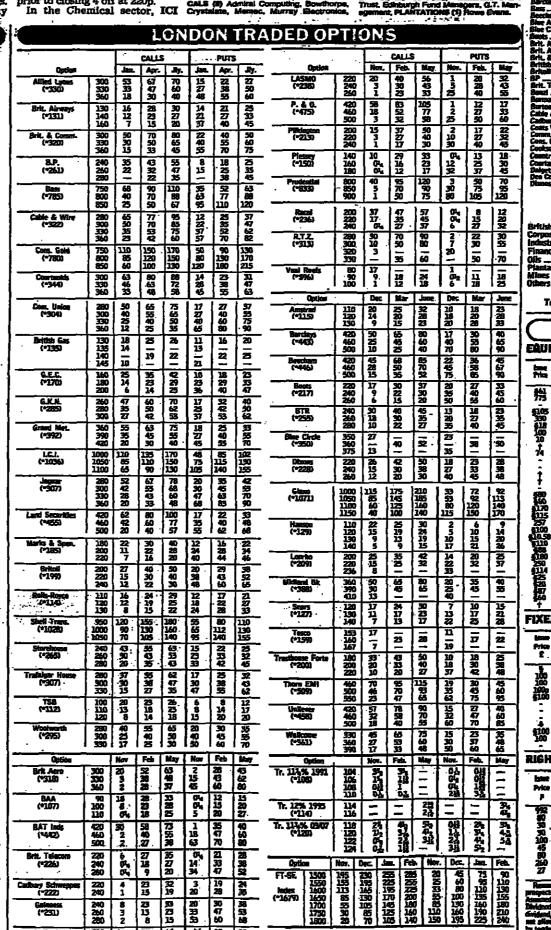
**NEW HIGHS AND LOWS FOR 1987** Neotronics Technology, Newmark (Louis), Perny & Glies Int., Esselbezziniko (2) Devy-Corp., Spirax Sarco, FOCOS (1) Delgely, ROUSTRALS (3) Bowster Ints. ES. Select Appointments, LEISURE (2) Appinsi Hidgs., Orient Express Hottsis, MOTORS (1) Lax Service, PAPERS (1) Davidson Peercs, PROPERTY (1) Anto Penercs,

FT-ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times,

	EQUITY GROUPS & SUB-SECTIONS	Wednesday November 18 1987							Mon Nov 16	Fri Now 13	Year ago (approx
Fi	gures in parentheses show number of stocks per section	ladex No.	Day's Change %	Est. Earnings Yield? (Max.)	Gross Div Yield% (Act at (27%)	Est. P/E Razio (Met)	nd add. 1987 to date	Index No.	Hodex No.	tadex No.	index No.
ï	CAPITAL G000S (213)	666.63	-0.4	10.56	426	21,90	19.10	649.AT	679.33	669,49	665.2
2	Building Materials (30)	883.27	-0.4	18.52	4.17	11.86	722.91	886.96	902.79	\$84.50	812.5
3	Contracting, Construction (33)	1240.17	-8.1	18.05	4.02	13.29	51.12	1241.64		1226.23	1123.0
4	Electricals (14)	1823.57	+8.9	10.11	4.78	12.87	62.76	1806.61	1611.43	1777.2%	1590.6
5	Electronics (33)	1458.72	-0.3	11.01	3.47	11.90	35.99	1462.41			1443.7
6	Mechanical Engineering (60)	325.14	-0.5	11.39	4.98	11.04	11.28	326.73	331.62	327.48	368.3
B	Metals and Metal Forming (7) Motors (14)	363.47 245.62	-1.4 -0.5	10.27 12.41	431	11.86 9.36	11.55 7.31	388.91 246.20	392.50 258.59	378.82 246.36	334.9 254.0
6	Other Industrial Materials (22)	1247.39	-77	9.96	452	13.12			128234		
ĭ	CONSUMER GROUP (163)	972.65	+0.2	8.71	3.66	14.58	21.28	971.32	992.40	985.82	915.4
21	Brewers and Distillers (21)	297.07	-0.4	11.20	413	11.27	17.53	900.29	112.39	911.76	937.7
š	Food Manufacturing (23)	779.05	-0.9	9.81	415	13.15	17.48	776.48		794.38	7182
51	Food Retailing (17)	1994.37	+0.9	7.72	2.99	17.28		1976.53		2000.15	
7	Health and Household Products (10)	1711.89	+1.2	6.68	2.60	17.28	27.95	1691.59	1744.15	1748.97	1438.4
9	Leisere (30)	1036.62	+0.2	7.83	4.40	15.95	28.40	1634.61	1944.22	1033.45	950.6
ιl	Packaging & Paper (26)	456.90	-0.1	9.12	3.95	14,44			463.38	459.14	466.9
2	Publishing & Printing (15)	3137.14	+0.5	6.94	4.65	18.20	95.15	3729.65		3137.97	2546.0
4	Stores (35)	829.05	-0.7	9.05	3.63	14.85		85777		239.20	825.9
5	Textiles (1.6)	583.76	+2.9	10.78	3.95	10.72	15.15		579.67	54.82	532.4
o	OTHER SROUPS (87)	951.04	+8.3	10.77 6.45	4.41	11.57 28.35	26.88	953.94 953.92	\$22.68 976.23	821.48 941.55	774.8
1	Agencies (17)	978.31	+0.9	10.19	2.41 4.78	11.98	16.91 33.18	978.84		996.58	9667
5	Congiomerates (13)	1075.06	+0.2	9.56	4.35	11.97		1972.42		1000.79	700
5	Shipping and Transport (11)	1634.90	-0.6	10.41	5.04	12.60	51.44			1654.01	
51	Telephone Networks (2)	87114	+83	11.61	449	11.49	18.98	878L53	\$86.29	896.19	771.5
Βİ	Misceltaneous (23)	1123.11	+0.3	13.37	422	8,92	33.20	1120 16	1150.88	1139.43	
9	INDUSTRIAL GROUP (483)	256.47		9.73	4.01	12.93	21.08	854.12	872.97	8645	822.7
i	OH & Gas (17)	1623,96	+0.2	10.23	6.86	12.85	65.74	1620 15	1998.98	1594.68	1412.2
9	500 SHARE INDEX (500)	921.54	+0.1	9.81	4.92	12.79	24.93	924.90	934.43	927.38	172.2
i	FINANCIAL GROUP (120)	686.54	+0.3	-	5.14		28.62	605.00	611.98	687.78	597.6
2	Banks (8)	616.83	+0.3	27.63	123	6.11	25.98	615.27	424.75	625.45	652.8
5	Insurance (Life) (8)	899.69	-1.4		511		32.56	91223	922.83	902.03	828.9
6	Insurance (Composite) (7)	475.47	+0.8	1 - 1	5.79	-	18.69	671.52	468.90	471.52	447.3
7	Insurance (Brokers) (8)	785.36	+1.5	14.14	7.29	9.05	38.19	773.55	771.61	783.93	1229,4
8	Merchant Banks (11)	335.A7	+1.6	\ - '	4.20	-	8.69				353.7
9	Property (49)	91.7.43	+0,4	5.30	3.26	24.29	16.77	913.73	927.93	901.25	352.7
0	Other Financial (29)	374,68		9.62	430	13.15	11.27	374,54	373.87	377,36	826,7
1	Investment Trusts (88)	790.76	+0.3	<del>-</del>	315		15.94	788.12	795.18	778.23	328.4
a. I	Mining Finance (2)	378.86	-12	12.00	451	9,39	12.77	383.50	389.21	385.91	328.A
ı.	Overseas Traders (1.0)	847.93	-1.0	18.73	5.76	10.92	36.40	251.2%	869.10	866,63	759.7
9	ALL-SHARE INDEX (720)	836.09	+8.1	-	4.42		23.48	\$35.40	346.27		798.3
		ladex No.	Day's Change	Day's	Day's	Hoy 17	Nov	Nov	Nov 12.	No.	Year-

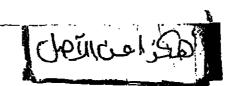
	FD	(ED I	NTE	REST			AVERAGE 8903 REDEMPTION Y		Wed Nov 18	Tue Nov 17	Year ago (approx.)	
	PRICE INDICES	Wed No: 18	Day's change %	Toe Nov 17	रहां क्वां. १त्रवेका	ud adj. 1987 to date	1 2		5 years	8.37 9.87	8.33 9.05	18.63 10.86
3 4	British Government 5 years	124.24 143.03 151.44 168.65 139.17	-0.18 -0.20 -8.23	143.28 151.74		10.03 12.14 12.41 13.35 11.56	6 7	Medium Composs High Composs	5 years	8.96 9.81 9.24 9.16 9.06 9.36 9.17	8.93 8.97 9.21 9.16 9.00 9.34 9.16 8.77	10.81 11.58 11.14 10.75 11.60 11.32 10.86 10.48
6 7	Index-Listed 5 years Over 5 years	124.72 115.70 116.28	-0.01 +0.06	124.73 115.63 116.22	-	2.18 2.89 2.82	12 13 14	index-Linked inflation rate 5% inflation rate 5% inflation rate 10% inflation rate 10%	5yrs Oner 5 yrs 5 yrs Oner 5 yrs	2,54 3,93 2,78 3,97	2.53 3.93 2.76 3.97	3.69 3.83 2.18 3.66
	Belenhaus & Louis Preference	119.33		119.33 84.85		9.94	16 17		5 years 15 years 25 years	10.59 10.59	19.61 10.59 10.59	11.67 11.81 11.82
	ening ludex 1679.1;			! <u> </u>	<u> </u>			90.3; 2 pm 1692.2	3 pm 1679.2;	10.67 3.30 pm 1	10.69 679.4; 4 ;	



1,300 280 1,500 1,600 1,800 1,900 476 1,900 425 33 427 602 3,800 345 811 2300 2100 1300 2100 230 436 2300 430 4200 RISES AND FALLS YESTERDAY LONDON RECENT ISSUES EAUTTLES 26/11 11/12 9/12 29/10 20/11 20/11 12/12 21/12 9/11 jame Price 2 Closing Price E Pale OP FR. PR. FR. FR. FR. FR. FR. RIGHTS OFFERS

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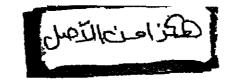
Cleany Polos



Hovember 18. Total Contracts 30,162. Calls 16,171. Pats 13,991. FT-SE lader Calls 451 Pats 1,836.

32 19

8 23 23 3 13 23 2 8 15 34 55 66 15 62 55 2 27 40



### WORLD STOCK MARKETS

WORLD STO	CK MARKEIS
AUSTRIA GERMANY SPAIN AUSTRALIA (Continued) (LAPAN (Continued)	CANTARA
Comparison   Com	CANADA
	Tribo Cars A   SS   SS   SS   SS   SS   SS   SS
Section   1965   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975	Indices
Bis	NEW YORK. Mar. Mar. Mar. Mar. Mar. Mar. Mar. Mar
FRANCE    April   Apri	Heav
Engrant 45%-73   1.663   7   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70   1.70	Trinspert   798.71   798.42   748.29   745.57   798.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28   758.28
All   Company   All   Compan	United   161.72   181.46   162.86   161.96   161.96   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   162.87   1
Color   Colo	How   How   Sct   Year Age (Agreem)   1775)   577.5   580.6   573.4   563.9   679.1   CIS/100   C25.2   CS/13
Design SA   701   11   Relation   1(2.00 +0.5   Seria   3.00   -0.2   Kain Steri   772 +0   Referent Bark   1(2.00 +0.5   Seria   3.00   -0.2   Kain Steri   772 +0   Referent Bark   1(2.00 +0.5   Seria   3.00   -0.2   Kain Steri   772 +0   Referent Bark   1(2.00 +0.5   Seria   3.00   -0.2   Kain Steri   772 +0   Referent Bark   1(2.00 +0.5   Seria   3.00   -0.2   Kain Steri   772 +0   Referent Bark   1(2.00 +0.5   Seria   3.00   -0.2   Referent Bark   1(2.00 +0.5   Seria   3.00   -0.2   Referent Bark   1(2.00 +0.5   Seria   3.00   -0.2   Seria   1.00   -0.2   Seria   1.00   -0.2   Seria   1.00   S	GETSMANY FAZ Autom (37/2/58) 62 442,42 456,49 450,49 676,84 (4/2) 402,13 (20/11) Commerciant (3/2/53) 60 13652 1404.5 1374.0 204,11 (17/8) 1220.9 (30/11)
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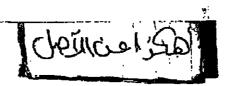
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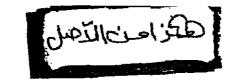


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# **COMPOSITE CLOSING PRICES**

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### **AMERICA**

# Dow recovers confidence in late rally

### Wall Street

DESPITE disillusioning comments emerging from Washington yester-day about the scale and content of proposed cuts to the US budget deficit, US equities managed to claw back from an early loss to close higher. Janet Bush writes in

After another day of subdued activity, the Dow Jones industrial average closed 16.91 points higher at 1,939.16, recovering from an earlydrop of more than 25 points.

The rally, which mostly took place in the last hour of trading, was ascribed partly to computerized programme trading triggered when stock index futures moved to

sive trading sessions which they took as a sign that the market is on its way to recovering confidence after the collapse in share prices in late October.

There was a feeling by yesterday afternoon that the ability of not only equities but also bonds and the llar to hold steady in the face of frankly disappointing signs emerg-ing from Washington signalled confidence was on the mend.

lower in early trading yesterday as Wall Street failed to profit from cautious optimism on overseas equity markets that a budget accord was imminent. Particularly nega-tive was the comment by Mr Jim

little to contradict this gloomy prog-nosis. Nevertheless, equity prices share price rose 5% to \$36% before recovered quite confidently across a the detailed announcement after broad range of sectors, albeit in low trading closed while Walt Disney

Fixed-interest markets continued Tuesday's trend with long-yields on Indian government failed yesterday government bonds under some up- to reach an out-of-court settleme idence was on the mend. ward pressure but yields on Treasu- in connection with compensation US stocks had moved sharply ry bills and short-maturity bonds for the victims of the Bhopal disasthe week so far.

At the close, the US Treasury's date for a trial. was ascribed partly to computerzed programme trading triggered wity markets that a budget accord and programme trading triggered with markets that a budget accord and programme trading triggered with markets imminent. Particularly negative was the comment by Mr Jim was unchanged from yesterwhen stock index futures moved to tree comment by Mr Jim was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe budget proosals which appeared to be emerging would be "disaptored" to be emerging would be "disaptored" to be accorded to the comment by Mr Jim was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was unchanged from yesterthe trend of other commercial bank was a supplication of the tren

climbed \$2% to \$55.

News that Union Carbide and the edging lower, leading to a marked ter hit Union's share price. It fell \$1 steepening of the yield curve over to \$22 after news both parties will appear on November 27 to set a

Dow had now managed to recover pointing to anyone who would like points lower for a bond equivalent \$50m for 1987 instead of a loss of beground from quite substantial to see anything more dramatic yield of 5.94 per cent. Sears Roebuck, the leading US estimated. It said the improvemen Other comments from Congresser retailer, yesterday morning gave was due to substantial profits on sional leaders later in the day did notice of its plans for a business securities and foreign exchange

### Canada

LARGE-CAPITAL steels, drugs and high technology stocks rallied yesterday, taking the Tokyo market broadly higher as optimism grew over prospects for cutting the US budget deficit, writes Shigeo Nishtuaki of Jiji Press TAKING A LEAD from Wall Among energy issues, Texaco Canada fell C\$% to C\$25%, Impe

rial Oil class A dropped C\$\% to C\$53 and Shell Canada declined C\$\% to C\$30\%. Dome Petroleum, The Nikkei average began slightly lower but turned up sharply in the afternoon to close 390.21 higher at 22,734.49. Trading swelled from Tuesday's low volume of 270.56m shares to 554.32m. Advances outnumbered which has received a bid of \$5.5hn from Amoco Canada, up from \$5.2bn, rose 18 cents to

Tokyo

declines by 569 to 297, with 135 issues unchanged.
Investors were encouraged by

Golds were mostly lower, with Lac Minerals slipping C\$% to

# **Portugal** rebounds

Lisbon

Since the abolition last Thursday of limits on daily price movements, stocks have begun to find levels dictated by market forces, largely free of the speculative pressures which had inflated wices since spring inflated prices since spring.
Part of the upswing is due to

Three unit trusts which suspended sales and redemption

# strongly

SHARES have rallied strongly on Portugal's stock markets this week after a fortnight of steep decline, writes Diana Smith in

The market index rose yesterday by 142.6 to 4,201.2. This week, prices of 70 per cent of shares quoted in Lisbon and Oporto have risen - some by as much as 50 per cent on last week's levels. Y1,220. Matsushita Electric Industrial climbed Y70 to Y2,210 and NEC added Y60 to Y2,010, while Full Photo Film spurted Y190 to Y3,990. Y190 to Y2,990.
Tokyo Electric Power railied to finish Y350 higher at Y6,500 and spurred buying in other utilities. Kansai Electric Power and Tokyo Gas advanced Y120 to Y3,100 and Y43 to Y978 respectively. Nippon Telegraph and Telephone (NTT) closed Y50,000 higher at Y2.7m.
Contractors firmed with

heavy buying by banks and insurance companies. Restric-tions limiting their stock pur-chases were lifted earlier this

of units last week as they watched market developments -Invest, Valor Mais and Unifundo - resumed business this week.

by steels and high-techs Insurance added Y60 to Y1,870.

The yield on the bellwether 5.1 per cent Government bond due in June 1996 dropped below 5 per cent in inter-dealer trading after the close of block trading on the Tokyo Stock Exchange. Bullish about the prospects of reducing the US deficit, dealers bought bonds from the opening. The benchmark issue closed at a yield of 4.880 per cent. down

ASIA

Broad rally underpinned

The benchmark issue closed at a yield of 4.880 per cent, down from 5.070 per cent on Tuesday.
The Osaka Securities Exchange opened lower after Wall Street's overnight decline. It later rose on active bargain hunting, taking the OSE stock average 188.08 bisher to 23.001.85 on a volume higher to 23,001.65 on a volume of 57:82m shares, up 23.16m

of 57.82m shares, up 23.16m from Tuesday.
Nintendo chalked up a Y270 upswing to Y8,300 and Zenitaka gained Y120 to Y1,240. Tateho Chemical, which reported debts larger than its capital, plummeted Y72 to Y510. reports that negotiations between the White House and Congress on reducing the Fed-eral budget deficit had made

### Hong Kong

eral budget deficit had made progress.

Kawasaki Steel headed the actives with 94.53m shares traded and rose Y22 to Y350, followed by Nippon Steel on trade of 89.06m, which advanced Y15 to Y434. Nippon Kokan closed Y16 higher at Y345, Mitsui Engineering and Shipbullding added Y11 to Y300 and Mitsubishi Heavy Industries was Y18 higher at Y620.

High-tech issues also posted LATE interest in Hongkong Land failed to prevent a very slight fall in Hong Kong share prices in a market still largely frozen ahead of news of the US budget talks. The Hang Seng index closed down 5.22 to

High tech issues also posted large gains. Hitachi added Y60 to Y1.270 and Fujitsu rose Y40 to Properties held ground against broader weakness, with trade busiest in secondary issues. Hongkong Land, 10 cents up at HK\$8.05, refused to comment on buying of its stock. Cheung Kong dipped 10 cents to HK\$7.15. Jardine Strategic Holdings added 5 cents to HK\$7.40 and its parent Jardine Matheson 50 cents to HK\$10.90.

### Australia

Telegraph and Telephone (NTT) closed Y50,000 higher at Y2.7m.

Contractors firmed, with talks lifted Sydney shares off their lows, but local buying was countervailed by continued for and Hazama-Gumi climbing Y60 to Y776.

Australia A5 per US\$ 

17.2 1967 Nov 12.9 off at 1,284.2.

Mr Robert Holmes a Court's
Bell Group fell 10 cents to
A\$2.35, while Bell Resources railied from early losses to close 1
cent up at A\$1.91 after Tuesday's
sale of BHP shares. The latter

stocks, Adsteam rose 5 cents to A\$4.85, but Elders LXL gave up 8 cents to A\$2.87.
The Australian dollar's appreciation took its toll on golds as Renison dipped 30 cents to A\$7.50 and Metana 40 cents to A\$8. Gold Mines of Kalgoorlie was 12 cents lower at A\$4.50

moved 8 cents down to A\$7.18.
Of other entrepreneurial

### Singapore

PATCHY bargain hunting PATCHY pargain hunting lifted Singapore share prices marginally higher in thin trade after a weak opening strengthened on Tokyo's rally. The Strafts Times industrial index rose 9.66 to 836.66.

Sime Darby, again busiest with 1.5m shares traded, added 3 cents to \$\$1.91 as blue chips made selective gains. Metro added 35 cents to \$\$6.10, Singa-pore Press 10 cents to \$\$6.95 and Sinagapore Airlines 5 cents to \$\$9.35.

### SOUTHAFRICA

In chemicals, pharmaceuticals chalked up particularly big rises.
Takeda Chemical soared Y130 to 173,000, while Yamanouchi Pharmaceutical climbed Y140 to Y3,730 and Daichi Seiyaku Y100 bullion price. Johannesburg gold to Y3,200. Sumitomo Chemical shares closed narrowly mixed in and Kureha Chemical added Y17 dull and directionless rading.

ing financial, fell back R1 to R58.50.

cents down at R29.25, though other mining issues generally held their ground. Industrials eased off. South African Breweries dipped 50 cents to R16.25

### EUROPE

# US budget talks subdue activity

CALM RESIGNATION that the direction of international stock markets remained hinged on the outcome of talks to reduce the US budget deficit kept bourses in Europe subdued yesterday. Most markets eased as investors hugged the sidelines.

AMSTERDAM firmed on the

steadier dollar and expectations of progress in talks to reduce the US budget deficit. Turnover was still low as many investors pre-ferred to wait before making a

The CBS all-share index edged up 0.6 to 69.4 and the ANP-CBS index added 0.9 to 79 due to index added 0.9 to 79 due to selective gains in blue chips, but prices ended below their highs.

Royal Dutch rose Fl 2.20 to Fl 206.00 after a peak of Fl 207.70, Akzo gained Fl 2.00 to Fl 95.00, it expected lower 1987 group while Philips inched up 10 cents sales. Chocolat Lindt added to Fl 31.20. Unilever slipped 30 SFr500 to SFr21,000.

cents to Fl 106.60.

ZURICH slipped narrowly lower as operators continued to await indications of a breakthrough in reducing the US bud-get deficit. The Credit Suisse index was unchanged at 448.8 and the all-share Swiss index was off 5.8 at 816.4.

Holdings were marginally higher across the board and banks ended mixed with a firmer

London

MASSIVE trading in BP again dominated London trading as the Kuwait Investment Office confirmed it had boosted its stake in the group to 10.96 per cent. A rally of more than 32 points on the FT-SE 100 was crased by fresh fears over the US deficit. The index closed 3.6 up at 1,663.7.

PARIS was depressed by the release of disappointing trade figures and current account data which turned the promising start

Leading blue chips were mixed to Skr221, but Pharmacia to lower. Lafarge Coppee gained slipped Skr1 to Skr240.

FFr1 to FFr1,226 but Thomson-CSF fell FFr18 to FFr807 and as concern over the weak dollar payment was down FFr21 and as concern over the weak dollar payment. Chemicals declined, with CSF fell FFr18 to FFr807 and as concern over the weak dollar Ciba-Geigy dropping SFr30 to Peugeot was down FFr21 at and its effect on North Sea oil SFr2,670 and Sandoz falling FFr1,030.

Recently privatised financial group Suez gained FFr4 to FFr292, moving against the trend towards its issue price of FFr317.

The all-share index dropped 4.00 to 277.47 in moderate activity.

Oils were down with Saga Petroleum. Norway's biggest

BRUSSELS turned mixed as uncertainty over the market's direction and the outcome of talks to reduce the US budget deficit hung over the market. The cash market index edged 12.54 higher to 3,919.09 in dull

Oil group Petrofina, which dropped BFr250 on Tuesday, recouped BFr170 to close at BFr9,800.

after a good start as uncertainty on international markets prompted profit-taking, paring the morning's advance. Some blue chips held on to part of their early gains. The Affaersvaerlden index added 1.00 to 698.4 in chorar trading

in choppy trading.
Volvo's nine month report was The CAC index, based on its stock rose SKr10 to SKr287. opening trades, was up 1 at 299.7. Ericsson climbed SKr6 to SKr168, Electrolux added SKr1

ity.
Oils were down with Saga

Petroleum, Norway's biggest fully private oil company, losing NKr3.5 to Nkr93.5. But Norsk Hydro, which lost heavily in the recent price crash, added NKrl to NKr152.

MILAN ended mixed with a lower bias after a day of cautious dealings but prices edged higher in after-hours trading. Montedi-son climbed 150 to L1,520 on bargain-hunting after a spate of

BFr9.800.
Chemicals saw Solvay recover.
BFr50 to BFr10,050, but Gevaert shed BFr70 to BFr6,170.
STOCKHOLM turned lower after a good start as uncertainty MADRID remained hesistant as investors awaited develop-ments in the US budget deficit talks and the release of Spain's

consumer price figures for Octo-The general index shed 3.25 in in lackhustre trade.

Construction issues and chemicals saw the steepest falls while banks were little changed.

HELSINKI tipped downwards after profit-takers moved in fol-lowing four consecutive rises on the bourse. The Unitss all-share index dipped 3.1 to 577.5 in calm

FRANKFURT was closed for a

Tony Walker in Cairo looks at moves towards a unified Gulf securities market

# Arab investors homeward bound

tock exchan the turmoil in world markets, it is that Arab investors are looking again at opportunities closer to home according to the head of the region's most developed

Mr Hisham al-Otelbi, director Mr Hisham al-Otelbi, director of Kuwait's Stock Exchange and chairman of the United Arab Stock Exchanges (UASE), said in Cairo this week that while it was too early to assess the full effects of the market crash on the attitudes of the region's investors, there were indications of renewed interest in local stocks. He noted that Kuwaiti banks He noted that Kuwaiti banks were experiencing higher levels of liquidity as investors who had

their fingers burned in interna-

NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of stocks per grouping

West Germany (93) ... Hong Kong (46) ...... Ireland (14) ......

Australia (89)

italy (94)..... Japan (457)... Malaysia (36) Mexico (14)...

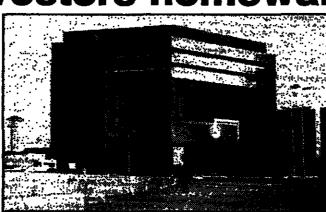
North America (709)

Europe Ex. UK (614)..... Pacific Ex. Japan (221)... World Ex. US (1826)....

World Ex. UK (2076) .... World Ex. So. Af. (2347

World Ex. Japan (1951)

The World Index (2408)



FT - ACTUARIES WORLD INDICES Jointly compiled by the Financial Times, Goldman, Sacks & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Correscy Index

95.88 90.48 97.10 96.57 76.46 92.42 71.10 117.78 1100.33 282.51 86.53 97.57 88.19 104.58 69.36 100.15

84.96 115.74 103.46 100.00 75.42 89.21 103.22 102.47

102.30 94.30

Grass Div. Yield

4.35 5.25 5.3.18 3.05 3.587 5.56 4.87 2.65 8.3.57 1.06 4.89 2.51 2.37 4.39 3.51 2.35 4.39 3.58

3.93 0.79 1.83 3.65 3.39 4.65 1.90 2.30 2.50 3.80

2.52

98.92 91.44 102.74 101.38 108.77 85.56 75.18 87.85

103.94 77.37 134.58 102.99 159.37 79.44 112.52 97.91 123.60 122.45 100.49 81.71 119.27 99.14

98.25 131.40 118.18

99.26 85.21 93.09 117.68 109.64

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THESDAY MOVEMBER 17 1987

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85.06 113.58

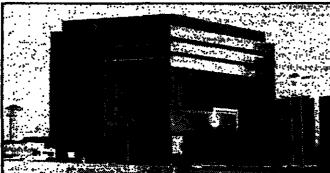
102.20

99.02 75.64 89.54 102.02 101.15 93.80

their fingers burned in international markets repatriated funds. Dr Fawzi Behzad, adviser to the Bahraini Government on the establishment of a local ect, but in the meantime projectchange, said the emirate planned to set up a trading floor six Gulf Co-Operation Council by early next year. The time has come to go ahead with the project, Mr Behzad said.

A three day symposium, conducted this week by the UASE in Cairo, heard repeated calls for a strengthening of Arab capital markets in order to hold investment funds in the region.

Mr Oteibi, who called for a individual countries.



The new Kuwaiti Stock Exchange

**WERKESDAY NOVEMBER 18 1987** 

77.48 86.05 91.51 71.39 66.20 73.68 86.64 64.34 115.19 87.12 125.69 83.18 103.87 101.78 84.51 103.81 103.81

82.46 112.32 100.40 83.94

71.39 77.64 99.94 93.07 93.63

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+02 +21 +15 +10 +00 -04 +14 +13 +0.7

98.15 92.52 102.77 101.93 109.28 85.25 75.47 87.99 103.47 150.10 98.55 77.76 99.34 124.04 121.54 100.68 81.63 119.78 1100.15

98.48 134.13 119.90 100.24

85.26 92.71 119.34

99.61

that Oman and Saudi Arabia were studying the possibility was

ncouraging. He said that one of the most important tasks for the develop-ment of capital markets in the Gulf was to make sure of careful attention to developing rules and regulations governing trading.

There was also a need to make

sure disclosure requirements were enforced and that every thing possibile was done to maintain and develop investor

confidence.

Mr Bezhad said that Bahrain was conscious of the pitfalls. He said the new exchange would at first list about 34 local compa-

He said one of the moves already under consideration by finance ministers was a special dispensation to GCC nationals to buy shares on whatever exchange in the Graffett dispensation to GCC nationals to market, and to list Gulf compabuy shares on whatever exchange in the Gulf they chose.

At present, shares in the 44

At present, shares in the 44

Mr Bezhad said that the new

At present, shares in the 44
local companies listed on Kuwait's exchange can only be held by Kuwaiti nationals.

Mr Oteibi said that while there had been discussion about establishing a clearing house for Gulf stocks, implementation was still some way off. He said the fact that Bahrain was on the verge of development."

Mr Bezhad said that the new exchange would replace the present system under which about 20 brokers conducted their business by telex and telephone. "Our main objective," he said, is to organise the market so we can reallocate wealth in the country some way off. He said the fact

DOLLAR INDEX

85.80 85.51 98.15 98.15 98.16 77.39 68.91 75.89 96.20 72.04 100.00 98.24 99.72 87.70 75.99 90.19 100.00 100.00 73.65 99.83

92.25 100,00

100.00

93.20 78.89 83.17 100.00 100.00

88.20 93.25 98.10 94.12 93.31 87.49 98.72 88.28 100.97 95.10 100.84 99.23 80.91 99.23 80.91 99.23 80.91 99.23 80.91 99.23 80.91 99.23 80.91 99.23 80.91

93.25 98.35 98.63 94.06 89.27 90.66 93.75 96.41

1987 High

180.81 102.87 134.89 141.78 124.83 121.82 104.93 158.68

160.22 112.11 161.28 193.64 422.59 131.41 138.99 185.01 174.28 198.09 168.81 136.64 111.11 1162.87

130.02 158.77 143.65 137.55 111.97 164.03 143.38 138.82

Shares in financial services to Y7755 and Y40 to Y1,160 Heavyweight golds generally companies, investment and leasing companies, which have starred this year on the Portuguese market, recovered amid signs of revived foreign interest.

And Arrena Chemical added Y17 dull and directionies training.

Heavyweight golds generally firmed, with Vaal Reefs R3 higher at R308. Lesser issues, Y3,350 and Mitsubishi Trust and threctionies training.

Heavyweight golds generally firmed, with Vaal Reefs R3 higher at R308. Lesser issues, Y3,350 and Mitsubishi Trust and threctionies training.

Heavyweight golds generally firmed, with Vaal Reefs R3 higher at R308. Lesser issues, Y3,350 and Mitsubishi Trust and threctionies training.

# vou will

Credito Italiano has the most extensive branch coverage in Italy. Now the People's Republic of China is added to the list of foreign countries where the bank has 18 branches and

representative offices, and correspondent banks everywhere. Today you will find us in the main international financial markets. In Beijing our new Representative Office provides a range of services to assist and facilitate the activity of all businesses engaged in building up trade with

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So... see you soon!

wherever banking is a must

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Base waters: Dec 31, 1986 = 100 ight, The Pisancial Times, Goldman, Sachs & Co., Whool Mackenzie & Co. Ltd.1987 German market closed for public holiday Newssier 18.

the People's Republic of China. Credito Italiano thus becomes a vital source of